2019-20 Annual Budget Report

Charlie Faas
VP Administration & Finance/CFO
New Buildings = Strategic Plan

- Interdisciplinary Science Building on schedule and on budget to open in January 2022, an 8-Floor “Statement” Building $181M
- South Parking Garage includes 1,500 new spaces, student recreation field and community track, opening in Fall 2020
- Alfred E. Alquist Building, potential to be transformed into a mixed-used facility with faculty and staff housing in the heart of downtown San Jose
3-Yr Budget for Initiative Highlights

- Faculty Start-up
- Research Growth
- Academic Affairs Base True-up
- Grow Graduate Studies
- Establish Doctorate in Nursing Practice
- Safety
- Academic Facilities
- Data Analytics
  - Institutional Effectiveness and Strategic Analytics

Word cloud displays frequency and relative size of budget requests by general category
Budget Philosophy

- Fund Positions
- 5% Retention of non-salary (OE&E) budgets for division flexibility
- New State Funds = $20.5M (Base)
  - Graduation Initiative 2025 $2.4M
  - Enrollment Growth (569 FTES/2.5%) $5.7M
  - Compensation Adjustments $10.5M
  - Retirement & Health Adjustments $1.9M
- Special State Allocation for Alquist Study, $250K
Goal 1: Engage and Educate
Goal 2: Excel and Lead
Goal 3: Grow and Thrive
Goal 4: Connect and Contribute
Goal 5: Rebuild and Renew
Goal 1: Engage and Educate

- Graduation Initiative 2025 $4.4M
- Faculty Start-up $1.6M
- Academic Affairs True-up $3.2M
- Research $1.0M

73 tenure-track faculty positions are under recruitment this year
  - 23 are new/additional positions
Goal 2: Excel and Lead

- Doctorate of Nursing Practice $552K
- Graduate Studies $351K
- Institutional Effectiveness and Strategic Analytics $50K
- Alfred E. Alquist Building Study $250K
Goal 3: Grow and Thrive

- Advancement Campaign $500K
- EAB License $100K
  - CSU Student Success Collaborative
- IT Infrastructure $700K
  - Incremental & New Software Licenses
  - Two Factor Authentication for Students
  - Accessibility Technology Initiative (Chancellor’s Office)
  - Test Environment for Security Patching
Goal 4: Connect and Contribute

One Time Funding

- Strategic Communications $510K
- Video Streaming Equipment $500K
  *(Mountain West requirement)*
Goal 5: Rebuild and Renew

- Campus Safety Cameras: $500K
- Deferred Maintenance Cost Match: $1.1M  
  (Matches $20M from State)
- Academic Space/Furniture Refreshes: $900K  
  (Includes Audiology Doctorate space)
Operating Fund Expenditures by Division
FY19-20 Budget

Chart above displays the breakdown of the Operating Fund base expenditure budget. Budget excludes Restricted Student Aid (primarily a U-Wide tuition discount). Employee benefits have been estimated for all Divisions at a rate of 48%. More details are available in the Annual Budget Report.
SJSU Revenue Budgets

- **Total $686M**
  - 5.5% Increase from 2018-19 Budget

**Operating Fund**  
- **$403M**

**Components:**
- Research Fndn  
  - $56M
- SSETF  
  - $22M
- Housing  
  - $50M
- Parking  
  - $6M
- Athletics Self-Support  
  - $9M
- Extended Ed.  
  - $37M
- Lottery  
  - $2M
- Spartan Shops  
  - $29M
- Chartwells
- Student Health  
  - $15M
- Student Union, Inc.  
  - $16M
- Tower Fndn  
  - $32M
- Associated Students  
  - $9M
- SSETF

**Other Sources:**
- Spartan Shops
- Housing
- Lottery
- Student Health
- Student Union, Inc.
- Tower Fndn
- Associated Students
Breakdown of Operating Fund Categories
FY19-20 Budget

Financial Aid: 10%
Utilities: 3%
Operating Expenses & Equipment: 9%
Benefits: 25%
Salaries: 52%
- Aging Campus
- Main Campus - New Buildings (2016 – Present)
  - Student Union Expansion and Renovation
  - Student Health and Wellness Center
  - Student Housing CV 2
  - Student Recreational and Aquatic Center
  - Interdisciplinary Science Building
- New Area - South Campus (2016 – Present)
  - Golf
  - Softball
  - Soccer
  - Tennis
  - Beach Volleyball
  - Parking Garage
- Campus Master Plan – RFP Process
  - Duncan/Old Science (2026-28)
  - Student Housing CV 3
  - Alquist
Aging Campus
For more information, visit:

http://www.sjsu.edu/finance/about_us/budget/budget_reports/

http://www.sjsu.edu/adminfinance/about/budget_central/
Appendix
Revenue Sources

- Operating fund, SSETF-IRA, ticket sales, conference distribution, game guarantees, NCAA distribution and development

Functions

- Supports operating and travel costs for all sports
- Grants in Aid for student-athletes

Highlights / Accomplishments

- Spartan Golf Complex facility
- Recruit and retain top athletes by providing financial incentives through scholarship
- New softball field opened in Spring 2019
- Soccer field improvements
- New tennis facility
- Student athletes received various academic and performance awards from Mountain West Conference and other organizations
Revenue Sources

- Student Health & Health Facility Fees
- Fee-for-service

Functions

- Support and provide student health & mental health services
- Promote health and well-being of student community
- Specialty services include: dermatology, podiatry, and sports medicine

Highlights / Accomplishments

- Student Health & Wellness Center facility
- Increased Counseling & Preventative Health support
- Over 18,000 student visits to clinical services and wellness programs in 2018-19
Revenue Sources

- Housing rent and fees
- Other lodging and conference fees
- Rent for Dining Commons and Village Market

Functions

- Support housing operations & programs

Highlights / Accomplishments

- Over 4,000 residents
- Campus Village II opened in Fall 2016
- Renovations in Washburn Hall, Joe West Hall
- Currently reviewing opportunity for Campus Village III
Parking Services
$6.4 million FY19-20 Budget

Revenue Sources
- Parking permit sales and parking citation fines

Functions
- Parking operations and enforcement costs
- Maintenance and repair to existing facilities
- Alternative transportation program

Highlights / Accomplishments
- Parking garage cameras, security improvements
- Parking permits available online
- Ongoing assessment of parking inventory and demand, solutions
- Minor applicant approval process improvement
Revenue Sources

- Tuition and fees from for-credit & noncredit programs

Functions

- Extended ed. operations and program/curriculum development

Highlights / Accomplishments

- Partnership with College of Science to build out part of new Interdisciplinary Science and Innovation Building
- 6% growth in program last year; expected growth in a number of new programs
Revenue Sources
- Student Success, Excellence & Technology Fee
- Expenditures reviewed by CFAC & approved by President

Functions
- Instructionally Related Activities
- Course Support
- Student Success

Supported Initiatives
- Spartan Scholars Program
- SASS Programs (Task Forces)
- Academic Technology Improvements
Revenue Sources

- Fees, program revenues, grants and contracts
- Fee changes must be approved by student referendum

Student fees support AS programs

- Student Leadership and governance
- Child Care Center, AS House, and bike enclosures
- Campus Life
- Transportation
- Full service computer lab
Revenue Sources

- Federal and state grants and contracts, fees, investment income, and other revenues

Restrictions

- Most funding tied to grants or specific programs

Highlights / Accomplishments

- The Research Foundation also provides employment support to more than 1,800 individuals, including faculty, students, research affiliates, and staff
- Program sites are located on the SJSU main campus, Moss Landing Marine Laboratories, NASA-Ames Moffett Field, and several other national and international locations
Revenue Sources

- Dining, event, retail, and real estate services, commissions, interest and other income

Division Functions

- Dining Services provided by new vendor, Chartwells
- Retail Services operates the Barnes & Noble Bookstore; the current contract extends through June 30, 2026
- Management of daily operations for grounds and Friends of Spartan Golf at the Spartan Golf Complex
- Real Estate Services to SJSU faculty and staff
Revenue Sources
- Mandatory Student Union Fee, Rental Income, and Commissions

Functions
- Supports Student Union Operations
- Houses a variety of food and entertainment venues
- Meeting places for student organizations
- Spartan Bookstore location

Highlights / Accomplishments
- Newly opened Student Recreation & Aquatic Center (SRAC)
- New facility has expanded recreational activity and services offered to the campus and surrounding community
Revenue Sources

- Gifts, pledges, investment income

Functions

- As a 501(c)(3) auxiliary organization, Tower Foundation directly manages all financial aspects of funds donated to San Jose State University
- Tower Foundation Board approves the annual endowment distribution rate (4% for FY19-20)

Highlights / Accomplishments

- $150+ million endowment comprised of over 650 individual funds
- Gearing up for Transformation 2030 strategic goals