1		STATE UNIVERSITY	
2	Academic S		
3		al Standards Committee	AS 1803
4	March 22, 2		
5	Final Readi	ng	
6			
7		POLICY RECOM	
8		Appointment, Evaluation,	_
9		For Lecturer	Faculty
10 11	Rescinds:	S10-7	
12 13 14	Resolved:	That S10-7 be rescinded and rep soon as administratively practical	laced by the following policy effective as ble.
15	5.41	1 0040 D () 10() 1	
16	Rationale:		eceived two referrals noting several
17			obsolete, and in response began an in-
18 19		-	cussed the policy directly with the Senior rersity Personnel, the CFA Lecturer
20			resentative of concerned Department
21			concerned the "range elevation" section
22		of the policy, which is a method u	-
23		• •	er faculty with substantial experience
24			pay scale. The CBA generally leaves
25			letermine, although recent arbitration
26		rulings have set some precedents	
27			·
28		For example, the old policy conta	ined one particularly notable confusion
29		that has led to numerous grievan	ces. The discussion of terminal degree
30		requirements for lecturer faculty is	s handled under the "Range Elevation"
31		section of the old policy, although	case law indicates that terminal degrees
32			cation for a lecturer faculty to receive a
33			a required element of the lecturer's
34		_	egree requirements are not discussed
35		• •	of the policy, even though terminal
36		_	appointment of Lecturer faculty. We
37			degrees out of the Range Elevation
88		section and into the Appointment	section where it belonged.

Another major confusion has to do with the criteria on which lecturer faculty are to be evaluated. We have emphasized that lecturer faculty must be judged on their actual assignment and not on areas of achievement that they are not appointed to do. For example, there are some lecturer faculty assigned to do service and research, but these are rare, and most lecturer faculty are appointed strictly to teach. For lecturer faculty assigned strictly to teach, materials on research or service would be provided on a voluntary basis to the extent that the faculty member desires to make the case that the activities enhance their teaching.

As the committee reviewed S10-7, it found numerous passages which were obsolete, abstruse, unnecessary, and in some cases, insulting to lecturer faculty. For example, the preferred term is "lecturer faculty" since this is parallel with the commonly used "tenure/tenure track faculty," and it calls attention to their status as *faculty*. This is the term we use. We also have established a procedure for the Provost, in consultation with the Professional Standards Committee, to create and revise honorific titles for lecturer faculty that our university may use within the nomenclature already established by the CBA. For example, we propose an honorific title of "Senior Lecturer' for lecturer faculty with multi-year contracts and six years of seniority.

The policy seemed to us to need a wholesale rewrite. We have attempted to craft a policy that is less likely to become obsolete with each revision of the Collective Bargaining Agreement, and which we hope will be more intelligible for the average reader. We also modernized the numbering system for ease of reference.

Approved: March 15, 2021

Vote: 11-0-0

Present: Peter, Wang, Raman, Smith, Monday, Cargill, Saldamli, Riley, Quock,

Mahendra, Barrera

Financial Impact: No direct impact **Workload Impact:** No direct impact

77 78			Appointment, Evaluation, And Range Elevation For Lecturer Faculty
78 79			i or Lecturer racuity
80	1.	Intro	duction
81	1.	iiitio	duction
82		1.1.	Purpose
83		1.1.	i dipose
84			1.1.1. This policy covers the procedures for appointment,
85			reappointment, and evaluation (including range elevation) of Unit
86			3 faculty members serving a full-time or part-time Lecturer
87			appointment. This policy also establishes a procedure for creating
88			honorific titles that may be applied to lecturer faculty.
89			
90			1.1.2. There are two valued professional career pathways for faculty at
91			SJSU. The appointment, evaluation, and promotion of
92			tenure/tenure track faculty are dealt with in other policies. This
93			policy concerns the appointment, evaluation, and range elevation
94			of lecturer faculty.
95			
96			1.1.3. Lecturer appointments meet a variety of needs within the
97			University. Lecturer faculty are most typically appointed to
98			teaching roles. More rarely, lecturer faculty are appointed to
99			service and research roles.
100			
101			1.1.4. All types of lecturer faculty appointments are distinct from
102			probationary (tenure-track) faculty appointments. Lecturer faculty
103			appointments do not guarantee or imply the right to tenure or the
104			eventuality of a tenure-track appointment, but qualified lecturer
105			faculty who apply for a tenure track appointment shall be given
106			fair consideration.
107			
108			1.1.5. Evaluations for Unit 3 coaching faculty shall meet all standards of
109			the CBA and shall include an opportunity for peer input and
110			evaluation by appropriate administrators but are not otherwise
111			covered under this policy.
112		4.0	Deletionship to the Collective Developing Assessment (CDA)
113		1.2.	Relationship to the Collective Bargaining Agreement (CBA)
114			The precedures provided in this policy are consistent with the towns of
115			The procedures provided in this policy are consistent with the terms of
116			the current Collective Bargaining Agreement (CBA) between the
117			California State University (CSU) and the California Faculty Association

(CFA). To apply this policy requires frequent reference to the CBA, 118 which covers pay, length of appointment, and numerous other matters 119 120 that are closely related to the provisions of this policy. 1.3. Guidance 121 122 123 The University provides web-based resources of interest to lecturer faculty, and lecturer faculty are also strongly encouraged to seek 124 guidance from their Department Chair for clarification of items covered 125 126 by this policy, as well as other University policies and department practices. 127 128 129 1.4. Confidentiality 130 131 All deliberations in the appointment and evaluation process are to be confidential. Confidentiality shall be maintained pursuant to applicable 132 policies (e.g. CBA Article 15.11) and law. 133 134 135 2. Titles 136 2.1 While the CBA distinguishes between temporary faculty and 137 probationary/tenured faculty, SJSU typically refers to all part-time and 138 full-time temporary instructional faculty as "Lecturer Faculty" (in all its 139 140 variants) and refers to all tenured or tenure-track faculty as "Professors" (in all its variants,) with allowances for various specialized titles such as 141 Librarian and Counselor faculty. 142 143 2.2 144 SJSU maintains a list of honorific titles and variations of titles that are appropriate for defined categories of lecturer faculty who meet certain 145 specified qualifications. These honorific titles are for informal and 146 descriptive use and do not replace any titles designated by the CBA, nor 147 148 do they expand privileges or subtract limitations associated with 149 categories of faculty defined by the CBA. 150 2.3 Personnel documents must use standard titles designated by the CBA. 151 152 Business cards, university websites, etc. may use titles from the approved list. 153 154 2.4 Within the tradition described in 2.1, the list of honorific titles may be 155 expanded or revised by the Provost, in consultation with the 156 157 Professional Standards Committee. Creating honorific titles outside the

158 159 160			tradition described in 2.1 requires a policy recommendation of the Academic Senate, signed by the President.
161 162 163		2.5	The initial list of approved honorific titles is included in Appendix B, but may be revised and updated as per 2.4.
164			
165	3.	Initia	I and Subsequent Appointments
166			
167		3.1.	Appointment Letters and Timing
168			
169			3.1.1. Offers of appointment are to be made in writing by the Dean or the
170			Provost on behalf of the President. Oral offers or offers made by
171			persons other than those listed in the previous sentence are neither
172			valid nor binding upon the University. Official notification of
173			appointment shall follow the requirements as outlined by the CBA
174			(12.2). The notification shall also state that the appointment
175			automatically expires as outlined by the CBA (12.4).
176			
177			3.1.2. Generally, lecturer faculty appointments (both full- and part-
178			time) should be made sufficiently in advance of the beginning
179			of instruction to allow adequate time for course preparation
180			and the acquisition of appropriate texts and instructional
181			materials.
182		0.0	NI (C)A(I A · · · · ·
183		3.2.	Nature of Work Assignments
184			
185			The nature of the work performed by lecturer faculty—the proportions of
186			teaching, service, or research—is stated in the work assignment.
187			Historically, most lecturer faculty have been assigned primarily to teach,
188			but other configurations are possible. Lecturer faculty are not expected to
189			do work that is outside of their assignments. For example, lecturer faculty
190			whose work assignment does not include service cannot be required to do
191			service activities except those directly related to their teaching
192			assignment. They may, if willing, take on additional service assignments
193			and be compensated appropriately. Lecturer faculty may attend most
194			university, college, and department functions as a matter of professional
195			responsibility associated with their assignment, or otherwise on a
196			volunteer basis. Lecturer faculty may not be excluded from meetings
197			except when necessary for confidential or personnel matters.

3.3. Establishing the Appropriate Range at Appointment.

The following explanations of each range (LA, LB, LC, and LD) are meant to be general. The official listing of minimum requirements, including minimum degrees and/or minimum relevant experience, shall be established by the President after recommendation by the departments, college deans, and the Provost; and the listing may be amended after similar consultation. Lecturer faculty shall be appointed at a level commensurate with their qualifications.

- 3.3.1. LA: Initial appointment at this range is for an entry-level lecturer showing promise as an educator. A candidate for this range would typically possess at least a Master's degree and/or equivalent specialized professional expertise or experience. Persons without a qualifying degree may be appointed in this range with approval from faculty affairs.
- 3.3.2. LB: Initial appointment at this range is for a person showing promise as an educator and/or scholar or practitioner. They will have the appropriate terminal degree, or a lower degree and additional specialized professional expertise and experience in the field that is deemed equivalent to the terminal degree.
- 3.3.3. LC: Initial appointment at this advanced range is for a person demonstrating notable achievements or contributions in the field as an educator and/or scholar or practitioner. They will have the appropriate terminal degree and substantial expertise and experience, or lower degree and advanced specialized professional expertise and experience that is deemed equivalent to the terminal degree. Appointment at this level implies the ability to teach advanced upper division and/or graduate courses, although such an assignment is not required of the appointment.
- 3.3.4. LD: Initial appointment at this highest range is for an established senior educator and/or scholar or practitioner. The candidate will have the appropriate terminal degree and advanced expertise and experience or a lower degree and recognition as a leader in the field with extensive specialized professional expertise and experience that is deemed equivalent to the terminal degree.

3.4. Careful Consideration for Reappointment 240 241 Lecturer faculty shall receive careful consideration in the appropriate 242 situations, as per the CBA (12.7). Chairs and Administrators should 243 consult UP Faculty Affairs/Employee Relations regarding the meaning of 244 "careful consideration" prior to making reappointment decisions for 245 lecturer faculty. 246 247 4. Evaluation 248 249 4.1. 250 General Process 251 252 4.1.1. Notification. Lecturer faculty should be notified of evaluation criteria and procedures as per the CBA 15.3. Decision makers should be 253 254 aware that the current CBA requires notification "no later than days after the first day of instruction in the academic term." 255 256 4.1.2. Purpose: The performance of lecturer faculty should be carefully 257 evaluated in order to provide students with the best instruction 258 259 possible and to assist in the careful consideration of lecturer faculty 260 for any future Lecturer or probationary positions for which they may be candidates. 261 262 263 4.1.3. Multiple Assignments: lecturer faculty are to be evaluated 264 separately within each department for which they have an assignment. 265 266 4.1.4. The Working Personnel Action File (WPAF) shall be defined by and 267 include all material as outlined in the CBA (15.8). 268 269 4.1.5. Periodic Evaluation: The CBA (15.23) calls for periodic evaluation 270 of lecturer faculty which results in written statements to be placed in 271 272 the lecturer's Personnel Action File. The specifics of the periodic 273 evaluation are explained below. 274 275 4.1.6. Rebuttal: lecturer faculty shall be issued recommendations at each 276 level of review and have an opportunity for rebuttal as per CBA (15.5).277 278 4.2. **Review Process** 279

281	4.2.1. Frequency of Evaluations
282	
283	4.2.1.1. Lecturer faculty holding three (3) year appointments
284	pursuant to Article 12 of the CBA, shall be evaluated at least
285	once during the term of their appointment (CBA 15.26).
286	
287	4.2.1.2. Lecturer faculty appointed for two or more semesters,
288	regardless of a break in service, shall be evaluated in
289	accordance with the periodic evaluation procedure (CBA
290	15.23, 15.24).
291	
292	4.2.1.3. Lecturer faculty appointed for one semester or less
293	shall be evaluated at the discretion of the Department Chair,
294	appropriate administrator, or the department. In addition, the
295	lecturer may request that an evaluation be performed (CBA
296	15.25).
297	
298	4.2.1.4. Volunteer and visiting lecturer faculty: volunteer and
299	visiting lecturer faculty with an appointment of one academic
300	year or less need only be evaluated if the appropriate
301	Department Chair or the lecturer requests such evaluation.
302	Visiting faculty cannot be appointed for more than one year.
303	
304	4.2.2. Role of Chairs and Committees
305	
306	4.2.2.1. Full-time lecturer faculty and lecturer faculty
307	undergoing a three year cumulative review shall be evaluated
308	by a department committee of tenured faculty.
309	
310	4.2.2.2. All other lecturer faculty shall be evaluated by the
311	Department Chair, who may choose to consult with a
312	department committee of tenured faculty. If the Department
313	Chair suspects that a rating of "needs improvement" or
314	"unsatisfactory" may be indicated, the Chair is advised to
315	consult with a department personnel committee before
316	concluding the evaluation.
317	5
318	4.2.2.3. The Department Chair may make a separate
319	recommendation as part of the evaluation process.
320	recentification as part of the ovaluation process.
321	4.2.3 Documentation for Evaluation
1	Dooding item Etailed Off

322		
323		4.2.3.1 In accordance with the CBA (15.23, 15.24), documentation
324		for evaluation shall include:
325		
326		4.2.3.1.1 All available data from student opinions of teaching
327		effectiveness (SOTEs) in accordance with university policy on
328		teaching evaluation
329		todorinig ovaluation
330		4.2.3.1.2 All available direct observation(s) by peers
331		4.2.0. 1.2 / iii available direct observation(s) by peers
332		4.2.3.1.3 Information provided by the lecturer on an "Annual
333		Summary of Achievements" form
		Summary of Achievements Torm
334		4.0.2.4.4. Evidence of nonfermence in condensis conjugates
335		4.2.3.1.4 Evidence of performance in academic assignment
336		including course materials such as syllabi.
337		40045
338		4.2.3.1.5 Unsolicited materials. In addition to materials
339		required by policy and/or provided by the candidate, the CBA (15.2
340 341		and 15.8) permits the inclusion of additional information provided by faculty unit employees, students, external reviewers, and academic
342		administrators. For such materials to be inserted into the working
343		personnel action file without the consent of the candidate, they
344		must be submitted to the Department Chair or Dean before the
345		closing date, and they must subsequently be inspected by the
346		Senior Director, Faculty Affairs to determine a) if the insertion is
347		allowed under the Collective Bargaining Agreement, and b) that the
348		insertion is both germane to the criteria of this policy and neither
349		prejudicial nor defamatory. If the insertion is allowed, it will be
350		withheld from the working personnel action file until the candidate
351		has been given at least seven days to include a response to the
352		material.
353		4.2.3.1.6 If the lecturer under review does not submit any
354		material, evaluation will be based on information available
355		within the electronic evaluation portal.
356		
357	4.2.4	The Lecturer's WPAF including the evaluations of the department
358		committee and Chair, if applicable, shall be forwarded to the Dean.
359		Following the review, the Dean shall forward copies of the
360		completed evaluation and Summary of Achievements to UP Faculty
361		Affairs for placement in the official Personnel Action File and to the
362		faculty member and the department.
363		•

4.2.6 The evaluation process must be completed by the date indicated in the annual calendar established by UP-FA. Evaluations must be included in the careful consideration process where applicable (addenda or revisions may be submitted later if necessary).

4.3. Criteria for Evaluation

- 4.3.1. The most fundamental principle of the evaluation of lecturer faculty is that they be evaluated in terms of their particular assignment and the criteria appropriate to that assignment. For example, if a Lecturer Faculty is appointed to teach .8 and do service at .2, then 80% of the evaluation should focus on criteria appropriate to teaching and 20% on criteria appropriate to service. Such a Lecturer Faculty may not be evaluated directly on scholarship.
- 4.3.2. Many lecturer faculty have substantial accomplishments in areas that are not directly covered by their assignment—i.e., scholarship in the case of instructional lecturers. Such lecturer faculty should be encouraged to explain how these achievements have a bearing on teaching and thus could be considered as an enhancing factor in the evaluation of the actual assignment. Similarly, lecturers who contribute service should be encouraged to show how this activity enhances student success, campus climate, and/or their assigned activities. Asking for consideration of activities that may indirectly enhance the actual assignment will be at the option of lecturer faculty.
- 4.3.3. The evaluation of teaching must be holistic and in accordance with the University policy on the evaluation of teaching (F12-6.) "When evaluating effectiveness in teaching, chairs, committees, and administrators are required to conduct a holistic evaluation. This means that teaching must be considered in context and must be evaluated using multiple sources of information." (F12-6). Such sources of information include the candidate's own statements via the annual summary of achievements, course materials such as syllabi, direct observations, and student opinion surveys.
- 4.3.4. Certain teaching assignments may require continued currency in a field and/or the maintenance of professional credentials, e.g., licensure in a professional field for accreditation requirements.

404 405					quirements should be delineated in an appointment letter, n may be evaluated as part of the teaching assignment.
406					
107			4.3.5.	_	es or departments develop any supplementary criteria (e.g.
408					e, clinical practice experience, training required by
109					ation) for evaluating lecturer faculty, these criteria not be
410				change	d until after the conclusion of the current evaluation process
411				(CBA 15	5.3).
412					
413			4.3.6.	Lecturer	evaluations will be characterized using the following scale:
414				4004	
415				4.3.6.1.	Unsatisfactory. The documentation does not establish that
416					the performance in the assignment has been fully met and
417					completed.
418				4000	A
419				4.3.6.2.	Needs improvement. The documentation does not
120					establish that the performance in the assignment has been
421					fully met and completed, but modest improvements as
122					indicated in the review—if promptly implemented—would
123					result in a satisfactory performance.
124				4000	
125				4.3.6.3.	Satisfactory. The documentation establishes that the
426 427					performance in the assignment has been fully met and
127					completed.
128				4004	Cood. The decomposite is a stabilish on that the
129				4.3.0.4.	Good. The documentation establishes that the
130					performance in the assignment has been fully met and
431 432					completed, and with a level of experience and quality that
132					goes beyond the minimum.
133				1265	Excellent. The documentation establishes that the
134 125				4.3.0.3.	
135 136					performance in the assignment has been fully met and
436 127					completed, and with a level of experience and quality that
137 139					goes significantly beyond the minimum.
138 139	5.	Dana	e Eleva	ation	
+39 140	J.	ixaliy	G LIGVO	atiOII	
14 0 141		5.1.	Definit	tion and l	Principles
142		J. I.	Dennin	uon anu i	
143			511	Definitio	on: Range elevation refers to movement on the salary
144			O. 1. 1.		e for lecturer faculty to the next range (e.g. LA to LB, LB to
. T T				Johnada	o for looker of recently to the flext range (e.g. LA to LD, LD to

445 446		LC, or LC to LD). Range elevation represents a form of advancement in salary and classification based on evaluation of
447		performance in assignment.
448		performance in accignment.
449		5.1.2. Eligibility: lecturer faculty become eligible to apply for a range
450		elevation when they meet the requirements stipulated in the CBA
451		and any pertinent ancillary documents. They shall be informed of
452		their eligibility by UP-FA.
453		
454		5.1.3. Range elevation does not imply any guarantee of future
455		employment nor does it affect the conditional nature of the
456		temporary appointment
457		
458	5.2.	Process
459		
460		5.2.1. At the beginning of each academic year, UP-FA will establish a
461		timeline for applications for range elevation and provide this
462		information to Chairs and Deans and eligible lecturer faculty.
463		
464		5.2.2. Lecturer faculty who are eligible for range elevation in more than
465		one department or unit must apply separately in each department or
466		unit in which they are eligible.
467		
468		5.2.3. Application Process: lecturer faculty seeking range elevation must
469		submit their application with the appropriate documentation via the
470		current electronic process.
471		
472		5.2.4. Documentation. Material supporting a lecturer's request for range
473		elevation should include:
474 475		E 2.4.1. Nametive statement. This costion should suppressive the
475 476		5.2.4.1 Narrative statement. This section should summarize the
476 477		candidate's professional growth and development that
477 479		warrants range elevation. The narrative should be limited to
478 479		2000 words and should explain how the evidence supports the evaluation of the particular assignment of the lecturer as
479 480		outlined in the letter(s) of appointment. For example, if the
480 481		assignment is to teach, then the evidence should be related
482		to teaching—even indirectly, such as if research or service
483		activities can be shown to promote currency in the discipline
484		needed for effective teaching.
137 1		HOUSE HE CHICALITE LOGICIIII III.

5.2.4.2. Evidence of Professional Growth and Development. 485 Appendix A provides examples that may be appropriate 486 evidence, depending on the specific assignment of the 487 candidate, and depending upon the arc of the candidate's 488 489 professional development. 5.2.4.3. Copies of all periodic evaluations, SOTEs received during all 490 years of the assignment in accordance with university 491 policies on teaching evaluation, and periodic peer reviews, if 492 493 available. If the assignment was for greater than six years, then only materials from the most recent six years are 494 required. 495 5.2.4.4. A comprehensive index of all materials shall be prepared by 496 the faculty member and submitted with the range elevation 497 498 materials. 499 5.2.5. Criteria 500 501 502 To be recommended for range elevation, a lecturer must demonstrate professional growth and development appropriate to 503 the lecturer's work assignment and the mission of the university 504 during the period between the date of initial appointment or, where 505 applicable, the date of the last range elevation and the time of the 506 507 current request. Accumulated teaching experience alone is not a criterion for range elevation. This is the only review period in which 508 candidates' professional achievements shall be evaluated. Appendix 509 A lists examples of activities that may be used to demonstrate 510 511 appropriate professional growth and development. 512 5.2.6. Levels of achievement 513 514 515 Higher level of advancement (such as from C to D) require higher levels of professional growth and development than do lower levels 516 (such as from A to B.) While sustained satisfactory performance in 517 the work assignment may be sufficient for elevation to LB, 518 performance evaluated as good or excellent is required for range 519 elevation to LC and LD, respectively. Applicants should document 520 their professional growth and development as appropriate for the 521 nature of their assignment as outlined in the letter(s) of appointment, 522 their academic discipline, and the particular range for which they are 523

applying.

- 5.2.7. Review Process—Department or Equivalent Unit: Range elevation requests shall be evaluated by the personnel committee (may be the RTP committee) within the department or equivalent unit. The Department Chair may provide a separate review if he or she did not serve on the personnel committee. The committee shall write an evaluation and make a written recommendation to the Dean. The Department Chair, if performing a separate review, shall do the same. The recommendations will be forwarded to the candidate who will have a ten-day period to submit a written rebuttal, if desired. The recommendation(s) and rebuttal will then be forwarded to the Dean.
- 5.2.8. Review Process—Dean: The Dean will review the recommendations of the department and make a recommendation. A copy of the recommendation will be sent to the candidate who will have ten days to respond in writing. The recommendations and candidate responses (if any) will then be forwarded to UP-FA and the Provost for final review and action.
- 5.2.9. Decision by the President. The result of the reviews by the department and Dean is to deliver a recommendation to the Provost for the President's final decision with respect to the request for range elevation. The President may choose to delegate authority to decide in whole or in part to the Provost.
- 5.2.10. Effective date of range elevation: Range elevation salary increases shall be effective as indicated in the CBA (12.16).
- 5.2.11. Peer Review Process: Denial of a range elevation is subject to appeal to a Peer Review Panel. UP-FA shall establish a single Peer Review Panel consisting of three full-time tenured faculty (not including faculty in the FERP program) who have served on committees in the preceding academic year that made recommendations on matters of retention, tenure and promotion and who have attained the rank of full professor or equivalent. Faculty Affairs, in conjunction with a representative from CFA, shall select at random from the eligible full-time tenured faculty three (3) members and one (1) alternate for service on the Peer Review Panel. A member of the Peer Review Panel may not hear an appeal of a range elevation denial if he/she is in the same

566	department as the appealing lecturer. Relevant dates and steps in
567	the peer review process are explained below.
568	
569	5.2.11.1. A lecturer who wishes to request peer review for
570	denial of range elevation shall request peer review no later
571	than 21 days after the receipt of the denial.
572	
573	5.2.11.2. The Peer Review Panel shall follow the timeline
574	outlined by the CBA (12.20). The Peer Review Panel shall
575	notify the candidate and Provost of its findings and decision.
576	The Peer Review Panel shall forward to the Provost all
577	written materials it considered. The decision of the Peer
578	Review Panel shall be final and binding.
579	
580	5.3. Range Elevation Amount
581	
582	5.3.1. Range elevation for lecturer faculty shall be accompanied by an
583	advancement in salary of a minimum of 5% (or to the minimum of the next
584	range) (Article 31.6).
585	
586	5.3.2. Deans may recommend an increase greater than the minimum called for
587	in the CBA and shall provide reasoning for such to the Provost. The decision
588	to award a range elevation greater than the minimum is at the final
589	discretion of the Provost.

Аp	pendix	Α
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This section lists examples of activities that may be used to demonstrate and document appropriate professional growth and development. It is neither exhaustive nor minimal, but simply a listing of the typical professional activities engaged in by lecturer faculty in a wide range of disciplines. In all cases, quality of performance and appropriateness of the activity shall be the primary consideration when evaluating the merit of a specific activity.

 Note regarding synergies between the categories: Please see section 4.3.2, "It may be that a Lecturer has substantial accomplishments in areas that are not directly covered by their assignment—i.e., scholarship in the case of an instructional Lecturer. Such a Lecturer should be encouraged to make the case that these achievements have a bearing on teaching and thus could be considered as an enhancing factor in the evaluation of the actual assignment. This would be at the option of the Lecturer."

1. Teaching related.

- activities enhancing the effective teaching of the discipline
- collaborative teaching
- creative activities in support of effective teaching
- development of instructional materials
- increased mastery of knowledge in fields relevant to the teaching assignment
- enhanced mastery of knowledge in relevant fields via scholarly activity
- involvement of students in the research and creative processes
- completion of a higher academic degree

Service related

- advising and mentoring student associations
- development of standards and/or outcomes assessment
- curriculum and program development
- contributions to improving the campus climate: the promotion of mutual respect and acceptance of diversity in all its forms
- grant proposals to conduct research in the discipline, to support pedagogy, or to further the mission of the University
- leadership and participation in service activities of professional associations
- external fundraising and resource development related to the mission of the university

629		• leadership and special contributions to the basic instructional mission of
630		the university
631		 leadership in faculty governance and campus life at the department,
632		college, university, or CSU system level
633		 maintenance and technical support of university labs, equipment,
634		materials, supplies, safety standards and any other support of
635		environments that require advanced professional attention
636		mentoring of colleagues
637		organizing events and activities for the sharing of ideas and knowledge
638		recruitment and retention of students
639		research and/or creative activity in the discipline thesis research and
640		supervision
641		
642	3.	Research related
643		 collaborative research and creative activity involving the campus and the
644		community
645		editing of publications
646		 participation at professional meetings and presentations at conferences
647		 contributions to the community, including professional efforts which bring
648		the community and the campus together
649		• publications, exhibitions, and/or performances that advance knowledge
650		research and/or creative activity in discipline related pedagogy
651		patents and innovations credited to the lecturer
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Appendix B

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- This appendix describes titles and categories of faculty.
 - B.1. Categories of non tenure/tenure track faculty established by the CBA.

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659 660 The CBA defines certain categories of faculty, and these categories may change as the CBA is revised. UP-FA provides a list of these titles and their specific definitions. This appendix lists these categories as they presently are defined. These categories of faculty include:

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683 684 Lecturers—Describes all part-time and full-time temporary instructional faculty.

 Unit 3 temporary faculty with assignments in Athletics, Library and Student Services Professional Academic-Related (SSP-AR) (Counseling)—Employees in these areas will have designations appropriate to their field, while differentiated from their tenure/tenure track faculty colleagues.

- Visiting Faculty—A full-time instructional faculty member for up to one academic year, and is a category defined by the CBA (12.32). Visiting faculty are a separate classification, independent from tenure track faculty and from lecturer faculty. It should be noted that the hiring of Visiting Faculty shall not result in the displacement or time base reduction of an incumbent Temporary Faculty Unit Employee as reflected in the order of work in provision 12.29.
- Visiting Scholars--J-1 visa holders coming to the university through an exchange visitor program. Visiting Scholars are a separate classification, independent from tenure track faculty and from lecturer faculty.
- Volunteer faculty—are defined in the CBA as "faculty who are not receiving direct compensation from the CSU for the assigned Unit 3 work." As such, this is not a separate category of faculty but a separate category of compensation.
- Adjunct faculty—is a term no longer used by the CBA.

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B.2 Honorific Titles Established by SJSU.

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SJSU uses the following honorific titles to honor and distinguish various subcategories of faculty from within the official designations of the CBA.

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 Visiting Assistant Professor, Visiting Associate Professor, Visiting Professor, Visiting Lecturer. These are all honorific titles that may be used as subsets of the Visiting Faculty designation of the CBA. These honorific titles may be used when a Visiting Faculty has earned such a title at a prior institution.

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- Distinguished Visiting Lecturer or Distinguished Visiting Professor.
 These are honorific titles that may be used as subsets of the Visiting Faculty designation of the CBA. These designations are reserved for visitors with particularly distinguished careers, and must be approved by the Provost after a request from the appropriate college Dean which documents the qualifications and contributions that warrant this title.
- Distinguished Visiting Scholar. This is an honorific title that may be used as a subset of the Visiting Scholar designation of the CBA. This designation is reserved for visiting scholars with particularly distinguished careers, and must be approved by the Provost after a request from the appropriate college Dean which documents the qualifications and contributions that warrant this title.
- Senior Lecturer—This is an honorific title that may be used as a subset
 of the Lecturer designation of the CBA. SJSU bestows this honorific title
 to a lecturer faculty member with a three year appointment and six
 consecutive years of experience in a single department at SJSU.