

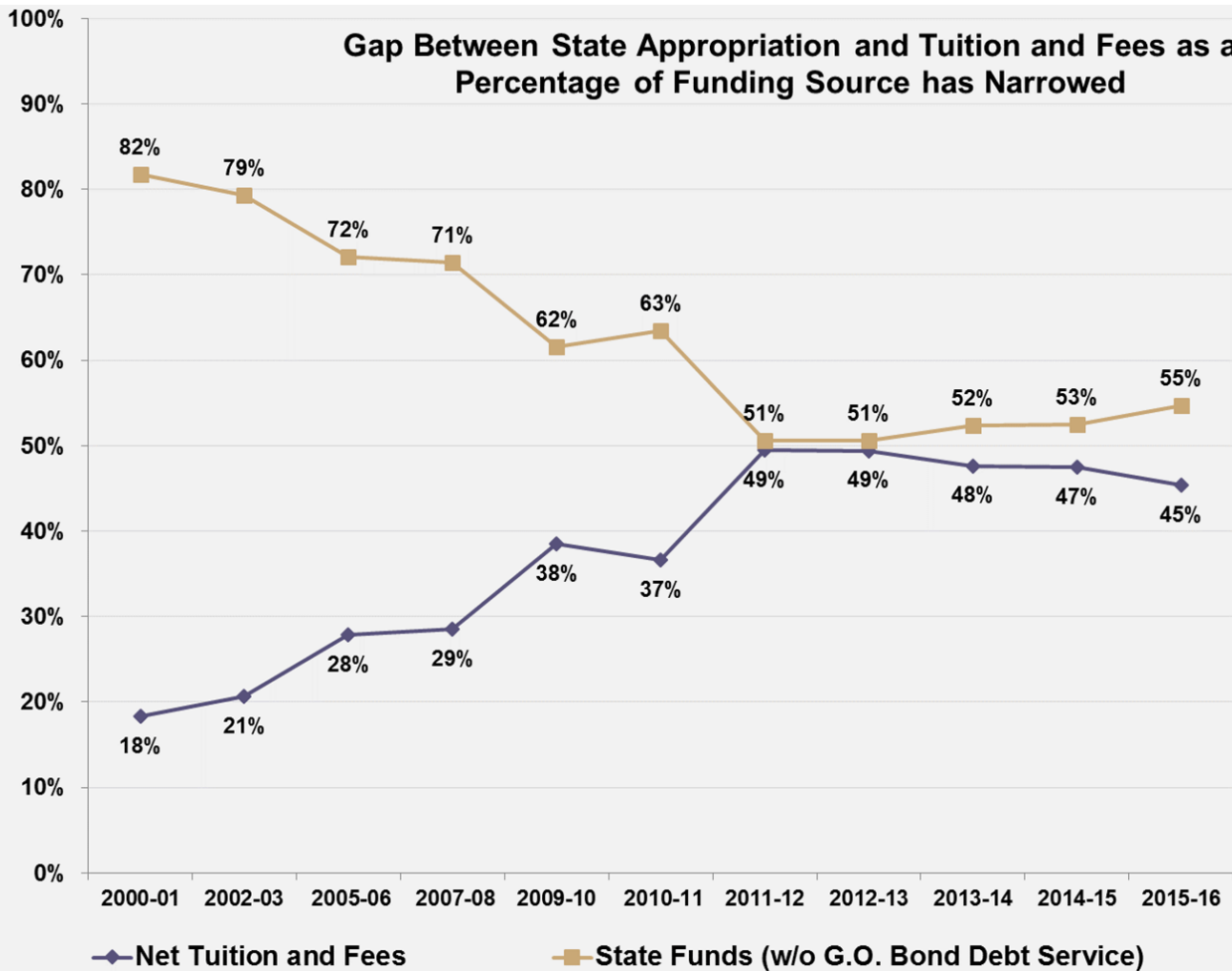
**2016/17
BUDGET PLANNING**

SAN JOSÉ STATE UNIVERSITY
PRELIMINARY PLAN
APRIL 2016



CSU / STATE FISCAL OVERVIEW

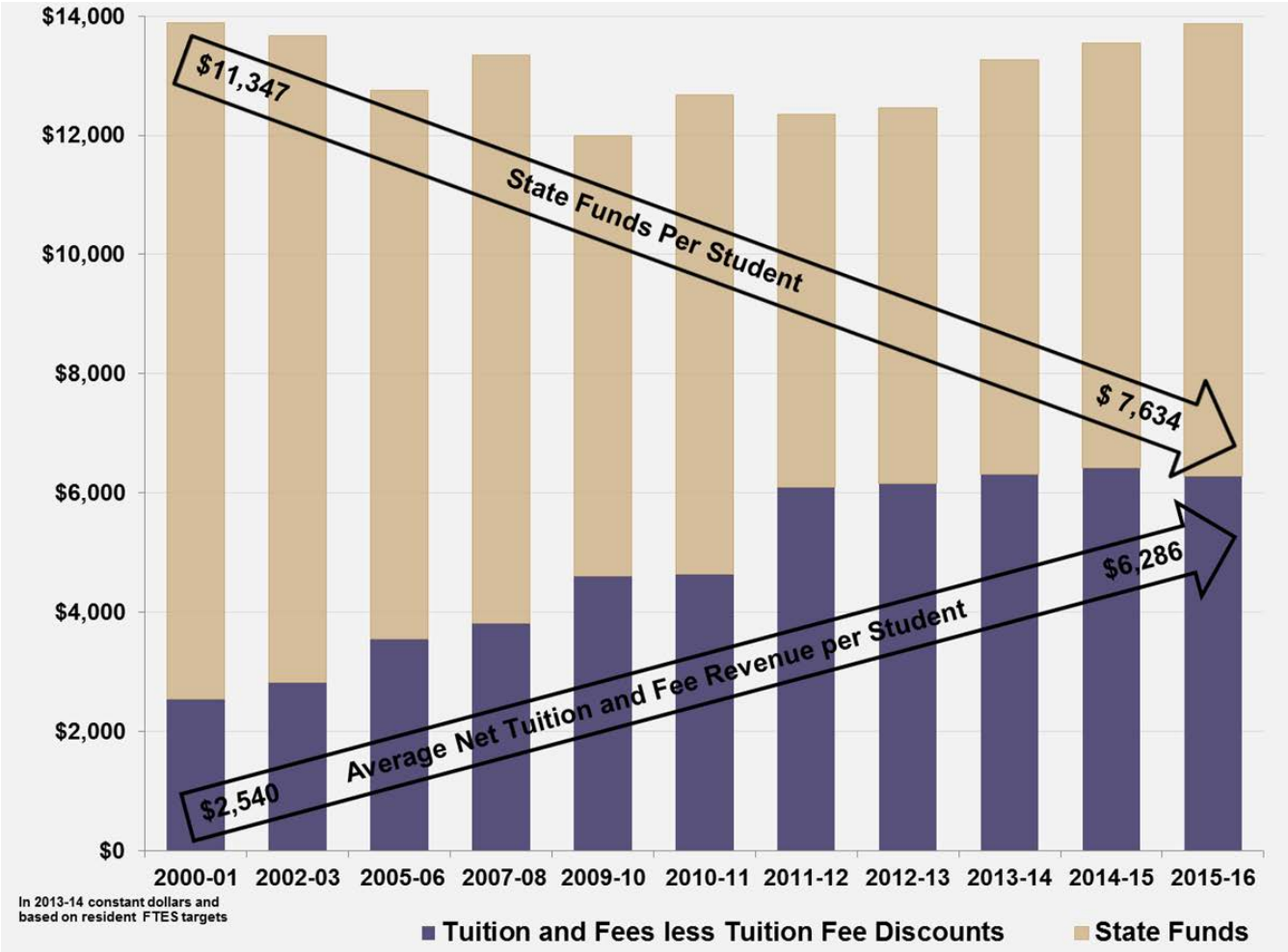
Gap Between State Appropriation and Tuition and Fees as a Percentage of Funding Source has Narrowed



SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

**LOWER STATE SUPPORT
HAS FORCED MORE
RELIANCE ON
STUDENT TUITION &
FEES**

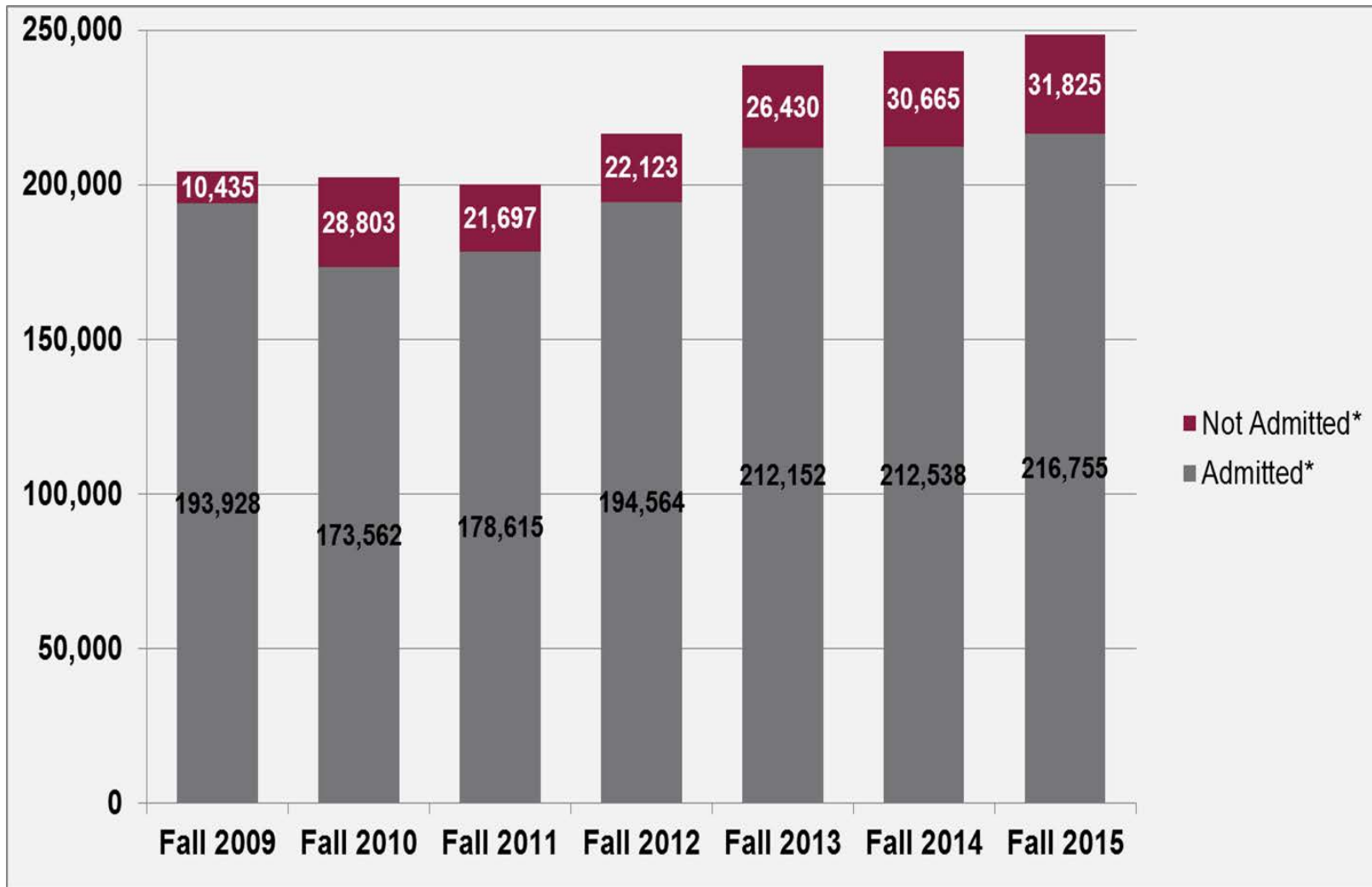


SAN JOSÉ STATE UNIVERSITY

powering **SILICON VALLEY**

2016 CSU Business
Conference

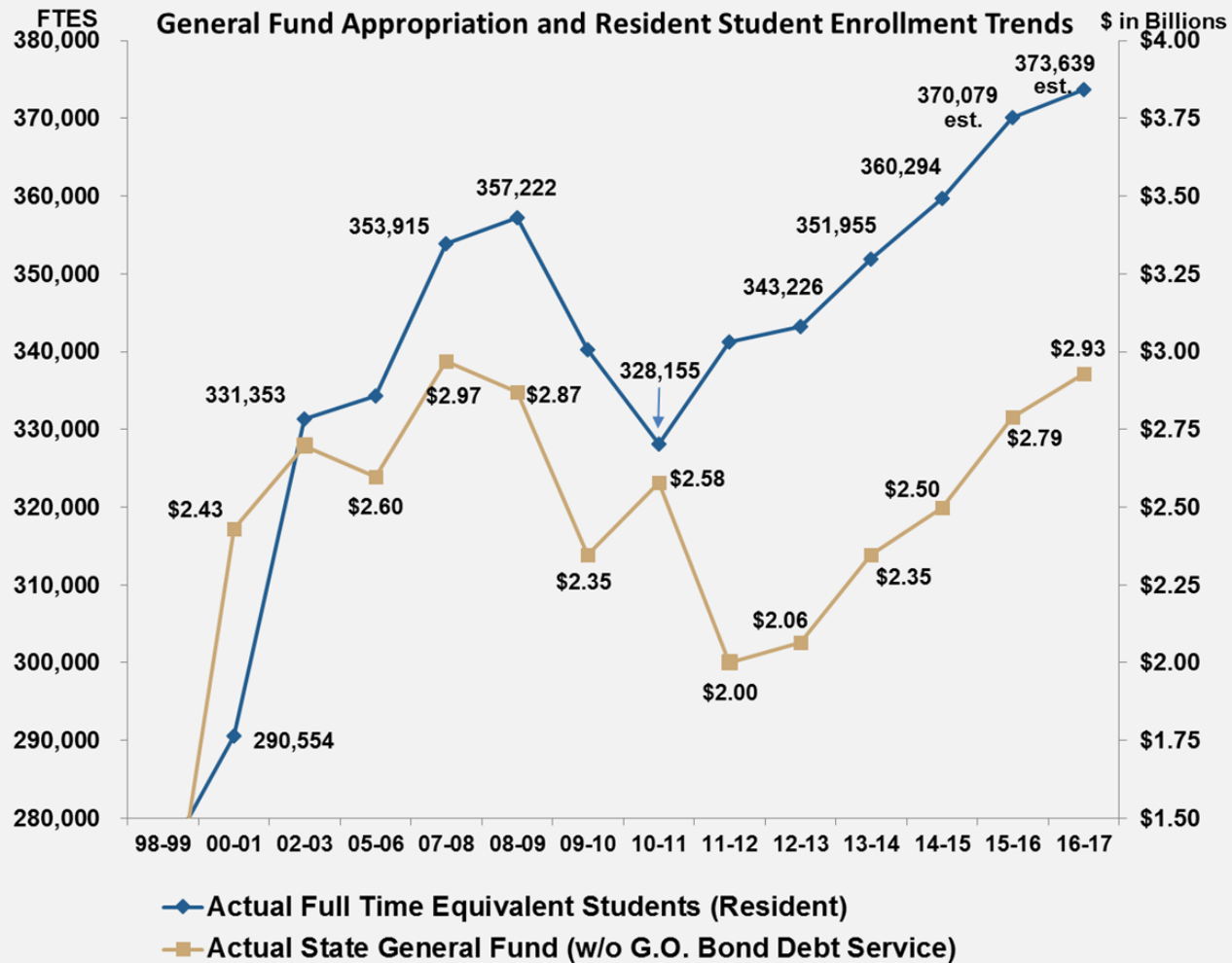
ELIGIBLE UNDERGRADUATE APPLICANTS - CA RESIDENTS



SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

2016 CSU Business
Conference

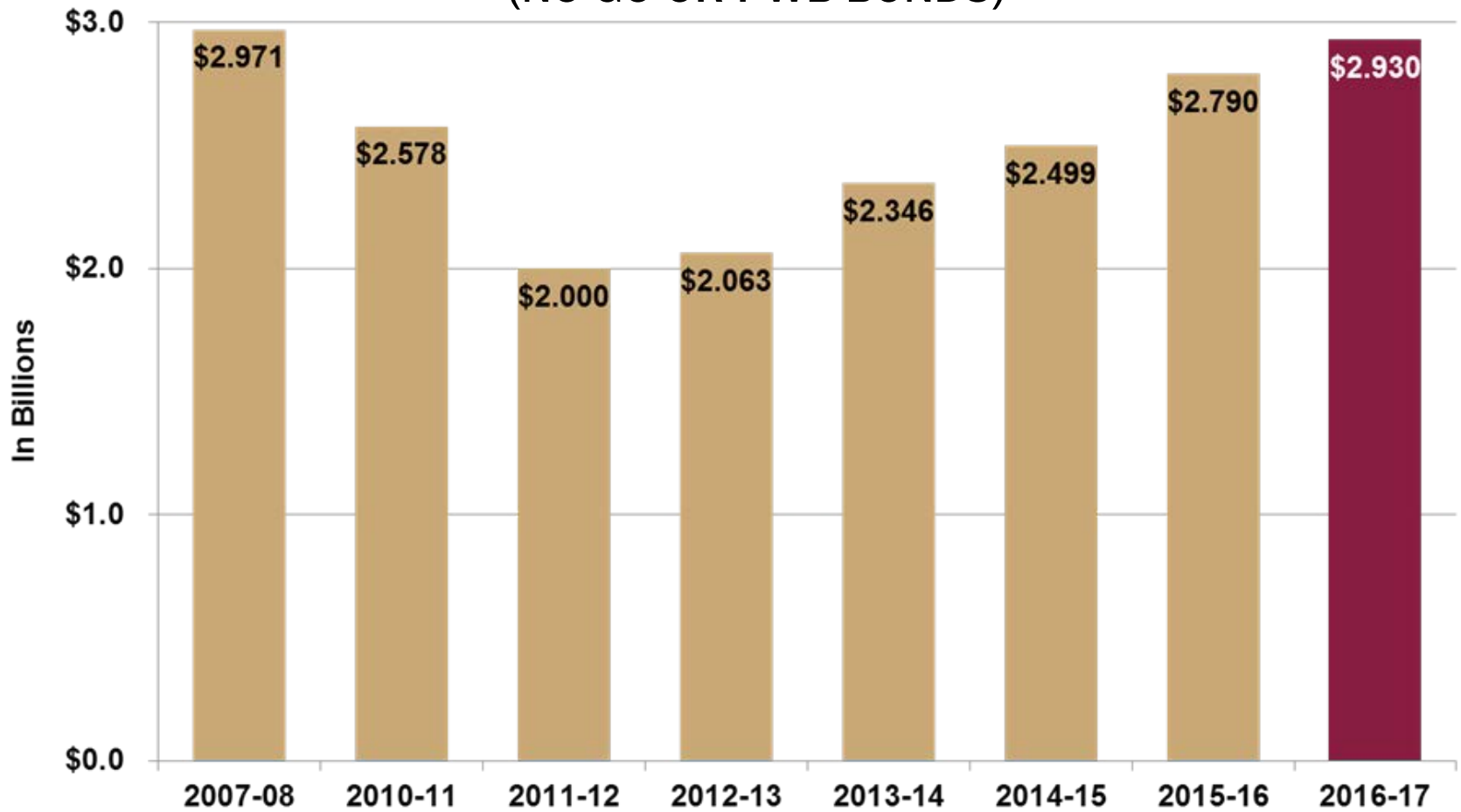


SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

STATE GENERAL FUND APPROPRIATION OVER TIME

(NO GO OR PWB BONDS)



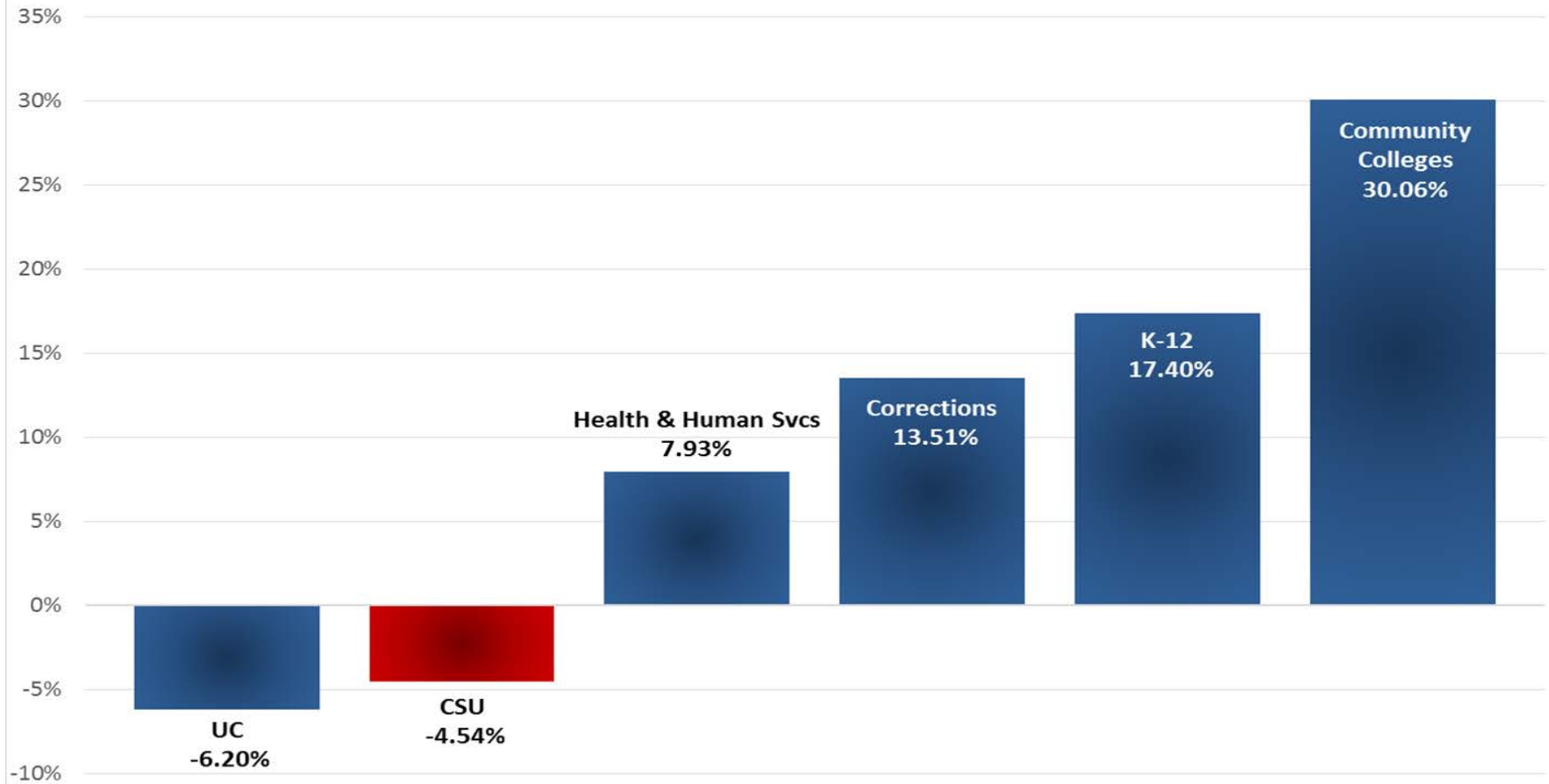
SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

2016 CSU Business
Conference

BUDGET UPDATE

State General Fund Changes by State Program 2007/08 through 2015/16



SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

2016 CSU Business
Conference

BUDGET UPDATE

8

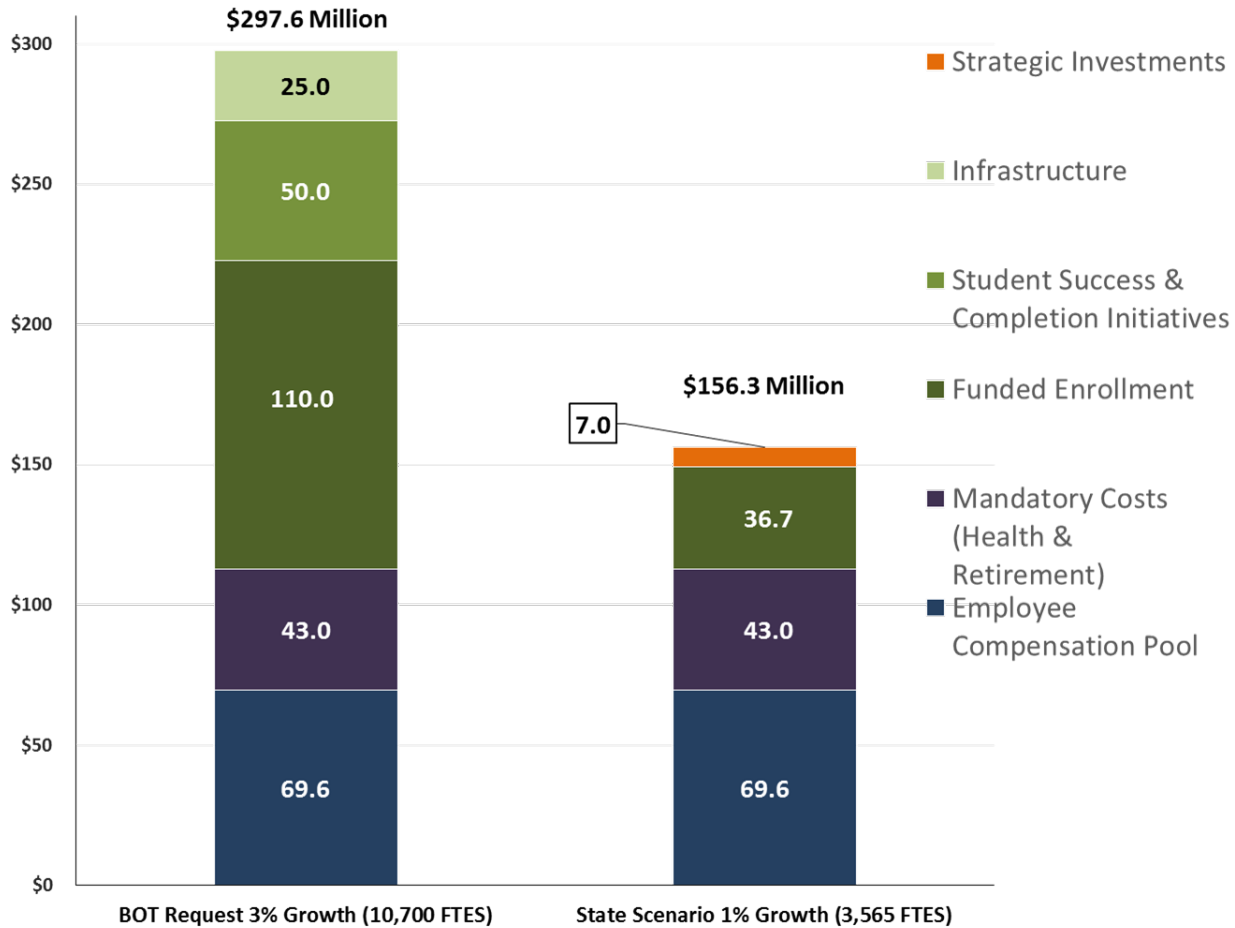
ALMOST BACK TO EQUILIBRIUM...RIGHT?

NOPE!

Health Care Costs	+\$159 Million
Retirement Costs	+\$188 Million
Inflation	+/- \$270 Million

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY



SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

FUTURE CHALLENGES

- CalPERS – Retirement and Health Care Premium Costs
- Collective Bargaining – Significant Cost Pressures
- Senate – Graduation Incentive Grant Proposal
- Governor’s Administration – More and Faster
- Minimum Wage – \$15/Hour Deal in Capitol
- TICAS—Middle Class Scholarship Program Savings for Financial Aid not University Support

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

FUTURE CONSIDERATIONS

- Full Funding of BoT Support Budget Request
- Expanded Investment Authority (SB 1412)
- Sustainable Tuition Policy
- Deferred Maintenance & Infrastructure Needs
- State University Grant Program
- Employee/Retiree Salary & Benefits
- Proposition 30 Sunset

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

STATE FUNDING REQUESTED VS. GOVERNOR'S PROPOSAL

CSU Request	\$241.7M
Proposed by the Governor	\$140.4M
Funding Gap	\$101.3M

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

SJSU SAN JOSÉ STATE
UNIVERSITY

**SJSU PRELIMINARY BUDGET
PLAN FY 16/17**

PREVIEW: MAJOR BUDGET IMPACTS

- *New Capital Financing Framework* – Self funding capital projects.
 - Non Recurring M&R + New Buildings
 - 1x funds for 10% campus contribution to bond funding
 - Base Reserve for Debt Service

Faculty Compensation Plan – Wait and see.

Student Average Unit Load (AUL) – Meet current FTE targets with higher unit loads = fewer fees per student.

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

RECAP OF NEW CAPITAL FINANCING FRAMEWORK

OLD

CA General Obligation (GO) bonds

- Infrequent
- Not enough \$\$ for all

Competition

- State agencies
- Other CSU campuses

NEW

CSU & Campuses can self-fund projects or bond (borrow)

- Establish reserve funds
- Pay-As-U-Go
- Long-term financing

2 Project Categories

- CSU Funded
- Campus Funded

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

CAPITAL UPDATE

More money is on the table, but ...

Don't forget about the down payment!

Examples of Different “Colors” of Capital Money

\$10.1M from \$130M Bond in 14-15 (received for 15-16)

\$1.2M in GF Appropriation for 15-16 (Received in 15-16)

16-17 Appropriation for \$25M

Divide \$25M among 23 campuses...

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

ENROLLMENT PLAN

	2014/15			2015/16			2016/17		
	Base	Surplus	Total	Base	Surplus	Total	Base	Surplus	Total
Resident	21,748	762	22,510	22,001	907	22,908	22,411	1,075	23,486
Non-res	1,927	373	2,300	2,400	295	2,695	2,650	275	2,925
Total	23,675	1,135	24,810	24,401	1,202	25,603	25,061	1,350	26,411

AUL						11.77			12.32
Headcount				30,135	1,485	31,620	29,550	1,592	31,142

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

BUDGET PLANNING PRIORITIES

Mandatory Costs

- Proposed Faculty Settlement
- New Space, Benefits
- Prior Year Program Commitments

Student Graduation and Retention

- Increase AUL through providing additional courses (primarily bottlenecks) and encouraging students to take more units

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

BUDGET PLANNING PRIORITIES

Increased AUL (11.77 to 12.32)

Campus Academic Goal is to Improve Graduation Pathways through

- Increase Course Availability
 - Increase Units taken per term
 - Improve time to degree
-
- How do we do this?
 - Hold headcount constant
 - Add course sections
 - Cost of support by the #s

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

2016/17 SOURCES OF FUNDS

Revenues(Sources)	Base	One-time
210 Resident FTES (State Enrollment Support)	\$ 1.2 M	
State GF Benefits (Retirement, Health) Support	\$ 3.5 M	
State Compensation Support*	\$ 8.9 M	
Misc. State General Fund Support	\$ 0.1 M	
660 FTES Base Tuition (Adjustment for Headcount)	(\$ 1.4 M)	
1,350 Surplus FTES		\$ 8.4 M
Non-res FTES (Non-res Fee)	\$ 2.2 M	\$ 2.4 M
Total Revenues	\$14.5 M	\$ 10.8 M

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

2016/17 MANDATORY COSTS

Mandatory Costs	Base	One-time
Instructional Support (660 Base FTEs & 1,350 Surplus)	(\$ 4.2 M)	(\$ 5.8 M)
Benefits & New Space Cost Increase	(\$ 3.6 M)	
Compensation	(\$ 10.9 M)	
Total Mandatory Costs	(\$ 18.7 M)	(\$5.8 M)

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

SUMMARY OF REVENUE & FUNDS AVAILABLE

	Base	One-time
2016/17 Funds	\$14.5 M	\$ 10.8 M
Prior Year Funds*	\$ 3.2 M	\$ 7 M
Total Funds Available	\$ 17.7 M	\$ 17.8 M
Mandatory Costs	(\$ 18.7 M)	(\$ 5.8 M)
Campus Priorities	(TBD)	(TBD)
Prior Year Funding Commitments	(\$ 0.9 M)	
<i>Total Available*</i>	<i>(\$ 1.9 M)</i>	<i>\$ 12 M</i>
Net Available after Covering Base Deficit		\$ 10.1 M

* Estimated

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

WHAT HAPPENS NEXT?

New Revenues less Mandatory Costs & Prior Commitments =
\$10.1 M Available for 1x Use in 2016-17

Divisional requests for resources and resource allocation are being reviewed! More information to come.

Resource Planning is a continuous process!

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

STUDENT SUCCESS, EXCELLENCE AND TECHNOLOGY FEE

SSETF for Fall 2016 is unchanged.

Effective FY 2014/15, SSETF was “unbundled” and “frozen” at the Fall 2013 level.

- SSETF IRA = \$154.50 per semester
- SSETF Course Support = \$31.50 per semester
- SSETF Student Success = \$124 per semester
- Total = \$310 per semester

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

SSETF– BIENNIAL STUDENT SUCCESS FUNDED PRIORITIES

Project	2015/16	2016/17
Technology Enabled Full Year for Freshmen	\$ 319 K	\$ 319 K
African American + Chican@/Latin@ Student Success Task Forces	\$272 K	\$272 K
Academic Center Upgrades and Expansions	\$ 500 K	
Spartan Scholar Program	\$ 193 K	\$ 1.3 M
Total	\$ 1.3 M	\$ 1.9 M

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY

BUDGET COMMUNICATION SCHEDULE

March	Cabinet approval of Preliminary Budget
April	Issue a Budget Update that provides an overview of funding, mandatory costs (including FTES support to AAD), and funds available for distribution. Publish budget preliminary presentation. Education Campaign: Hold an Open Forum Present to Deans and Academic Senate Ex
May	Following Cabinet approval, publish Sources and Uses for <u>Op Fund and SSETF</u> on the Web.
September	Following final budget allocation from CSU in August, publish the Annual Budget Report (which contains final "Sources and Uses").
October	Senate budget presentation of the Annual Budget Report
November	Cabinet approval of Preliminary FTES used for budgeting Following Trustee approval of the CSU Budget Request, put out a Budget Update to present any significant updates to the current year budget (this would be important in years when we have a mid-year tuition fee increase or other action), and to give a high level snapshot of the CSU Budget Request for the next year (i.e., FTES increases, compensation adjustments, etc.). The value of this Update is to maintain transparency and help people feel they are in the loop. It also lays the groundwork for the January Governor's Budget release, which is the Governor's response to the CSU budget request.

SAN JOSÉ STATE UNIVERSITY

powering SILICON VALLEY