



SPARTANS

SAN JOSÉ STATE UNIVERSITY

November 2014

2014-15 ANNUAL BUDGET REPORT

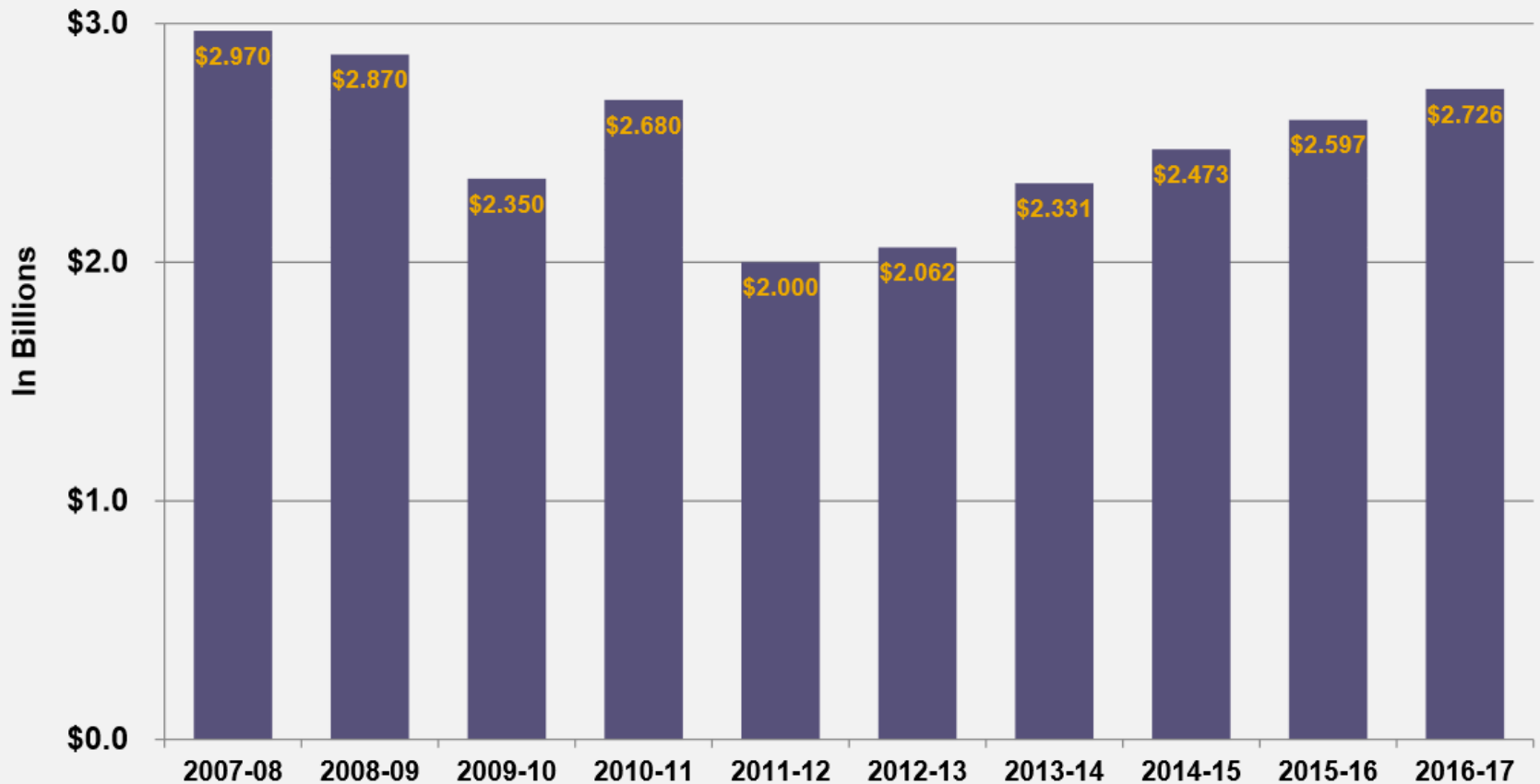
- CSU and SJSU's Budget
- 2014-15 SJSU Budget Details
- 2014-15 Operating Fund and SSETF Allocations
- Transparency – 3 Year Actual Expenditure Data

State and CSU

- Governor's 4 Year Planned Increases in State Funding
 - \$ 125.1M - 2013-14 (5% approved and received)
 - \$ 142.2M - 2014-15 (5% approved and received)
 - \$ 119.5M - 2015-16 (4%)
 - \$ 124.3M - 2016-17 (4%)



10 Year CSU General Fund Appropriation (with Governor's 2014-15 - 2016-17 Multi-Year Plan)



Details of New Funding

There are a few significant changes included in the CSU's budget appropriation.

- New Capital Financing Framework: Inclusion of state General Obligation (GO) bond debt service expense to the CSU main appropriations which establishes new CSU financing flexibility related to debt service and moving CSU lease revenue bonds debt service (LRB) from a separately identified appropriate item to the CSU's main appropriation.
- Student Success Fee Moratorium: Restriction on CSU from approving any new student success fees before 2016
- Awards for Innovation in Higher Education
- One-time award availability for innovations in higher education,
- Adoption of a three-year CSU budget plan for academic years 2015-16 through 2017-18,
- Requirement to report on a list of performance measures,

Details of FY 2014-15 Funding

With the additional funding, the CSU has prioritized a 3% general salary increase, enrollment growth, and deferred maintenance funding (related to the new capital financing framework). Unfortunately, the State’s allocation was less than necessary to fully fund these priorities by roughly 1.1%; the impact to SJSU is \$1,326,000. Below is a summary of the CSU adopted support budget and San José State’s allocations.

	CSU	SJSU
Enrollment FTES	8,339	450
Enrollment Funding	\$81,198,000	\$4,382,000
Tuition Fee Revenue Offset *	\$(41,631,000)	\$(2,353,000)
Benefits	\$12,066,000	\$773,000
New Space	\$1,597,000	
Deferred Maintenance	\$10,000,000	
Compensation Pool	\$92,605,000	\$5,878,500
Systemwide Provisions	\$(13,171,000)	
TOTAL	\$142,664,000	\$8,680,500

* Tuition fee revenue offset equates to the revenue received by the campus for additional California residents. While the CSU funds enrollment growth on a marginal cost per full-time equivalent student, the funding is then reduced by the tuition paid by the students.

2014-15 Budget Details

Planning Information (from March 2014):

- 450 additional resident FTES allocated by CSU
- Surplus resident FTES should not exceed 3.5%
- Campus plan to increase non-resident FTES to 1,927

Final Budget Information:

- Full funding for enrollment growth
- 3% Compensation General Salary Increase
- 1.1% reduction in their allocations; the impact to SJSU is a reduction of \$1,326,000
- Surplus resident FTES estimated to exceed 3.5% potentially as high as 105%
- Non-resident FTES now projected at 2,300 FTES

2014-15 Enrollment Plan

FTES	2013-14 Budget			2014-15 Budget Preliminary			2014-15 Budget		
	Base	Surplus	Total	Base	Surplus	Total	Base	Surplus	Total
Resident	21,298	1,065	22,363	21,748	762	22,510	21,748	762	22,510
Non-res	1,607	--	1,607	1,927		1,927	1,927	373	2,300
Total	22,905	1,065	23,970	23,675	762	24,437	23,675	1,135	24,810

SJSU Revenue Picture

Tuition Fee and General Fund Support



Excludes campus adjustments

2014-15 Budget Allocations

As the University began the 2014-15 Budget Planning process, we announced availability of an estimated \$6 million in base and \$2.4 million in one-time funds to support budget requests for 2014-15 activities that are consistent with Vision 2017 priorities. As we updated the estimates based on recent allocation information from the Chancellor's Office, unfortunately the amount of base available for next year has been reduced to \$5.1 million.

Available Funding:

- \$5.1 million base
- \$2.4 million on one-time

It is important to note that many of the 2014-15 requests for 21st Century Spaces and Agility through Technology are being funded with the previous year's (2013-14) committed funding. (\$2.7 million was committed to the 21st Center Spaces Committee and \$3.7 to the Agility through Technology Committee).

Funding Allocated:

- \$6.3 million base ^[1]
- \$1.3 million on one-time

[1] Campus Reserves was set at \$3 million in FY 2013-14 however, the amount was reduced to \$1.2 million to balance this year's budget.

2014-15 Budget Details

Re-Prioritized FY 2013-14

Continuing/Previously Approved

Re-Prioritized FY13-14 Vision 2017 Fund

Vision 2017: 21st Century Spaces

Landscape Master Plan Implementation (Phase 2 of 5)

CASA HB Room Upgrades - 2014

C-Space, A Collaboration Learning Space

Teaching Spaces

Improvement Organic Chemistry and Physics Labs

Renovation of Duncan Hall 701

Photography Program Move

Vision 2017: Agility through Technology

Functional Subject Matter Experts (SME)- Enrollment Services

Degree Audit Workflow Project - Phase 1

Women's Softball Field Upgrades

	Base	One-Time	Total
Landscape Master Plan Implementation (Phase 2 of 5)	-	600,000	600,000
CASA HB Room Upgrades - 2014	-	69,183	69,183
C-Space, A Collaboration Learning Space	-	100,000	100,000
Teaching Spaces	-	82,868	82,868
Improvement Organic Chemistry and Physics Labs	-	500,000	500,000
Renovation of Duncan Hall 701	-	60,500	60,500
Photography Program Move	-	1,100,000	1,100,000
Vision 2017: Agility through Technology			
Functional Subject Matter Experts (SME)- Enrollment Services	-	186,247	186,247
Degree Audit Workflow Project - Phase 1	-	1,686,567	1,686,567
Women's Softball Field Upgrades	-	154,349	154,349
	\$ -	\$ 4,539,714	\$ 4,539,714

2014-15 Budget Allocations

- Campus Priorities

Campus Priorities

- Campus Reserve
- College Based Funding Model
- Vision 2017: Agility-Tech-Digital Media Broadcast
- Vision 2017: Helping & Caring Patrol Staff
- Vision 2017: Helping & Caring Blue Light Phones
- Vision 2017: Helping & Caring Emergency Broadcast
- Vision 2017: Helping & Caring Int'l Student Recruitment
- Vision 2017: Helping & Caring Int'l Student Services
- Vision 2017: Helping & Caring Legal Counsel
- Vision 2017: Spartan Pride Creating Pride Giveaways
- Vision 2017: Spartan Pride
- Vision 2017: Spartan Pride Washington Square Magazine

	Base	One-Time	Total
Campus Reserve	1,200,000	-	1,200,000
College Based Funding Model	4,186,999	-	4,186,999
Vision 2017: Agility-Tech-Digital Media Broadcast	69,932	68,403	138,335
Vision 2017: Helping & Caring Patrol Staff	259,690	-	259,690
Vision 2017: Helping & Caring Blue Light Phones	550	255,030	255,580
Vision 2017: Helping & Caring Emergency Broadcast	25,000	100,000	125,000
Vision 2017: Helping & Caring Int'l Student Recruitment	-	538,940	538,940
Vision 2017: Helping & Caring Int'l Student Services	320,986	-	320,986
Vision 2017: Helping & Caring Legal Counsel	224,000	-	224,000
Vision 2017: Spartan Pride Creating Pride Giveaways	-	25,000	25,000
Vision 2017: Spartan Pride	-	102,400	102,400
Vision 2017: Spartan Pride Washington Square Magazine	-	262,210	262,210
	\$ 6,287,157	\$ 1,351,983	\$ 7,639,140

2014-15 SSETF Allocations

As the University began the FY 2014-15 Budget Planning process, the University announced availability of an estimated \$3.7 million in base and \$5.0 million in one-time funds to support the six priorities of SSETF for 2014-15 activities that are intended for new initiatives that promote student success, excellence and the use of technology. Prior to the final determination of awards, the President reduced the Fall and Spring semester fee to \$295 (equal to the Fall 2013 fee). This fee reduction impacted the available funding down to \$2.2 million in base and \$310,227 in one-time funding. Additional \$725,000 in one-time funds has been made available to meet demand. The additional funds are a result of additional revenue received in FY 2013-14.

Available Funding	Original	Reduced Fee Amount	Final Available Funding	Final Allocations
Base	\$3.7M	\$2.2M	\$2.2M	\$761,292
One-Time	\$5.0M	\$310,227	\$1.035M	\$2.1M
Total	\$8.7M	\$2.5M	\$3.235M	\$2.8M

2014-15 SSETF Allocations

SSETF IRA Projected Fee Revenues [1]

Athletics
Library materials
Allocations from prior years
14/15 Communication Studies Forensics Program
14/15 Design IRA Support
14/15 English Technology Writing Initiative
14/15 Theatre Arts IRA Support
Compensation & Benefits

	Base	One-Time	Total
SSETF IRA Projected Fee Revenues [1]	\$ 9,039,309	\$ 308,392	\$ 9,347,701
Athletics	7,702,935	230,498	7,933,433
Library materials	795,658		795,658
Allocations from prior years	382,497		382,497
14/15 Communication Studies Forensics Program	29,000		29,000
14/15 Design IRA Support	20,000		20,000
14/15 English Technology Writing Initiative	5,000		5,000
14/15 Theatre Arts IRA Support		80,000	80,000
Compensation & Benefits	148,271		148,271
Total Allocations	\$ 9,083,361	\$ 310,498	\$ 9,393,859
SSETF IRA Balance	\$ (44,052)	\$ (2,106)	\$ (46,158)

Total Allocations

SSETF IRA Balance

SSETF Course Support Projected Fee Revenues [1]

Allocations from prior years
14/15 College of Applied Sciences and Arts Equipments
14/15 Design Course Support
14/15 English Technology Writing Initiative
14/15 Theatre Arts Course Support
14/15 Civil & Environmental Engineering Lab
14/15 Computer Engineering Microprocessor System Lab
14/15 Aerospace Engineering Spacecraft Lab Upgrade
Compensation & Benefits

	Base	One-Time	Total
SSETF Course Support Projected Fee Revenues [1]	\$ 1,837,680	\$ 54,990	\$ 1,892,670
Allocations from prior years	1,644,616		1,644,616
14/15 College of Applied Sciences and Arts Equipments		352,991	352,991
14/15 Design Course Support	82,000	36,000	118,000
14/15 English Technology Writing Initiative	5,000		5,000
14/15 Theatre Arts Course Support	16,163	111,000	127,163
14/15 Civil & Environmental Engineering Lab		65,000	65,000
14/15 Computer Engineering Microprocessor System Lab		75,000	75,000
14/15 Aerospace Engineering Spacecraft Lab Upgrade		55,000	55,000
Compensation & Benefits	111,389		111,389
Total Allocations	\$ 1,859,168	\$ 694,991	\$ 2,554,159
SSETF Course Support Balance	\$ (21,488)	\$ (640,001)	\$ (661,489)

Total Allocations

SSETF Course Support Balance

[1] The SSETF was "unbundled" and split into three components: SSETF-IRA, SSETF-Course Support, and SSETF-Student Success. 2014/15 SSETF request process includes input from the SSETF Advisory Committee, and the President's Cabinet.

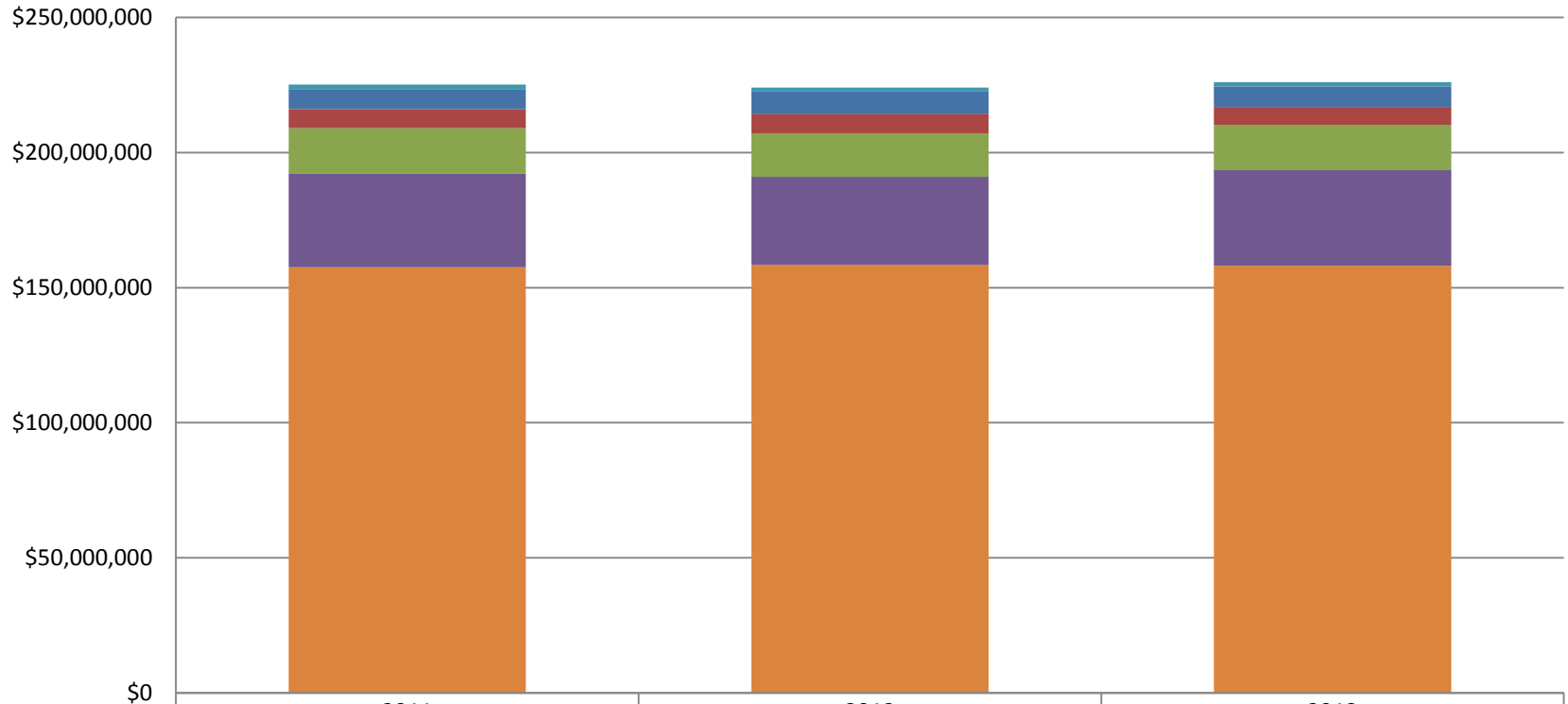
2014-15 SSETF Allocations

	Base	One-Time	Total
SSETF Student Success Projected Fee Revenues [1]	\$ 7,433,090	\$ 216,290	\$ 7,649,380
Allocations from prior years	4,054,091		4,054,091
14/15 Kay Armstead Communication Disorder Tech Upgrade		69,500	69,500
14/15 African Am/Chicano/Latin Task Force		214,658	214,658
14/15 Under-Represented Minorities (URM) Retention Svcs	210,150		210,150
14/15 African Am/Chicano/Latin Retreat		60,111	60,111
14/15 Leadership, Educ, and Advocacy Project		34,614	34,614
14/15 Common Writing Handbook for Tfr Stu	91,000		91,000
14/15 Communications Center Outreach and Assessment	715	16,598	17,313
14/15 Enhancing STEM Science	70,200	40,000	110,200
14/15 ACCESS tutoring and peer advising	40,369		40,369
14/15 Applied Research Methods Learning Lab		35,552	35,552
14/15 University-wide Writing Program	82,360	22,864	105,224
14/15 Technology Enabled Fully Yr for Frosh		318,000	318,000
14/15 ITS Telepresence Project		756,500	756,500
Compensation & Benefits	1,088,895	67,384	1,156,279
Total Allocations	\$ 5,637,780	\$ 1,635,781	\$ 7,273,561
SSETF Student Success Balance	\$ 1,795,310	\$ (1,419,491)	\$ 375,819
Total Balance Student Success, Excellence Technology Fee	\$ 1,729,770	\$ (2,061,598)	\$ (331,828) [2]

[1] The SSETF was "unbundled" and split into three components: SSETF-IRA, SSETF-Course Support, and SSETF-Student Success. 2014/15 SSETF request process includes input from the SSETF Advisory Committee, and the President's Cabinet.

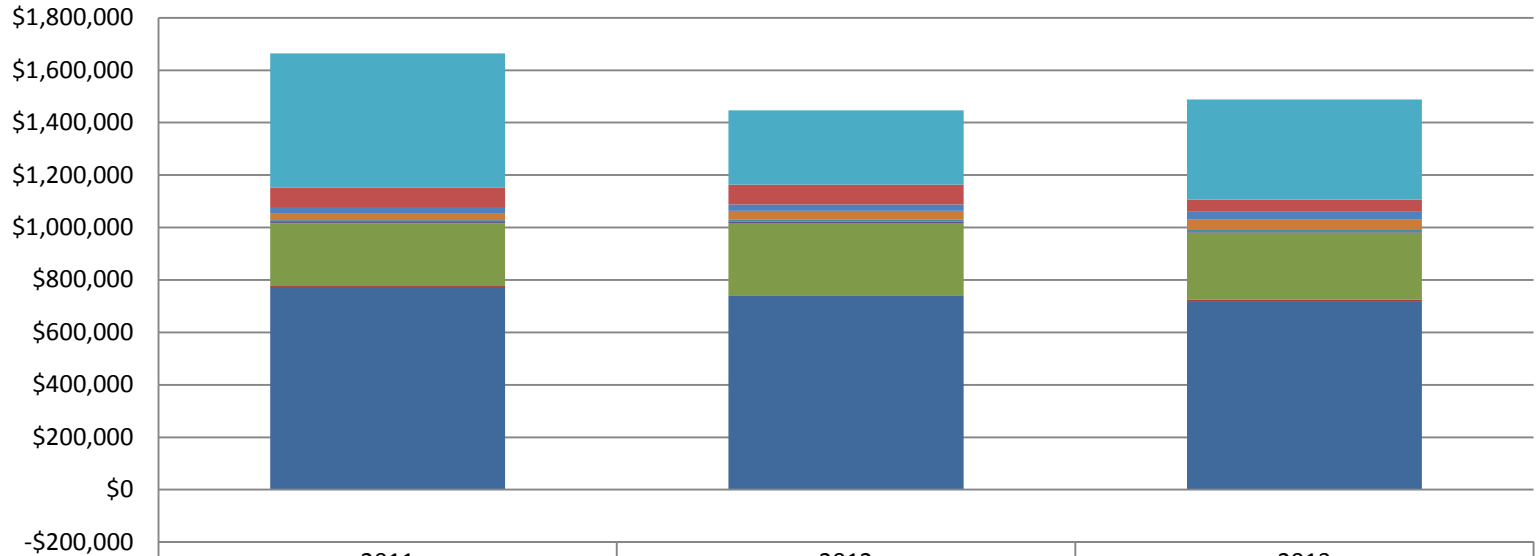
[2] Deficit will be covered by the SSETF prior year fund balance.

Actual Expenditures by Year Operating Fund (70000)



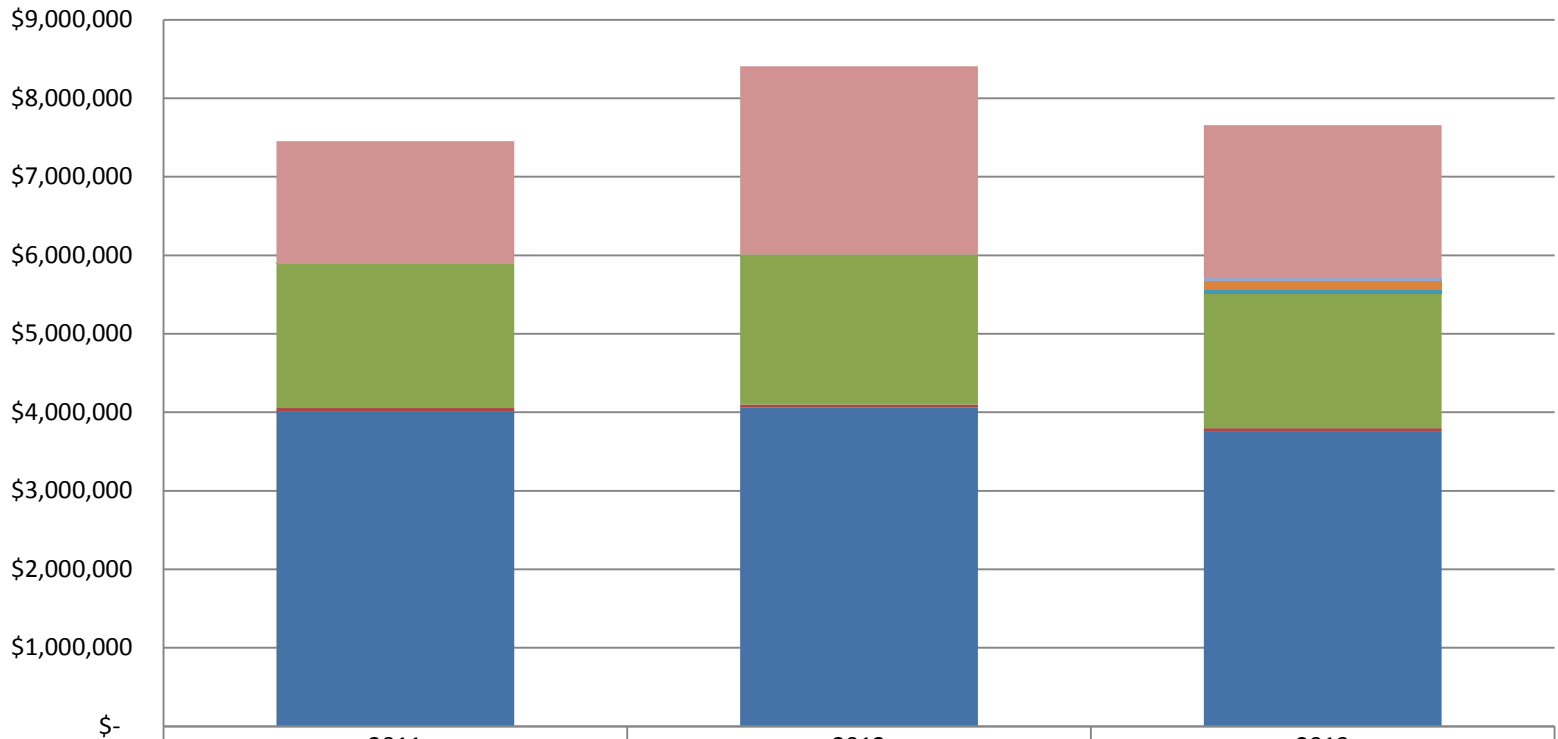
	2011	2012	2013
Office of the President	\$1,663,767	\$1,446,991	\$1,487,942
Intercollegiate Athletics	\$7,455,789	\$8,409,502	\$7,658,831
University Advancement	\$7,011,485	\$7,100,924	\$6,622,924
Student Affairs	\$16,909,685	\$16,133,731	\$16,718,946
Administration & Finance	\$34,555,310	\$32,653,175	\$35,430,096
Academic Affairs	\$157,552,801	\$158,329,333	\$158,091,147

Office of the President Actual Expenditures by Year Operating Fund (70000)



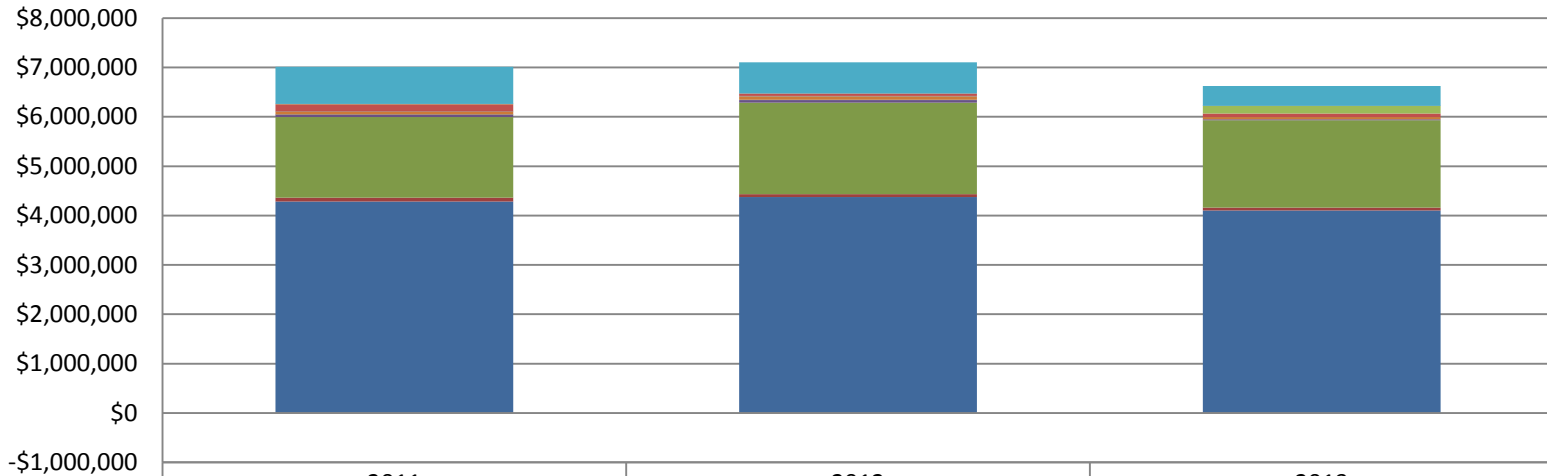
	2011	2012	2013
690 - Expenditure Adjustments			\$(356)
660 - Misc. Operating Expenses	\$511,489	\$283,488	\$381,360
619 - Equipment Group	\$-	\$-	\$-
616 - Information Technology Costs			
613 - Contractual Services Group	\$74,282	\$74,854	\$46,790
608 - Library Acquisitions	\$22,664	\$25,510	\$28,634
606 - Travel	\$26,767	\$34,193	\$41,194
605 - Utilities Group	\$7,169	\$5,593	\$6,759
604 - Communications	\$5,637	\$6,148	\$2,400
603 - Benefits Group	\$238,776	\$275,408	\$255,463
602 - Work Study	\$4,072	\$-	\$6,610
601 - Regular Salaries and Wages	\$772,912	\$741,798	\$719,087

Athletics Actual Expenditures by Year Operating Fund (70000)



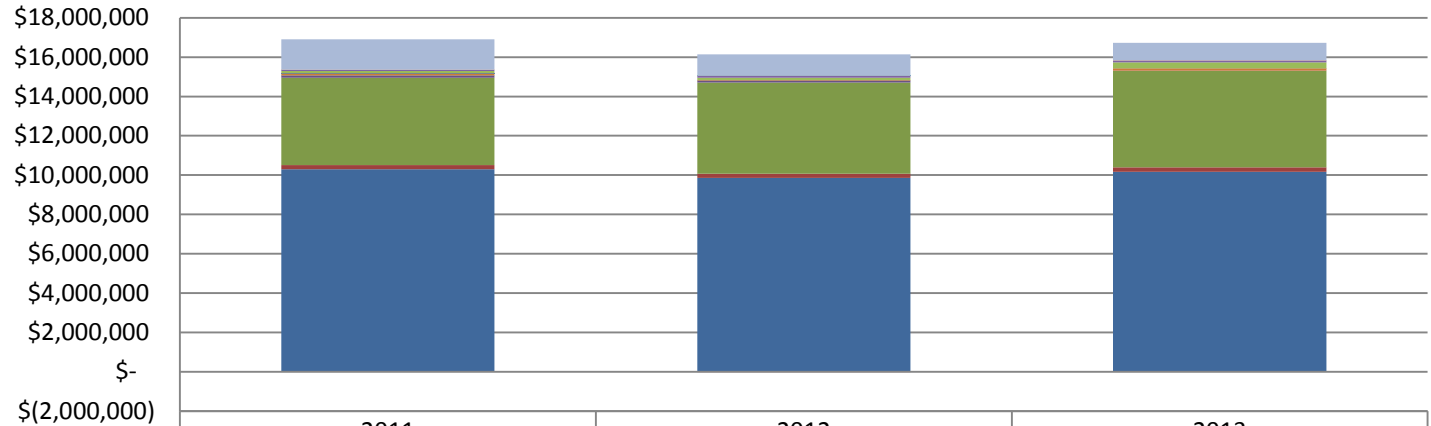
	2011	2012	2013
660 - Misc. Operating Expenses	\$1,568,234	\$2,398,551	\$1,950,546
619 - Equipment Group			\$32,636
616 - Information Technology Costs			\$115,038
613 - Contractual Services Group	\$-		\$51,751
606 - Travel	\$185		
603 - Benefits Group	\$1,833,057	\$1,910,786	\$1,710,295
602 - Work Study	\$46,608	\$41,557	\$37,074
601 - Regular Salaries and Wages	\$4,007,704	\$4,058,608	\$3,761,492

University Advancement Actual Expenditures by Year Operating Fund (70000)



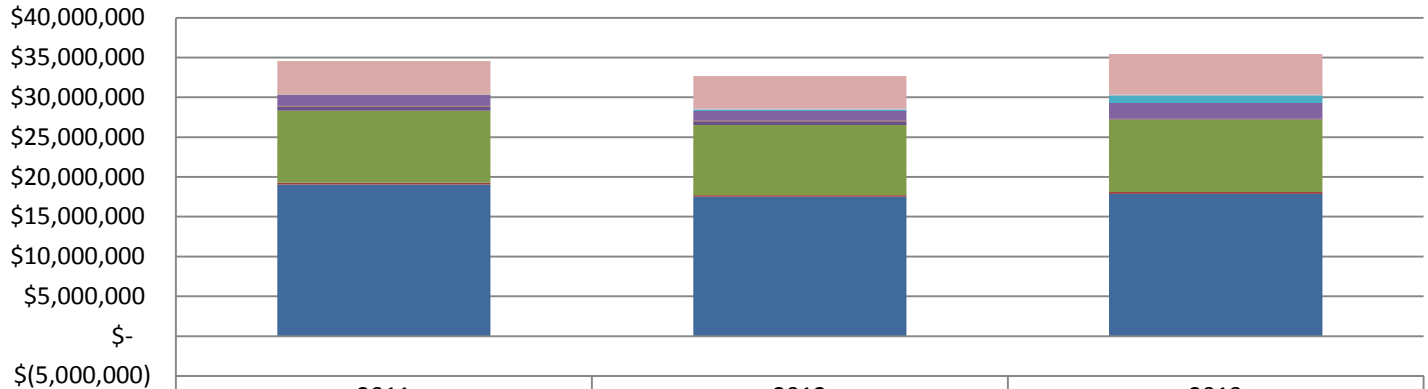
	2011	2012	2013
690 - Expenditure Adjustments			\$(1,688)
660 - Misc. Operating Expenses	\$748,413	\$626,809	\$404,538
619 - Equipment Group	\$640	\$691	\$836
616 - Information Technology Costs	\$5,095	\$7,707	\$152,128
613 - Contractual Services Group	\$143,170	\$45,453	\$72,399
608 - Library Acquisitions	\$1,333	\$1,290	\$1,023
606 - Travel	\$64,705	\$71,806	\$41,059
605 - Utilities Group	\$250	\$9,262	\$-
604 - Communications	\$51,765	\$47,939	\$21,710
603 - Benefits Group	\$1,635,548	\$1,857,849	\$1,770,776
602 - Work Study	\$75,142	\$54,681	\$59,389
601 - Regular Salaries and Wages	\$4,285,424	\$4,377,436	\$4,100,752

Student Affairs Actual Expenditures by Year Operating Fund (70000)



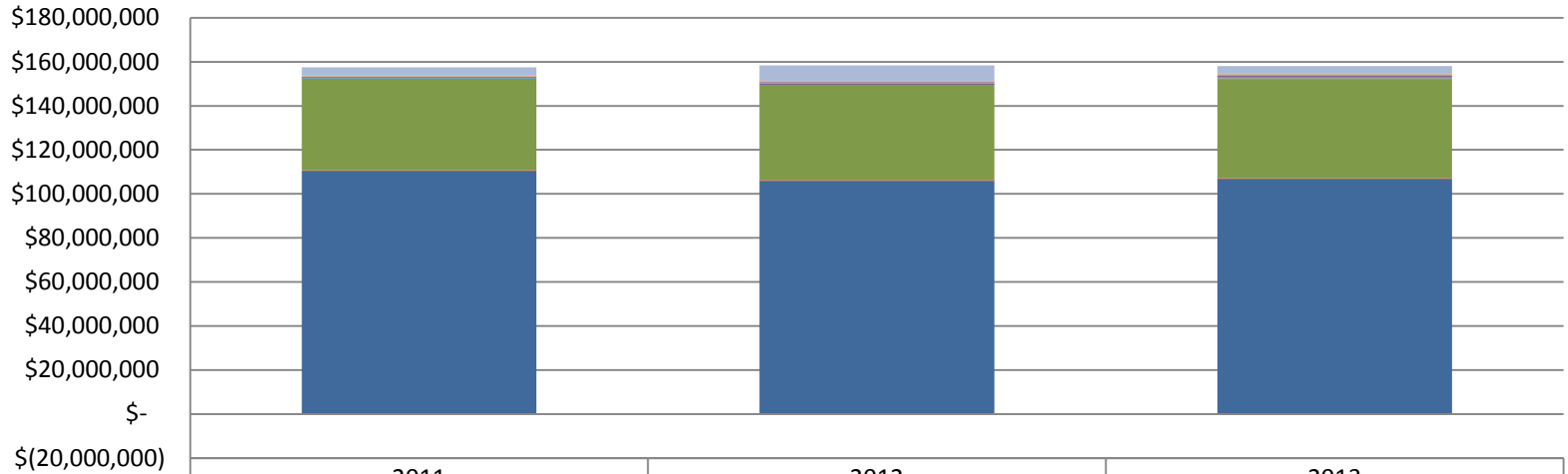
	2011	2012	2013
690 - Expenditure Adjustments			\$(4,910)
660 - Misc. Operating Expenses	\$1,542,185	\$1,075,488	\$885,410
619 - Equipment Group	\$996	\$554	\$2,224
617 - Services from Other Funds/Agencies Group		\$140	
616 - Information Technology Costs	\$64,812	\$101,747	\$109,374
613 - Contractual Services Group	\$117,028	\$116,325	\$308,681
608 - Library Acquisitions	\$252	\$(64)	\$78
607 - Capital Outlay Projects	\$2,646	\$-	\$-
606 - Travel	\$117,407	\$34,452	\$101,762
605 - Utilities Group	\$458	\$62	\$-
604 - Communications	\$118,410	\$88,846	\$29,688
603 - Benefits Group	\$4,444,493	\$4,654,160	\$4,883,870
602 - Work Study	\$207,473	\$204,618	\$228,719
601 - Regular Salaries and Wages	\$10,293,525	\$9,857,402	\$10,174,051

Administration & Finance Actual Expenditures by Year Operating Fund (70000)



	2011	2012	2013
690 - Expenditure Adjustments			\$(5,129)
680 - Operating Transfers Out			
660 - Misc. Operating Expenses	\$4,169,666	\$4,092,570	\$5,062,988
619 - Equipment Group	\$34,839	\$94,387	\$101,980
617 - Services from Other Funds/Agencies Group	\$2,450		\$1,470
616 - Information Technology Costs	\$66,634	\$162,103	\$983,762
613 - Contractual Services Group	\$1,365,463	\$1,217,366	\$1,958,047
609 - Financial Aid	\$(0)		
608 - Library Acquisitions	\$10,697	\$9,186	\$9,097
607 - Capital Outlay Projects	\$-	\$-	\$-
606 - Travel	\$37,160	\$56,282	\$73,203
605 - Utilities Group	\$241	\$1,108	\$750
604 - Communications	\$542,134	\$508,003	\$65,846
603 - Benefits Group	\$9,038,249	\$8,796,836	\$9,082,157
602 - Work Study	\$253,659	\$215,510	\$205,827
601 - Regular Salaries and Wages	\$19,034,119	\$17,499,824	\$17,890,098

Academic Affairs Actual Expenditures by Year Operating Fund (70000)



	2011	2012	2013
690 - Expenditure Adjustments	\$-		\$(28,199)
660 - Misc. Operating Expenses	\$3,900,506	\$6,968,067	\$3,522,561
619 - Equipment Group	\$164,106	\$250,036	\$320,637
616 - Information Technology Costs	\$183,477	\$180,928	\$486,116
613 - Contractual Services Group	\$182,880	\$301,205	\$834,716
609 - Financial Aid		\$-	
608 - Library Acquisitions	\$224,388	\$131,071	\$99,324
607 - Capital Outlay Projects	\$2,962	\$-	\$1,957
606 - Travel	\$270,014	\$213,031	\$337,271
605 - Utilities Group	\$279,696	\$291,753	\$290,320
604 - Communications	\$367,239	\$426,448	\$73,115
603 - Benefits Group	\$41,147,689	\$43,322,635	\$45,023,334
602 - Work Study	\$572,060	\$553,030	\$526,282
601 - Regular Salaries and Wages	\$110,257,785	\$105,691,129	\$106,603,714



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QUESTIONS?