Leadership Priorities

• Collaborative
• Transparent Process
• Four Pillars of Student Success
• Looking ahead:
  – Multi-Year Budgeting
• Projecting permanent & temporary funds
  • Impacts of One-Time v. Ongoing Expenses

• Forecasting Assumptions:
  – Uncertainty over permanent state funding
  – Tuition Fees (Board of Trustees)
  – Enrollment growth
  – CSU/Campus Programs & Priorities
Multi-Year Budgeting

The graph shows the projected budgeting for the years 2016/17 to 2020/21. The lines represent different scenarios:
- **Low**: The lowest projected budget.
- **Likely**: The most probable budget scenario.
- **High**: The highest projected budget.

The budget increases over the years, with the high scenario showing the most significant increase.
• Four Pillars of Student Success - $3.4M
• Facilities & Deferred Maintenance - $2.1 M
• Campus Security Improvements - $2.3M
Revenue Budgets

Operating Fund
$334M

- SSETF $19M
- Tower Foundation $32M
- Student Union $11M
- Associated Students $8M
- Research Foundation $59M
- Extended Ed. $34M
- Student Health $13M
- Housing $45M
- Parking $6M
- Athletics $28M
- Spartan Shops $25M
Appropriated Sources

General Fund
- Enrollment $ per FTE
- Compensation
- Employer Benefits Costs
  - Retirement Adjustments
  - Health Rate Changes
- Campus Deferred Maintenance
- CSU Capital/Deferred Maintenance
- Lottery
- Special Initiatives

Collected Sources

Student Fees
- Tuition
- Mandatory Fees
- Self-Support Program Fees
- Fees-For-Service
- Federal Financial Aid
- Reimbursements
- Revenue Generating Activities
- Auxiliary Organizations

Green: Operating Budget
Purple: Generally Restricted
Red: Restricted Funding
• Revenue Sources
  – State General Fund Appropriation
  – Student Fees
• Functions
  – Primary Support for Instructional Mission
• Highlights / Accomplishments
  – Student Success Initiatives
  – Compensation Programs
Operating Fund Expenditures
FY16/17 Budget

- University Advancement: 2.3%
- Intercollegiate Athletics: 2.8%
- Student Affairs: 6.9%
- Administration & Finance: 10.1%
- Office of Diversity & Inclusion: 0.3%
- University-Wide: 7.2%
- Office of the President: 0.6%
- Academic Affairs: 69.8%
Breakdown of Op. Fund Expenses
FY16/17 Budget

- Salaries: 52%
- Benefits: 25%
- Utilities: 3%
- Financial Aid: 13%
- Operating Expenses & Equipment: 7%
• CSU Funded Infrastructure - $1.6M
  – Utilities Infrastructure
  – State Funded Deferred Maintenance - $2.1M
  – Campus-wide Elevator Modernization
• Campus Deferred Maintenance - $2.1M
  – Engineering Bldg, Biz Tower Roof, South Campus, etc.
• Major Capital Projects
  – Student Recreation & Aquatic Center - $130M
  – Interdisciplinary Science Building - $85M
  – DMH
Revenue Sources
- Operating Funds, SSETF-IRA, Ticket sales, conference distribution, game guarantees, NCAA distribution and development

Functions
- Supports operating and travel costs for all sports
- Grants in Aid for student-athletes

Highlights / accomplishments
- Build Golf practice facility on South Campus
- Establish on the University’s tradition of academic & Athletic excellence
- Recruit and retain top athletes by providing financial incentives through scholarship
# Athletics Budget Overview

## 2014/15 vs. 2015/16 Budget Overview

<table>
<thead>
<tr>
<th></th>
<th>2014/15</th>
<th>2015/16</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Operating Fund</strong></td>
<td>Budget: $7,001</td>
<td>Budget: $8,093</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Actual: $7,375</td>
<td>Actual: $8,091</td>
<td>(374)</td>
</tr>
<tr>
<td></td>
<td>Variance: $2</td>
<td>Variance: $5</td>
<td></td>
</tr>
<tr>
<td><strong>SSETF - IRA</strong></td>
<td>$7,673</td>
<td>$8,325</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$7,673</td>
<td>$8,322</td>
<td>3</td>
</tr>
<tr>
<td><strong>Self Suppt.</strong></td>
<td>$7,607</td>
<td>$8,903</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$7,607</td>
<td>$8,903</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$22,281</td>
<td>$25,321</td>
<td>(374)</td>
</tr>
<tr>
<td></td>
<td>$22,655</td>
<td>$25,316</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Variance: $5</td>
<td>Variance: $5</td>
<td></td>
</tr>
</tbody>
</table>
## SJSU Athletics Spending

<table>
<thead>
<tr>
<th></th>
<th>San Jose State</th>
<th>San Diego State</th>
<th>Fresno State</th>
<th>Colorado State</th>
<th>Nevada-Las Vegas</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FY 2014/15 Total Expenses/FTE</strong></td>
<td>$1,127</td>
<td>$1,794</td>
<td>$2,103</td>
<td>$1,009</td>
<td>$1,948</td>
</tr>
<tr>
<td><strong>FY 2014/15 full time equivalent (FTE) enrollment</strong></td>
<td>25,270</td>
<td>29,877</td>
<td>19,746</td>
<td>38,440</td>
<td>23,064</td>
</tr>
</tbody>
</table>

**Footnote:**
The above data is from -
http://sports.usatoday.com/ncaa/finances/
For more information, visit:

http://www.sjsu.edu/finance/about_us/budget/budget_reports/

http://www.sjsu.edu/adminfinance/about/budget_central/

http://www.sjsu.opengov.com
BACKUP & SUPPORTING DOCUMENTATION

SPARTANS
SAN JOSE STATE UNIVERSITY
• **Revenue Sources**
  – Operating Funds, SSETF-IRA, Ticket sales, conference distribution, game guarantees, NCAA distribution and development

• **Functions**
  – Supports operating and travel costs for all sports
  – Grants in Aid for student-athletes

• **Highlights / accomplishments**
  – Build Golf practice facility on South Campus
  – Establish on the University’s tradition of academic & Athletic excellence
  – Recruit and retain top athletes by providing financial incentives through scholarship
Revenue Sources
- Student Health & Health Facility Fees

Functions
- Used to support student health & mental health services
- Health Facility development/debt service

Highlights / Accomplishments
- Student Health & Wellness Center
- Increased Counseling & Preventative Health support
Revenue Sources
- Housing Rent and Fees
- Other Lodging and Conference Fees

Functions
- Used to support housing operations & programs

Highlights / Accomplishments
- 4,000 residents
- Campus Village II
- Living Learning Communities w/Faculty-in-Residence

University Housing Services
$45 million FY16/17 Budget
Revenue Sources:
• Tuition and fees from for-credit & noncredit programs

Functions
• Extended ed. operations and program/curriculum development

Highlights / Accomplishments
• New Programs: Master of Social Work, Masters in Speech Pathology, Advanced Certificate in Big Data Analytics, among others.
• New CIES space in the Student Union - Summer, 2017
• Partnership with College of Science to build out part of new Interdisciplinary Science Building

Continuing and Extended Ed
$34 million FY16/17 Budget
• Revenue Source – federal and state grants and contracts, fees, investment income, and other revenues
• Functions
  – Most funding tied to grants or specific programs
• Highlights / Accomplishments
  – The Research Foundation also provides employment support to more than 1,800 individuals, including faculty, students, research affiliates, and staff.
• Revenue Source – Fees, program revenues, grants and contracts
  – Fee changes must be approved by student referendum
• Functions
  – Student fees support AS programs
    – Student Leadership
    – Child Care Center
    – Campus Life
    – Transportation
• Highlights / Accomplishments
  – A.S. has moved into the new Student Union
  – Print & Technology Center now in Student Union
Revenue Source – SSETF Fees
Expenditures reviewed by CFAC & Approved by President

Functions
- Instructionally Related Activities
- Course Support
- Student Success

Highlights / Accomplishments
- Spartan Scholars Program
- SASS Programs (Task Forces)
- Academic Technology Improvements
• Revenue Source – Gifts, pledges, investment income

• Functions
  – As a 501(c)(3) auxiliary organization, Tower Foundation directly manages all financial aspects of funds donated to San Jose State University
  – Tower Foundation Board approves the annual endowment distribution rate (3% for FY16/17)

• Highlights / Accomplishments
  – $125 million endowment comprised of 620+ individual funds
  – In 2015-16, $7+ million in new principal added to endowment
  – $45 million raised in 2015/16
• Revenue Source – Mandatory Student Union Fee
• Functions
  – Supports Student Union Operations
  – Capital Construction (SU Expansion & New SRAC)
• Highlights / Accomplishments
  – Student Union Renovation & Expansion Grand Opening
  – Ground Breaking on Student Recreation & Aquatic Center
  – Student Union Spaces booked for entire year

Student Union
$11 million FY16/17 Budget
• Revenue sources
  – Parking permit sales and parking citation fines

• Functions
  – Parking operations and enforcement costs
  – Maintenance and repair to existing facilities
  – Alternative transportation program

• Highlights / Accomplishments
  – Parking permits available online
  – Provide Park & ride courtesy shuttle
  – Plans to update bus fleet

Parking Funds
$6 million FY16/17 Budget
• Revenue Sources
  – Food & Retail Services
• Highlights / accomplishments
  – Barnes & Noble Bookstore opening November 1
  – Service agreement with Spartan Athletics
  – Real Estate Services to SJSU faculty and staff