2019-20 Annual Budget Report

Charlie Faas
VP Administration & Finance/CFO
Facilities – Special Year

Interdisciplinary Science Building (ISB)

South Parking Garage

AS House

Alfred E. Alquist Building
- Interdisciplinary Science Building on schedule and on budget to open in January 2022, an 8-Floor “Statement” Building $181M
- South Parking Garage includes 1,500 new spaces, student recreation field and community track, opening in Fall 2020
- Alfred E. Alquist Building, potential to be transformed into a mixed-used facility with faculty and staff housing in the heart of downtown San Jose
Faculty Start-up
Research Growth
Academic Affairs Base True-up
Grow Graduate Studies
Establish Doctorate in Nursing Practice
Safety
Academic Facilities
Data Analytics
  Institutional Effectiveness and Strategic Analytics

Word cloud displays frequency and relative size of budget requests by general category
Fund Positions
5% Retention of non-salary (OE&E) budgets for division flexibility
New State Funds = $20.5M (Base)
  - Graduation Initiative 2025 $2.4M
  - Enrollment Growth (569 FTES/2.5%) $5.7M
  - Compensation Adjustments $10.5M
  - Retirement & Health Adjustments $1.9M
Special State Allocation for Alquist Study, $250K
Goal 1: Engage and Educate
Goal 2: Excel and Lead
Goal 3: Grow and Thrive
Goal 4: Connect and Contribute
Goal 5: Rebuild and Renew
Goal 1: Engage and Educate

- Graduation Initiative 2025 $4.4M
- Faculty Start-up $1.6M
- Academic Affairs True-up $3.2M
- Research $1.0M

73 tenure-track faculty positions are under recruitment this year
- 23 are new/additional positions
Goal 2: Excel and Lead

- Doctorate of Nursing Practice $552K
- Graduate Studies $351K
- Institutional Effectiveness and Strategic Analytics $50K
- Alfred E. Alquist Building Study $250K
Goal 3: Grow and Thrive

- Advancement Campaign $500K
- EAB License $100K
  - CSU Student Success Collaborative
- IT Infrastructure $700K
  - Incremental & New Software Licenses
  - Two Factor Authentication for Students
  - Accessibility Technology Initiative (Chancellor’s Office)
  - Test Environment for Security Patching
Goal 4: Connect and Contribute

One Time Funding

- Strategic Communications  $510K
- Video Streaming Equipment  $500K
  *(Mountain West requirement)*
Goal 5: Rebuild and Renew

- Campus Safety Cameras $500K
- Deferred Maintenance Cost Match $1.1M
  *(Matches $20M from State)*
- Academic Space/Furniture Refreshes $900K
  *(Includes Audiology Doctorate space)*
Chart above displays the breakdown of the Operating Fund base expenditure budget. Budget excludes Restricted Student Aid (primarily a U-Wide tuition discount). Employee benefits have been estimated for all Divisions at a rate of 48%. More details are available in the Annual Budget Report.
SJSU Revenue Budgets

Total $686M
- 5.5% Increase from 2018-19 Budget

Operating Fund $403M

- Research Fndn $56M
- SSETF $22M
- Housing $50M
- Tower Fndn $32M
- Parking $6M
- Student Union, Inc. $16M
- Athletics Self-Support $9M
- Associated Students $9M
- Extended Ed. $37M
- Spartan Shops $29M
- Lottery $2M
- Chartwells $37M
- Student Health $15M

SJSU Revenue Budgets

Total $686M
- 5.5% Increase from 2018-19 Budget
Breakdown of Operating Fund Categories
FY19-20 Budget

Salaries 52%
Benefits 25%
Operating Expenses & Equipment 9%
Utilities 3%
Financial Aid 10%
Buildings

- Aging Campus
- Main Campus - New Buildings (2016 – Present)
  - Student Union Expansion and Renovation
  - Student Health and Wellness Center
  - Student Housing CV 2
  - Student Recreational and Aquatic Center
  - Interdisciplinary Science Building
- New Area - South Campus (2016 – Present)
  - Golf
  - Softball
  - Soccer
  - Tennis
  - Beach Volleyball
  - Parking Garage
- Campus Master Plan – RFP Process
  - Duncan/Old Science (2026-28)
  - Student Housing CV 3
  - Alquist
Aging Campus
For more information, visit:

http://www.sjsu.edu/finance/about_us/budget/budget_reports/

http://www.sjsu.edu/adminfinance/about/budget_central/
Appendix
Revenue Sources

- Operating fund, SSETF-IRA, ticket sales, conference distribution, game guarantees, NCAA distribution and development

Functions

- Supports operating and travel costs for all sports
- Grants in Aid for student-athletes

Highlights / Accomplishments

- Spartan Golf Complex facility
- Recruit and retain top athletes by providing financial incentives through scholarship
- New softball field opened in Spring 2019
- Soccer field improvements
- New tennis facility
- Student athletes received various academic and performance awards from Mountain West Conference and other organizations
Revenue Sources

- Student Health & Health Facility Fees
- Fee-for-service

Functions

- Support and provide student health & mental health services
- Promote health and well-being of student community
- Specialty services include: dermatology, podiatry, and sports medicine

Highlights / Accomplishments

- Student Health & Wellness Center facility
- Increased Counseling & Preventative Health support
- Over 18,000 student visits to clinical services and wellness programs in 2018-19
Revenue Sources

- Housing rent and fees
- Other lodging and conference fees
- Rent for Dining Commons and Village Market

Functions

- Support housing operations & programs

Highlights / Accomplishments

- Over 4,000 residents
- Campus Village II opened in Fall 2016
- Renovations in Washburn Hall, Joe West Hall
- Currently reviewing opportunity for Campus Village III
Revenue Sources
- Parking permit sales and parking citation fines

Functions
- Parking operations and enforcement costs
- Maintenance and repair to existing facilities
- Alternative transportation program

Highlights / Accomplishments
- Parking garage cameras, security improvements
- Parking permits available online
- Ongoing assessment of parking inventory and demand, solutions
- Minor applicant approval process improvement
Revenue Sources
  ▪ Tuition and fees from for-credit & noncredit programs

Functions
  ▪ Extended ed. operations and program/curriculum development

Highlights / Accomplishments
  ▪ Partnership with College of Science to build out part of new Interdisciplinary Science and Innovation Building
  ▪ 6% growth in program last year; expected growth in a number of new programs
Revenue Sources

- Student Success, Excellence & Technology Fee
- Expenditures reviewed by CFAC & approved by President

Functions

- Instructionally Related Activities
- Course Support
- Student Success

Supported Initiatives

- Spartan Scholars Program
- SASS Programs (Task Forces)
- Academic Technology Improvements
Revenue Sources

- Fees, program revenues, grants and contracts
- Fee changes must be approved by student referendum

Student fees support AS programs

- Student Leadership and governance
- Child Care Center, AS House, and bike enclosures
- Campus Life
- Transportation
- Full service computer lab
Revenue Sources

- Federal and state grants and contracts, fees, investment income, and other revenues

Restrictions

- Most funding tied to grants or specific programs

Highlights / Accomplishments

- The Research Foundation also provides employment support to more than 1,800 individuals, including faculty, students, research affiliates, and staff
- Program sites are located on the SJSU main campus, Moss Landing Marine Laboratories, NASA-Ames Moffett Field, and several other national and international locations
Revenue Sources

- Dining, event, retail, and real estate services, commissions, interest and other income

Division Functions

- Dining Services provided by new vendor, Chartwells
- Retail Services operates the Barnes & Noble Bookstore; the current contract extends through June 30, 2026
- Management of daily operations for grounds and Friends of Spartan Golf at the Spartan Golf Complex
- Real Estate Services to SJSU faculty and staff
Revenue Sources

- Mandatory Student Union Fee, Rental Income, and Commissions

Functions

- Supports Student Union Operations
- Houses a variety of food and entertainment venues
- Meeting places for student organizations
- Spartan Bookstore location

Highlights / Accomplishments

- Newly opened Student Recreation & Aquatic Center (SRAC)
- New facility has expanded recreational activity and services offered to the campus and surrounding community
Revenue Sources

- Gifts, pledges, investment income

Functions

- As a 501(c)(3) auxiliary organization, Tower Foundation directly manages all financial aspects of funds donated to San Jose State University
- Tower Foundation Board approves the annual endowment distribution rate (4% for FY19-20)

Highlights / Accomplishments

- $150+ million endowment comprised of over 650 individual funds
- Gearing up for Transformation 2030 strategic goals