

**SAN JOSE STATE UNIVERSITY ACADEMIC SENATE**

**2016/2017**

**Agenda**

**March 13, 2017, 2:00 pm – 5:00 pm**

**Engineering 285/287**

- I. **Call to Order and Roll Call:**
- II. **Approval of Minutes:**  
**Senate Minutes of February 13, 2017**
- III. **Communications and Questions:**
  - A. From the Chair of the Senate
  - B. From the President
- IV. **State of the University Announcements:**
  - A. Provost
  - B. Vice President for Student Affairs
  - C. Vice President for Administration and Finance
  - D. Vice President for University Advancement
  - E. Chief Diversity Officer
  - F. Statewide Academic Senators
  - G. Associated Students President
- V. **Executive Committee Report:**
  - A. Minutes of the Executive Committee –  
**Executive Committee Minutes of February 6, 2017**  
**Executive Committee Minutes of February 20, 2017**
  - B. Consent Calendar –  
**Consent Calendar of March 13, 2017**
  - C. Executive Committee Action Items –
- VI. **New Business:**  
**Spartans supporting Spartans Coffee Break, Time Certain: 3:30 p.m.**
- VII. **Unfinished Business:**
- VIII. **Policy Committee and University Library Board Action Items (In rotation)**
  - A. Curriculum and Research Committee (C&R):  
**AS 1641, Policy Recommendation, Amendment A to University Policy S16-14: Clarification of 'Internship' (Final Reading)**

B. Instruction and Student Affairs Committee (I&SA):  
***AS 1637, Policy Recommendation, Required Enrollment for Culminating Graduate Students (Final Reading)***

***AS 1648, Policy Recommendation, Graduate Student Revalidation of Courses that Exceed the 7-Year Limit (First Reading)***

C. Professional Standards Committee (PS):  
***AS 1643, Policy Recommendation, Amendment C to S15-6, Appointment of Regular Faculty Employees; Consideration for Early Tenure for Previously Tenured Faculty (Final Reading)***

***AS 1646, Policy Recommendation, Selection and Review of Department Chairs (First Reading)***

***AS 1647, Policy Recommendation, Rescinding and Replacing F97-7 University Policy on Privacy of Electronic Information (First Reading)***

D. Organization and Government Committee (O&G)  
***AS 1629, Policy Recommendation, Concurrent Membership on Operating and Policy Committees (Final Reading)***

***AS 1621, Policy Recommendation, Departmental Voting Rights (Final Reading)***

***AS 1635, Policy Recommendation, Amendment A to S16-8, Selection and Review of Administrators (First Reading)***

***AS 1642, Policy Recommendation, Change in membership, Charge, and Category for the Student Success Committee (Final Reading)***

E. University Library Board (ULB):

IX. **Special Committee Reports:**

X. **Adjournment:**

**2016/2017 Academic Senate**

**MINUTES  
February 13, 2017**

**I. The meeting was called to order at 2:05 p.m. and roll call was taken by the Senate Administrator. Forty-Six Senators were present.**

**Ex Officio:**

Present: Kimbarow, Van Selst, Lee,  
Pérea, Sabalius

**CASA Representatives:**

Present: Schultz-Krohn, Shifflett, Grosvenor, Sen, Lee  
Absent: None

**Administrative Representatives:**

Present: Faas, Papazian, Feinstein  
Absent: Blaylock

**COB Representatives:**

Present: Reade, Rodan  
Absent: Campsey

**Deans:**

Present: Stacks, Jacobs, Schutten,  
Green

**EDUC Representatives:**

Present: Laker, Mathur  
Absent: None

**Students:**

Present: Spica, Tran, Caesar  
Absent: Balal, Caesar, Medrano

**ENGR Representatives:**

Present: Chung, Hamedi-Hagh

**Alumni Representative:**

Present: Walters  
Absent: None

**H&A Representatives:**

Present: Frazier, Grindstaff,  
Miller, Khan, Ormsbee  
Absent: Riley

**Emeritus Representative:**

Present: Buzanski  
Absent: None

**SCI Representatives:**

Present: White, Cargill, Boekema, Kaufman

**Honorary Representative:**

Present: Lessow-Hurley

**SOS Representatives:**

Present: Peter, Wilson, Trulio, Hart

**General Unit Representatives:**

Present: Matoush, Higgins, Trousdale,  
Kauppila

**II. Approval of Academic Senate Minutes—**

The minutes of December 12, 2016 were approved as written (46-0-0).

**III. Communications and Questions –**

**A. From the Chair of the Senate—**

Chair Kimbarow announced that Senator Sabalius was one of three finalists for the Faculty Trustee seat on the Board of Trustees. The Senate congratulated Senator Sabalius.

Chair Kimbarow thanked the Vice Chair and Senate Administrator for their hard work on the Senate Retreat on January 27, 2017.

The Spartans Supporting Spartans Campaign will be starting their campaign on March 13, 2017, and will be at the Senate meeting on that date during the break.

There will be an Essence of Blackness event in the Student Union at 5:30 p.m. also on March 13, 2017. The Senate meeting ends at 5 p.m. that day, and the event is right next door at the Student Union.

The Senate Elections for Spring 2017 have begun. Nominating petitions are due in the Senate Office no later than Friday, February 24, 2017.

**B. From the President—**

President Papazian congratulated Senator Sabalius on being a finalist for the Faculty Trustee position.

Many of us are concerned about the recent suicide in the MLK Library. This is a very complicated issue. We are working with the city to address the issues and see what kind of measures we can take to prevent this in the future. President Papazian commended the MLK Library staff for addressing very difficult circumstances. President Papazian also thanked the counseling staff for their efforts after this tragic event.

President Papazian congratulated the CSU Statewide Senate on what she thought was a wonderful meeting this past Thursday and Friday. It was one of those meetings where everyone from the Chancellor and the Chancellor's team came together with the faculty leadership from across the CSU. Significant issues were addressed.

The search for the new VP and CIO will be launched on February 17, 2017. Michael Kaufman will be chair of the search committee.

The decision about whether the Bart station will be on the West side at San Carlos and 2nd Street, or the East side at 4th Street and San Carlos will be made by the VTA Board at their September 7, 2017 meeting. However, the recommendation from their staff to the VTA Board will be made in July 2017. This is the time for SJSU to get our recommendation considered.

President Papazian is exploring a homebuyers program for the neighborhood around the university.

There is a gap in the budget approved by the Board of Trustees and what the Governor has proposed. The UC Board recently passed a tuition increase. Our Board of Trustees would like to avoid this if possible.

We are paying attention to the issues around immigration. We have a large number of faculty, staff, and students that could be impacted by the Executive Order from

President Trump. Fortunately, most of our students were already here prior to the passing of the Executive Order. We are advising any faculty, staff, and students not to leave if they are from one of the countries on the list.

President Papazian has scheduled meetings with faculty from all colleges in an effort to understand their issues. She has already met with the Engineering faculty.

**Questions:**

Q: Regarding the recent suicide in the MLK Library, tomorrow is Valentines Day and many of us are wondering if there are any special plans for suicide prevention in the MLK Library? Also, I received a notice that there is a 19 story student housing tower being built between 2nd and 3rd street, and in the same week I read that Camera 12 is going to be student housing. I'm confused because at one point we couldn't even fill student housing and now we have two new projects?

A: The first project at the site of the old McDonalds is a private developer project by Barry Swenson, and it is a 1,000 bed unit that they are calling "The Graduate." We have no control over what private developers do, but we are talking with them about this right now. We have 4,000 beds on our campus and 35,000 students. That is not a good balance. We need more beds. Whether we build it, or someone else builds it, we just need to make sure it is suitable. Sobrato also has another tower over on the other side of the Hammer Theatre. Then there is the Camera 12 facility which is being sold and we are currently one of the players in that.

Q: There have been a lot of reports that anyone that is foreign born, even with a green card, as well as some U.S. born people being harassed when they return from other countries. In addition to a course monitoring what is being proposed, we need to have procedures in place that allow for extensions for dropping and adding classes for our international students. Shouldn't we have alerts to tell us if students from a particular region are being targeted, etc.?

A: The President appreciates the care and support for students our faculty is showing. However, it may not be the best idea to have a running commentary about how many students from what country are being treated badly. University personnel will let you know if a student in your class has an issue. These are serious issues and we have to handle this in a way that does not compromise our students. Some students do not want to be identified and just want to go to class.

Q: Regarding the CIO Search, can you give us dates for campus visits?

A: President Papazian commented that she did not have the schedule with her. However, it will happen before the summer so faculty will have a chance to meet candidates.

Q: On the question of housing downtown, when this was first announced in the San José Mercury News it sounded like this was campus housing. People in the downtown area thought this was SJSU housing. SJSU has a brand. If something goes down in these housing units it might look like it is SJSU's fault, even if it isn't our housing. We should be careful that these projects aren't being announced as

SJSU housing.

A: We have gotten involved since this occurred. We weren't having these conversations before this year and people thought they could do whatever they wanted. Barry Swenson thought he was doing us a favor. President Papazian has met with him since, and he is onboard with considering our ideas.

#### **IV. State of the University Announcements. Questions. In rotation.**

##### **A. Associated Students President –**

On March 1, 2017 AS will host their 150th anniversary celebration on Tower Lawn.

AS created a fund for departments/programs on campus that were typically underserved including MOSAIC, Pride, Gender Equity Center, etc. Our first event in support of this fund is being held today right after this Senate meeting.

Another event that AS is promoting is called, "Riding in Cars with Black People." This event talks about interracial upbringing and all the different experiences that people with interracial families typically deal with.

AS is also hosting an event to prepare gift boxes for our troops. Campus and local media will be invited.

AS is having a hygiene products and food drive that started last month and is continuing until February 28, 2017.

AS has scholarships available and applications are due May 1, 2017.

AS is filling two vacant Board of Director seats right now.

##### **Questions:**

Q: Has AS considered partnering with any of the local law schools to help undocumented students?

A: Yes, we are looking into that.

A: President Papazian announced that she has established a resource center for Deferred Action for Childhood Arrivals (DACA) students on campus. There have also been events and attorneys on campus to assist students from some of the non-profits.

##### **B. Chief Diversity Officer (CDO)–**

The CDO has been holding support groups for faculty to talk about what has been going on in their classrooms, etc. Generally, the atmosphere is very good. Faculty are focusing very hard on how to help their students. The CDO will continue to hold these support groups. One staff support group was held and attended by about 35 staff members as well.

The CDO has just finished meeting with the last team about orientation across all three platforms of students—freshmen, transfers, and graduate/international students. The CDO will be including a standardized two-hour diversity, inclusion, and equity training across all three platforms. There will also be Title IX training.

The CDO has been working with the Vice President for University Advancement to create a website that should be going live soon.

The CDO is working on a bias/discrimination incident report form. This is a requirement. This should be live in the next couple of weeks.

There has been a change in the Title IX Executive Orders regarding students training on campus. We are now required to give annual training to all students.

The Title IX Officer, Natalie Potts, and the CDO have asked that every college submit the name of one person from the college to be trained as the college's Title IX liaison. There will be a mass training for all of these personnel.

The CDO is participating with the WASC team to evaluate what has been done with regard to campus climate.

The CDO has also been reviewing faculty diversity research proposals. This was done in conjunction with the Center for Faculty Development.

The CDO has two faculty-in-residence, Susan Murray and Soma de Bourbon.

**Question:**

Q: You were speaking about a bias reporting mechanism, what is the plan for summary reporting and the distribution of those summary reports?

A: The CDO will be putting together some regular reports on these issues, but has not had a chance to do this yet. However, that is the plan. There have also been questions about the President's Commission on Diversity. That commission has been officially closed. A new commission will be established to advise the President in the future.

**C. CSU Statewide Senators –**

The Academic Senate California State University (ASCSU) has been very busy since you last heard from us. The ASCSU passes resolutions and not policy proposals, but the intention is to prompt action by the CSU. The first resolution involves a resolution in support of a letter the Chancellor wrote supporting DACA.

The ASCSU also passed a resolution encouraging each campus to review

existing lactation resource policies, and to develop and implement policies if none exist.

The ASCSU passed a resolution in opposition to our new Secretary of Education.

The ASCSU gave advice to the CSU regarding its tenure density task force. SJSU has one of the worst tenure density in the CSU system.

The Senate vigorously debated the proposed tuition increase under consideration by the Board of Trustees. Senator Sabalius actually proposed an amendment to eliminate tuition.

There was a presentation by the Vice Chancellor General Counsel about what we can do and cannot do to protect free speech.

The ASCSU spent a lot of time on Academic Freedom and approved a draft policy. The issue at hand seems to be that the CSU sees the Academic Senate as an external body to the CSU and says we are not allowed to discuss this under the collective bargaining agreement.

Things to look for in the future include a resolution to provide employment security for lecturers in the CSU.

There is also a sentiment that we need to stop using a passing grade in the area of B4 as evidence of passing the ELM requirement. The ASCSU is also a little concerned that C- is now a passing grade for the golden four. We requested that it return to a "C," but the Chancellor has said it will be a C-.

There was also a wonderful academic conference. The topic was, "Closing the Achievement Gap." This was a very well done conference.

#### **D. Provost –**

We will be starting our call for nominations for the AVP for Student and Faculty Success Search Committee this week. This will be an internal search.

The Provost was at the Student Success Summit on ~~Feburary~~February 3, 2017 and it was a great success. There were over 30 principals and superintendents from our community discussing remediation challenges. We came up with five or six ideas and hope to come up with several pilot programs. We had a number of Assemblymen there as well.

Today we kicked off the Research, Scholarship, and Creative Activity (RSCA) Advisory Council. We now have a group from all the colleges talking about what RSCA means on this campus and ways we can improve opportunities for our faculty and students to engage in research, scholarship, and creative



activities.

Provost Feinstein and VP Blaylock spent about ~~four~~ two hours talking with new Provosts and VPs of Student Affairs about how Academic Affairs and Student Affairs can work together more effectively.

The Provost and VP of Student Affairs will host the 2nd Annual Interdivisional Competition this year on February 25, 2017. This is at our women's basketball game. There will be food and pre-game activities and challenges.

**E. Vice President of Finance and Administration –**

The newsletter sent out last week from the Administration and Finance Division has the campus safety plan in it. Please take a look at it. This will also be on the website within a week.

As for student housing, those fees come out of the student fees and not state funding. When Campus Village 2 (CV2) went up that was student funding. If we have a hand in the design of buildings built around the campus by local contractors, then we might be able to purchase some of this housing down the road if it meets our specifications.

**Questions:**

Q: We had to require freshmen to live in housing in the past in order to meet our payments, and we are a little concerned that we make sure we are able to make use of all the housing we build and acquire.

A: Absolutely, we need to make sure there is a demand for it. We haven't signed any agreements with anyone, we are just talking with the local contractors about the design.

Q: At a previous institution where I worked, we would have a private company build the on campus housing on campus. Is that something we are considering here?

A: That is exactly what is happening here, except this is off campus housing built on the developer's land.

Q: I have forensic science equipment that is student funded, so what does that mean?

A: Students pay fees and part of those fees go to service the debt for student housing.

Q: Why are we making a difference in where the funds come from? Isn't it all from student fees, so why don't we call it all university funds?

A: Because the legislature requires it.

A: President Papazian commented that this is a way of being clear about exactly where the funding is coming from. There is certain criteria about what fees can be used for what purpose and we can be audited on this. You are right when you say we are talking about the cost of attendance to a student and it

includes tuition and fees for books as well as other student fees.

A: However, the students back in 2007 approved an increase in student fees to pay for the Student Union, the Recreation Building, and the Wellness Center. Those fees were collected starting after student approval and are being used to pay the debt for those buildings. Once those buildings are completed these fees will no longer be collected.

Q: What plans do you have for where the bookstore used to be?

A: The CIES group is moving into the Student Union from 4th Street in early June 2017.

**F. Vice President for Student Affairs – No report.**

**V. Executive Committee Report –**

**A. Executive Committee Minutes –**

EC Minutes of November 28, 2016 – No questions.

EC Minutes of December 5, 2016 – No questions.

EC Minutes of January 11, 2017 – No questions.

EC Minutes of January 30, 2017 – No questions.

**B. Consent Calendar –**

The consent calendar of February 13, 2017 was approved as amended by AVC Schultz-Krohn (46-0-0).

**C. Executive Committee Action Items:**

The Senate Calendar of 2017-2018 was approved as written (34-0-1).

**VI. New Business – None.**

**VII. Unfinished Business: None.**

**VIII. Policy Committee and University Library Board Action Items. In rotation.**

**A. Instruction and Student Affairs Committee (I&SA) –**

Senator Kaufman presented AS 1644, Policy Recommendation, Final Examinations, or Culminating Activities Policy (Final Reading).

**Senator Kaufman presented an amendment that was friendly to the body to remove, "(180, 184, 297, 298, 299)" on line 48.** Senator Peter presented an amendment to replace, "first day of the final examination period" on line 44 with "beginning of the scheduled final examination time for the course." Senator Lee presented an amendment to the Peter amendment to change it to read, "beginning of the scheduled culminating activity for the course." The Lee amendment to the Peter amendment was not seconded. **The Peter amendment passed (24-9-2).** Senator

Sabalius presented an amendment to reverse the change made to b. iii. as shown now to what it read at the first reading. The Sabalius amendment was seconded. Senator Sabalius withdrew his amendment. Senator Laker presented an amendment to change "c. In the case of either a verifiable emergency or the student..." to read, "c. In the case of either a verifiable emergency or accommodation request or the student..." and also to make the same change to "a." The Laker amendment failed (13-15-6). Senator Van Selst presented an amendment to line 60 to add, "b. Other such circumstances as approved by the chair with notification and rationale to be provided to the dean." **The Van Selst amendment passed (34-0-5).** Senator J. Lee presented an amendment to line 48 to replace, "are not required to have a culminating activity" with "are exempt from this policy." The Lee amendment failed (1-36-3). Senator Frazier made a motion to refer the policy resolution back to committee to resolve the question of when the final paper is due, what the final day of the semester is, and what the final exam days will be." The Frazier motion failed (9-22-5). Senator Buzanski called the question. **The Buzanski motion passed (28-3-4). The Senate voted on AS 1644 as amended and it passed (25-5-4).**

**B. Professional Standards Committee (PS) –**

Senator Peter presented *AS 1633, Policy Recommendation, Adopting New SOTE and SOLATE Instruments (Final Reading)*.

**The Senate voted on AS 1633 and it passed as written (33-1-1).**

**C. Organization and Government Committee (O&G) –**

Senator Shifflett presented *AS 1645, Policy Recommendation, Rescinds S82-10 and F86-7 Pertaining to Technology-Related Advisory Board (Final Reading)*.

**The Senate voted on AS 1645 and it passed as written (28-0-1).**

**D. University Library Board (ULB) – None.**

**E. Curriculum and Research Committee (C&R) –**

Senator Mathur presented *AS 1641, Policy Recommendation, Amendment A to University Policy S16-14, Clarification of 'Internship' (Final Reading)*. Senator Shifflett presented an amendment to add a new Resolved clause to read, "Resolved that responsibility for the renewal of UOAs rests with the Office of Student and Faculty Success in consultation with the originating department." The Shifflett amendment was seconded. Provost Feinstein suggested that before responsibility for renewal of UOAs is assigned to one of his offices, he and the Curriculum and Research Committee should meet and discuss this. **In light of the Provost's comments, Senator Buzanski made a motion to adjourn and resume debate at the next meeting. The Senate voted and the Buzanski motion passed (24-6-0).**

**IX. Special Committee Reports – None**

**X. Adjournment – The meeting adjourned at 5:00 p.m.**

**Executive Committee Meeting  
February 6, 2017  
12-1:30, ADM 167**

Present: Peter, Shifflett, Schultz-Krohn, Mathur, Frazier, Lee, Feinstein, Faas, Kaufman, Kimbarow, Riley, Papazian, Perea, Wong(Lau)

Absent: Blaylock

1. The minutes of January 30, 2017 were approved as amended by Provost Feinstein, Senator Mathur, Senator Frazier, and President Papazian (14-0-0).
2. The consent calendar of January 30, 2017 was approved as written (14-0-0).
3. Senate Calendar of 2017-2018. The Executive Committee discussed two versions of the Senate calendar. The first version was presented by Vice Chair Frazier (see version A attached), and the second version was presented by the Senate Administrator, Eva Joice, (see version B).

The Executive Committee discussed the differences between each calendar. Calendar A had three policy committee meetings and four weeks before the first Senate meeting and then one week between each of three Senate meetings in the Fall. Vice Chair Frazier explained that this would give the policy committees more time to get resolutions ready for the first Senate meeting. Calendar B spread out the Senate meetings to allow for a more equal amount of time between meetings to give the Senate Administrator sufficient time to prepare for each meeting. Calendar B also moved the Senate meeting the Monday before Thanksgiving to the next Monday to allow for those individuals that take the whole week off. Vice Chair Frazier explained that the Monday before the Senate meeting was still a duty day for faculty.

Senator Shifflett presented an amendment to version A of the calendar that was friendly to the committee to move the Senate meeting from September 25, 2017 to September 18, 2017. The Executive Committee did not consider version B of the calendar and voted to approve version A of the calendar as amended by Senator Shifflett (9-0-5).

4. Updates:
  - a. From the Curriculum and Research Committee (C&R):  
The C&R Committee will be bringing the Internship policy for a final reading at the February 13, 2017 Senate meeting. C&R is also working on the Program Planning Guidelines.
  - b. From the Chair of the Professional Standards Committee (PS):  
The PS Committee will be bringing a policy on early tenure, and a chairs/directors policy for first readings at the February 13, 2017 Senate meeting. The SOTE policy will be coming back for a final reading this meeting. The Information Privacy policy is on hold. The President may approach this issue with a Presidential Directive. Finally, the PS Committee will be surveying the campus to collect information from program coordinators.

- c. From the Organization and Government Committee (O&G):  
O&G will be bringing a policy to remove obsolete policies that were missed. The concurrent membership on policy and operating committees proposal will come back for a final reading at the February 13, 2017 meeting.

O&G is hosting voting rights open forums next week and hopes to have a policy ready for a first reading at the March Senate meeting.

O&G will also be bringing the Selection and Review of Administrators policy to the Senate for a first reading, and the Student Success Committee policy for a final reading at the February 13, 2017 meeting.

- d. From the Instruction and Student Affairs Committee (I&SA):  
I&SA will be bringing the Final Exam and Continuous Enrollment for Graduate Students in RP Status policies to the Senate for final readings at the February 13, 2017 meeting. In addition, I&SA will also be bringing back the Priority Registration policy for a first reading.

- e. From the Chair of the Senate:  
The Senate Chair will be leading a discussion at the February 13, 2017 Senate Meeting on how we envision the strategic planning process for campus outreach, and transparency, etc. The Strategic Planning Committee would like to get feedback from all faculty and staff on strategic planning and will be hosting walk-in coffee/breakfast events in the near future. Last week Kathy Wong(Lau), the CDO, and VP Blaylock tracked down the goal groups from the past to get information from them.

5. The Faculty Diversity Taskforce has met approximately 5 times since last October. Each of these meetings was about 2 hours long. The Faculty Diversity Committee (FDC) reports to the PS Committee. Until Proposition 209, there was an Affirmative Action Committee (this committee was merged with the Affirmative Action Committee in 2005—SM-S05-6). The FDC is suggesting they become a group such as the Faculty-in-Residence to assist on all searches in the university and to act as an advisory body for the CDO.

6. Updates:

- a. **From the President:**  
International students, faculty, and staff are impacted by the Executive Order from President Trump. SJSU is researching Letters of Intent such as from the ACLU that we can use. Dean Huard is providing outreach to our international students.

The President and VP Faas attended a meeting this morning at VTA regarding the proposed location of the downtown San Jose BART station.

Students have been very articulate around the issue of tuition increases. The CSU is working hard to try and not put the burden on our students.

The President has been taking “listening tours” of the colleges to hear what people on campus have to say and understand their concerns.

The CIO Search is ready to launch. The President is also considering a new VP of Research and Innovation position.

- b. **From the Provost:** No report.
- c. **From the Vice President of Administration and Finance (VPAF):** No report.
- d. **From the Associated Students President (AS):**  
AS will be celebrating their 120<sup>th</sup> year Anniversary this year.

AS is working to fill two vacancies on their Board of Directors by February 22, 2017.

AS will be hosting a workshop series aimed at encouraging students to go to graduate school.

AS is hosting, "Riding in Cars with Black People," at 6 p.m. on Monday, February 13, 2017 in the Student Union.

AS recently held their Spring Welcome event for students.

- 7. The meeting adjourned at 1:34 p.m.

These minutes were taken and transcribed by the Senate Administrator, Eva Joice on February 6, 2017. The minutes were edited by Chair Kimbarow on February 16, 2017. The minutes were approved by the Executive Committee on February 20, 2017.

**Academic Senate**  
**2017-2018 Calendar of Meetings**  
Senate, Executive Committee,  
and Policy Committees

**Office of the Academic Senate**  
Administration Building 176, 0024  
Office: 4-2440 Fax: 4-2451  
<http://www.sjsu.edu/senate>  
[eva.joice@sjsu.edu](mailto:eva.joice@sjsu.edu)

<b>Fall 2017</b>		<b>Spring 2018</b>	
Aug. 28	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)	Jan. 29	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)
Sept. 11	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)	Feb. 5	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)
<b>Sept. 18</b>	<b>Senate Meeting (2-5 p.m.)</b>	<b>Feb. 12</b>	<b>Senate Meeting (2-5 p.m.)</b>
Sept. 25	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)	Feb. 19	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4pm)
Oct. 2	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)	Mar. 5	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4pm)
<b>Oct. 9</b>	<b>Senate Meeting (2-4 p.m.) (AA and University Budget)</b>	<b>Mar. 12</b>	<b>Senate Meeting (2-5 p.m.)</b>
Oct. 16	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)	Mar. 19	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)
<b>Oct. 23</b>	<b>Senate Meeting (2-5 p.m.)</b>	Apr. 2	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)
Oct. 30	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)	<b>Apr. 9</b>	<b>Senate Meeting (2-5 p.m.)</b>
Nov. 6	Policy Committee Meetings (2-4 p.m.)	Apr. 16	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)
Nov. 13	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)	Apr. 23	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)
<b>Nov. 20</b>	<b>Senate Meeting (2-5 p.m.)</b>		
Nov. 27	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)	<b>April 30</b>	<b>Senate Meeting (2-5 p.m.)</b>
Dec. 4	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)	May 7	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)
<b>Dec. 11</b>	<b>Senate Meeting (2-5 p.m.)</b>	<b>May 14</b>	<b>Senate Meeting (2-4 p.m. Last of 2016-17)</b> <b>Senate Meeting (4-5 p.m. First of 2017-18)</b>
	<b>Meeting Locations:</b> All Senate meetings held in Engr. 285/287; Exec. Meetings held in ADM 167; Policy Committees – check with Senate Office		Senate Retreat: TBD

Approved by Executive Committee February 6, 2017

Approved by Senate February 13, 2017

**Academic Senate**  
**2017-2018 Calendar of Meetings**  
Senate, Executive Committee,  
and Policy Committees

**Office of the Academic Senate**  
Administration Building 176, 0024  
Office: 4-2440 Fax: 4-2451  
<http://www.sjsu.edu/senate>  
[eva.joice@sjsu.edu](mailto:eva.joice@sjsu.edu)

<b>Fall 2017</b>		<b>Spring 2018</b>	
Aug. 28	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)	Jan. 29	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)
Sept. 11	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)	Feb. 5	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)
<b>Sept. 18</b>	<b>Senate Meeting (2-5 p.m.)</b>	<b>Feb. 12</b>	<b>Senate Meeting (2-5 p.m.)</b>
Sept. 25	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)	Feb. 19	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4pm)
Oct. 2	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)	Mar. 5	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4pm)
<b>Oct. 9</b>	<b>Senate Meeting (2-4 p.m.) (AA and University Budget)</b>	<b>Mar. 12</b>	<b>Senate Meeting (2-5 p.m.)</b>
Oct. 16	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)	Mar. 19	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)
Oct. 23	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)	Apr. 2	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)
<b>Oct. 30</b>	<b>Senate Meeting (2-5 p.m.)</b>	<b>Apr. 9</b>	<b>Senate Meeting (2-5 p.m.)</b>
Nov. 6	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)	Apr. 16	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)
Nov. 13	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)	Apr. 23	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)
<b>Nov. 27</b>	<b>Senate Meeting (2-5 p.m.)</b>	<b>April 30</b>	<b>Senate Meeting (2-5 p.m.)</b>
Dec. 4	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)	May 7	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meeting (2-4 p.m.)
Dec. 11	Executive Committee Meeting (12-1:30 p.m.) Policy Committee Meetings (2-4 p.m.)	<b>May 14</b>	<b>Senate Meeting (2-4 p.m. Last of 2016-17)</b> <b>Senate Meeting (4-5 p.m. First of 2017-18)</b>
<b>Dec. 18</b>	<b>Senate Meeting (2-5 p.m.)</b> <b>Meeting Locations:</b> All Senate meetings held in Engr. 285/287; Exec. Meetings held in ADM 167; Policy Committees – check with Senate Office		Senate Retreat: TBD



**Executive Committee Meeting  
February 20, 2017  
12-1:30, ADM 167**

Present: Peter, Shifflett, Schultz-Krohn, Mathur, Frazier, Lee, Feinstein, Faas, Kaufman, Kimbarow, Papazian, Perea, Wong(Lau), Blaylock

Absent: Riley

1. The minutes of February 6, 2017 were approved as amended by Senator Shifflett and Vice Chair Frazier (14-0-0).
2. The consent calendar of February 20, 2017 was approved as written (14-0-0).
3. Strategic Planning Steering Committee (SPSC):  
The committee discussed faculty nominees for one vacant seat on the Strategic Planning Steering Committee.
4. Senate Meeting Management:  
Chair Kimbarow discussed procedures to avoid spending two hours on one resolution as occurred during the last Senate meeting. Suggestions included limiting questions and answers on first readings as well as the question period during final readings. Another suggestion included limiting the comments from the President and Senate Chair to 10 to 15 minutes.

There will be two reports at the April Senate meeting including a faculty diversity report by AVP Elna Green, and a report from the FAR and the Athletics Board.

5. WASC Report:  
The committee discussed campus changes and the improved shared governance environment since the last WASC visit. The committee discussed numerous examples of shared governance successes since the last visit.
6. Vision 2017:  
Chair Kimbarow and Provost Feinstein will be hosting Town Hall meetings to give the campus a chance to weigh in on issues related to strategic planning and what aspects have been successful in the past. They would like input from the campus on these and other issues such as where the campus should go from here as far as diversity, etc.
7. Updates:
  - a. From the Organization and Government Committee (O&G):  
Voting Rights for Faculty Policy:  
A summary from the open forums O&G recently held pertaining to faculty voting rights, as well as their meeting with the UCCD was provided. While there is consensus on giving departments the flexibility to craft their own guidelines for lecturer voting rights on curriculum and other matters, there is disagreement on what the default should be in the area of curriculum. The committee discussed whether there would be a need to pay lecturers if we are asking them to vote on curriculum matters. The committee also discussed if people without a terminal degree should be making decisions on curriculum.

Selection and Review of Administrators Policy:

The committee discussed how search and review committees could be reviewed for diversity. Options included review after the nomination process, but before elections; after elections and before final appointments by the Provost; or reviews both before and after elections. A member suggested a "jury pool" type selection process for members.

b. From the Provost:

The Provost indicated that changes to the faculty awards policy could be needed. The process is so much work that many superior faculty members are never nominated. The Provost would like to make this process more celebratory and the process less complicated. A suggestion was made to get the deans more involved. A suggestion was also that the Provost charge the administrators that chair these selection committees each year in an effort to instruct them on how he would like the selections setup and forwarded to the President.

c. From the AS President:

AS will host their AS 55 Awards event on March 10, 2017.

AS will host a black faculty, staff, and student mixer on March 13, 2017 from 4 p.m. to 5:30 p.m. in the Student Union.

8. The meeting adjourned at 1:38 p.m.

These minutes were taken and transcribed by the Senate Administrator, Eva Joice on February 20, 2017. The minutes were edited by Chair Kimbarow on March 1, 2017. The minutes were approved by the Executive Committee on March 6, 2017.

**Consent Calendar**

13-Mar-17

<b>Committee</b>	<b>Last Name/First Name</b>	<b>Term</b>	<b>Phone</b>	<b>Seat/College</b>
Committee on Committees	Park, Young	2018	924-7854	CoE
Program Planning	Sunada, Dwight	2019	408-235-0741	CoE
	best contact for Dwight is through email: <a href="mailto:dwight.sunada@sjsu.edu">dwight.sunada@sjsu.edu</a>			
<b>REMOVE:</b>				
BAFPR	Osland, Asbjorn			COB

7 **Policy Recommendation**  
8 **Departmental Voting Rights**  
9

10 Legislative History: Rescinds F66-6 related to voting privileges for faculty on leave.  
11 Rescinds F02-4 and S98-2, both of which pertained to departmental voting rights. F02-4  
12 arose from deliberations about whether and how lecturers may participate in the  
13 nomination and selection of department chairs, and a concern that the previous policy  
14 (S98-2) appeared to exclude lecturers from such participation. Rescinds F07-5  
15 regarding voting privileges for faculty assigned to more than one representative unit.  
16

17 Whereas, The voting rights associated with decisions relating to policies/bylaws/  
18 guidelines, curricula, and other business of academic departments  
19 requires clarification; and  
20

21 Whereas, Meaningful engagement of departmental faculty in decision making is an  
22 essential component of shared governance, assuring the integrity of  
23 departmental business, and our commitments to students; now, therefore,  
24 be it  
25

26 Resolved: That S98-2, F07-5 and F66-6 be replaced by this policy, and be it further  
27

28 Resolved: That the administration, in consultation with the Senate, investigate  
29 options and subsequently acquire an appropriate resource to facilitate  
30 online voting at all levels (department, college, university), and be it further  
31

32 Resolved: That the attached policy be implemented following approval by the  
33 President, and be it further  
34

35 Resolved: That until such time as S14-8 (selection & review of department chairs) is  
36 updated, section 1.a. of F02-4 will remain in effect while all other  
37 provisions of F02-4 will be replaced by this policy. Thus, lecturer votes  
38 related to department chair recommendations remain advisory. S14-8 is  
39 presently under revision by Professional Standards. Once their work is  
40 completed, this section of F02-4 will become obsolete.  
41

42 1.a. Names for inclusion in the list of qualified (tenured or probationary)  
43 faculty to serve as department chair may be recommended by all regular  
44 and temporary faculty in the department. Normally, a department meeting  
45 shall be held at which persons whose names are proposed as chair shall  
46 be open for discussion, and all regular and temporary faculty may attend

47 and participate. All faculty may then vote by secret ballot (proportional  
48 votes for part-time faculty, as provided below) on all candidates proposed  
49 and willing to serve. The name or names of those receiving a majority vote  
50 of the regular (tenured and probationary) faculty shall be forwarded to the  
51 President via the College Dean as the nominee(s) of the department. A  
52 statement of the vote of all faculty, broken down into two categories – vote  
53 by regular faculty and by temporary faculty, including the actual number of  
54 votes cast in each category - will be forwarded to the President via the  
55 College Dean for information.  
56

57 Rationale: A number of voting related issues have arisen over the intervening years  
58 following implementation of F02-4. These include consideration of the various  
59 procedures employed in academic departments for such issues as curricular changes,  
60 operating policies, determinations of what issues require formal or informal votes by  
61 faculty, implications of appointment fractions, and the opportunities as well as the  
62 limitations of electronic voting resources. This proposed update to the departmental  
63 voting rights policy seeks to provide greater clarity and guidance on such issues. In  
64 addition, as revisions were made, voting guidelines found in both the Senate  
65 constitution (Article II section 3c) and bylaws (1.7) were taken into consideration.  
66

67 Retention of section 1.a. of F02-4 is needed to temporarily bridge the gap between  
68 rescinding F02-4 and update of S14-8 (selection & review of department chairs).  
69 Subsequently the revision of S14-8 will contain all information regarding department  
70 chair nomination and selection procedures.  
71

72 Note: Regarding department chair assignments, the current CSU/CFA Agreement  
73 states that:  
74

75 20.30 Department chairs shall normally be selected from the list of tenured or  
76 probationary faculty employees recommended by the department for the  
77 assignment.

78 20.31 Such department chairs shall perform duties and carry out responsibilities  
79 assigned by the President

80 20.32 Such department chairs shall be appointed by the President and shall serve at  
81 the pleasure of the President.  
82

83 Approved: 3/6/17  
84 Vote: 8-1-0  
85 Present: Bailey, Boekema, Grosvenor, Hart, Higgins, Laker, Ormsbee,  
86 Shifflett, Tran  
87 Absent: Rajkovic  
88

89 Financial Impact: Depending on decisions regarding tools for online voting, one-time  
90 costs for the purchase of software can be expected.

91 Workload Impact: Potential reduction as a result of the clarification of processes and  
92 potential prevention of time consuming corrections resulting from

93  
94  
95  
96

inappropriate procedures. Potential increase initially depending on  
departmental time invested in development of their  
bylaws/guidelines related to voting rights.

## Departmental Voting Rights

97  
98  
99  
100  
101  
102  
103  
104  
105  
106  
107  
108  
109  
110  
111  
112  
113  
114  
115  
116  
117  
118  
119  
120  
121  
122  
123  
124  
125  
126  
127  
128  
129  
130  
131  
132  
133  
134  
135  
136  
137  
138  
139  
140  
141  
142

The ideals of higher education within the United States are rooted in principles of democracy and shared governance. This policy affirms the primacy of faculty members in decision-making related to the academic and educational matters of departments. The voting rights described in this policy exclude all personnel matters. Separate policies govern (including voting procedures) Retention, Tenure, and Promotion (S15-7) and the Selection and Review of Department Chairs (S14-8).

Overall, engagement in deliberations prior to voting should be the norm as it leads to more informed decision making. Additionally, those leading departments and/or committees should strive to make agendas and supporting materials available in a reasonable time in advance of meetings and seek the input of all faculty on matters related to their roles and responsibilities.

### 1. Definitions

1.1 Departmental voting rights are the rights granted to faculty to have a voice, through voting, on matters pertaining to their roles and responsibilities in the department(s) they are formally affiliated with, including but not limited to governance, curriculum, and leadership.

~~1.1.1 Engagement in deliberations prior to voting should be the norm as it leads to more informed decision making.~~

~~1.1.2 Those leading departments and/or committees should strive to make agendas and supporting materials available in a reasonable time in advance of meetings.~~

1.2 Department of permanent assignment. For purposes of this policy, "department of permanent assignment" refers to the academic department or equivalent unit officially designated for a faculty member at the time of appointment, or the department to which he/she has been subsequently officially reassigned to on a permanent basis.

~~1.3 Formal vote. A formal vote is one taken following a motion, a second to the motion, and discussion preceding a vote. Unless otherwise stipulated by the department's tenured and tenure track faculty, Roberts rules of order shall apply.~~

### 2. Department Faculty Voting

2.1 Those eligible to vote are those who have departmental voting rights in the area(s) being voted on.

2.2 In order to provide flexibility at the department level with regard to departmental voting, departmental guidelines/bylaws shall ~~can~~ be established by tenured and tenure track faculty to stipulate ~~clarify~~ lecturers' departmental voting rights (proportional to their

143 assignment) on some or all department issues excluding those assigned to tenured and  
144 tenure track faculty by university policy or departmental guidelines/bylaws.

145  
146 2.2.1. Given variations in the culture, history, and composition of departments  
147 with regard to tenure density, differences in the extent to which lecturers will be  
148 engaged in decision making are expected. In establishing departmental  
149 guidelines/bylaws pertaining to ~~matters which~~ lecturers voting rights ~~vote on~~,  
150 departments may ~~might~~ take into consideration a range of issues including, but  
151 not limited to, years of experience, terminal degrees and other qualifications,  
152 entitlements, years of service in the department, and appointment level (e.g., .2,  
153 .5, 1.0)

154  
155 2.2.2 Departmental voting rights, when granted, take effect at the beginning of  
156 the next semester (fall or spring) and remain in effect until departmental voting  
157 guidelines/bylaws are modified. When department guidelines/bylaws pertaining  
158 to departmental voting are modified, the changes go into effect at the beginning  
159 of the next semester.

160  
161 2.2.3 Departments may not require lecturers to serve on committees in order to  
162 obtain voting rights since appointments for lecturers typically do not include  
163 service requirements.

164  
165 2.2.4 When a department establishes a committee responsible for making  
166 preliminary decisions on departmental matters, department guidelines/bylaws  
167 can grant a full vote (rather than proportional) to all members of such committees  
168 regardless of their proportional assignment in the department.

169  
170 2.3 Voting, unless otherwise stipulated in department guidelines/bylaws or university  
171 policy, is restricted to by tenured and tenure track faculty in these areas: ~~is required for~~  
172 ~~the nomination of department chairs (S14-8);~~ merging, dividing, transferring, or  
173 eliminating academic units (S13-9); and department name changes.

174  
175 2.4 Voting, unless otherwise stipulated in department guidelines/bylaws or university  
176 policy, is restricted to by tenured and tenure track faculty in these areas: ~~is required for~~  
177 ~~the~~ development of and/or changes to departmental curricula, curricular policies, and  
178 program requirements for students (inclusive of establishing or modifying courses).

179  
180 2.4.1 Depending on a department's guidelines/bylaws, ~~structure and size~~, voting  
181 may be conducted by: (a) representative committees; (b) tenured and tenure  
182 track faculty only; or (c) all department faculty (lecturers, tenured, tenure track)  
183 faculty when ~~the entire faculty in a department~~ if voting rights related to  
184 curriculum have been granted to lecturers. in department guidelines/bylaws — per  
185 2.2 above)

186  
187 2.4.1.1 When a department establishes a committee responsible for



188 making curricular decisions, faculty members with voting rights on  
189 curricular matters ~~a faculty member~~ not on the curriculum committee may  
190 request a review of a specific committee decision. This request must be  
191 voted on and approved by the department faculty with voting rights on  
192 curricular matters in order for a committee decision to be reviewed.  
193

194 2.5 Departments may choose to vote (or not vote) on a range of matters beyond those  
195 specified in sections 2.3 and 2.4. However, faculty voting rights do not extend to matters  
196 that may contravene university policies, violate the Collective Bargaining Agreement,  
197 interfere with departmental management and participation in university governance, or  
198 fall under the responsibilities of the department chair or equivalent.  
199

### 200 **3. Voting Methods and Procedures.**

201  
202 3.1 Tenured and tenure track faculty will determine the acceptable methods,  
203 mechanisms and timelines for voting (e.g., paper ballots, double envelope, email,  
204 online, show of hands, etc.) for department matters in general. They may select  
205 different methods for various types of decisions unless otherwise stipulated or  
206 precluded by University policy, Collective Bargaining Agreement, and/or laws.  
207

208 3.1.1 Because of the importance of deliberations in resolving conflicts and  
209 determining policies, proxy and absentee voting on departmental matters are  
210 permissible only if authorized by specific departmental guidelines/bylaws.  
211

212 3.1.2 Any selected method must include a process for verifying the proportion and  
213 eligibility of those voting, and provide the option of a vote to 'abstain'.  
214

215 3.2 If the Department does not have an established voting procedure at the time a  
216 decision is to be made, a vote by secret ballot conducted by the department or  
217 committee chair shall be the default practice.  
218

219 3.3 When a vote has been by secret ballot, the method used and the reporting of results  
220 must be done in such a way as to not reveal the identity of voters even to the chair.  
221

222 3.4 Within departmental committees, faculty members can decide what process they will  
223 use for decision making (e.g., consensus, secret ballot).  
224

### 225 **4. Tenured and Tenure Track Faculty Departmental Voting Rights**

226  
227 4.1 Tenured and tenure track faculty are responsible for establishing departmental  
228 guidelines/bylaws regarding matters on which lecturers may vote.  
229

230 4.2 Tenured and tenure track faculty shall have voting rights in the areas specified in  
231 sections 2.3 and 2.4, including constitution of decision-making committees for these  
232 matters, unless otherwise specified by department guidelines/bylaws, voting rights for  
233 departmental curricula, curricular policies, and personnel matters, including constitution

234 ~~of decision-making committees for these matters, shall be entrusted to the department's~~  
235 ~~tenured and tenure track faculty.~~

236  
237 4.3 Tenured and tenure-track faculty members have departmental voting rights in  
238 proportion to their permanent assignment in a department and can choose not to  
239 exercise that right (not vote).

240  
241 4.4 Tenured and tenure-track faculty members with teaching assignments outside their  
242 department of permanent assignment retain full voting rights in their department of  
243 permanent assignment. In addition, they may request departmental voting rights in the  
244 non-permanent department. Proportional voting rights in the non-permanent  
245 department may be granted by a vote of ~~to their assignment in that department. The~~  
246 ~~faculty member may subsequently be granted departmental voting rights following a~~  
247 ~~vote of the tenured and tenure track faculty in that department. Faculty retain their full~~  
248 ~~voting rights in their department of permanent assignment.~~

249  
250 4.4.1 Departmental voting rights, when granted, take effect at the beginning of the  
251 next semester (fall or spring) and remain in effect throughout the faculty member's  
252 service in the department.

253  
254 4.5 Leaves. Tenured and tenure track faculty members on an approved leave retain  
255 departmental voting rights.

256  
257 4.6 Faculty Early Retirement Program (FERP). Faculty participating in FERP retain  
258 departmental voting rights. They retain a full vote, regardless of their academic  
259 assignment in a given semester, through the last semester of their teaching  
260 appointment.

261  
262 4.7 Tenured and tenure track faculty suspended under article 17 (Temporary  
263 Suspension) of the Collective Bargaining Agreement (CBA) retain their departmental  
264 voting rights.

265  
266 4.8 Departmental voting rights of tenured and tenure track faculty are suspended for  
267 any semester in which the individual holds a full-time administrative (i.e. MPP), or other  
268 full-time non-faculty position, in the university. Faculty on re-assigned time engaged in  
269 administrative duties remain Unit 3 faculty and retain their faculty departmental voting  
270 rights.

271  
272 4.9 Departmental voting rights of tenured and tenure track faculty members end upon  
273 termination of employment or full retirement.

## 274 275 **5. Departmental Voting Rights for Lecturers**

276  
277 The nature of lecturers' appointments including appointment level, entitlements, and  
278 areas of expertise, among other things, affect the engagement of lecturers in

279 department matters. Thus, department guidelines/bylaws may prescribe lecturers'  
280 voting rights on various matters.

281  
282 5.1 Lecturers can participate in votes on departmental matters excluding those  
283 entrusted to tenured and tenure track faculty by department guidelines/bylaws (per 2.2,  
284 2.3, and 2.4 above) or university policy. Lecturers can choose not to exercise their  
285 voting rights (not vote).

286  
287 5.1.1 Lecturers have departmental voting rights in proportion to their  
288 assignment in a department and can choose not to exercise that right (not vote).  
289 proportional voting rights in the department(s) in which they serve equal to the  
290 proportion of time they are teaching in the department(s), not to exceed 1.0 in  
291 any department.

292  
293 5.1.2 Proportional voting rights of lecturers may fluctuate with fall and spring  
294 appointments.

295  
296 5.2 Leaves. Lecturers on an approved partial leave retain the proportional voting rights  
297 of their teaching assignment. Those on full leave relinquish their voting rights for the  
298 duration of their leave.

299  
300 5.3 Lecturers suspended under article 17 (Temporary Suspension) of the CBA retain  
301 their departmental voting rights.

302  
303 5.4 Departmental voting rights of lecturers are suspended for any semester in which the  
304 individual holds a full-time administrative (i.e. MPP), or other full-time non-faculty  
305 position, in the university. Lecturers on re-assigned time engaged in administrative  
306 duties remain Unit 3 faculty and retain their faculty departmental voting rights.

307  
308 5.5 Departmental voting rights of lecturers end upon termination of employment or  
309 retirement.

## 310 **6. Department Chair Voting Rights.**

311  
312  
313 6.1 Chairs have ~~As primary steward of a department, the permanent department chair~~  
314 ~~has~~ full voting rights in the department they chair during their term regardless of the  
315 level of assignment (i.e., 0.4, 0.6).

316  
317 6.2 Faculty assigned as interim or acting chair for a department outside their  
318 department of permanent assignment have full voting rights in the department they are  
319 serving in as interim or acting chair. They also retain full voting rights in their permanent  
320 department. ~~They can vote on all 'home' departmental matters.~~

## 321 **7. Visiting faculty, students, staff, and other non-faculty voting rights.**

322  
323

324 While visiting faculty, students, staff, or other non-faculty individuals may participate on  
325 departmental committees and groups, they may not be granted departmental voting  
326 rights.

7 **Policy Recommendation**  
8 **Concurrent Membership on Operating**  
9 **and Policy Committees**

10 Legislative History: Modifies bylaw 6.11 which pertains to Standing Committees  
11 (membership)  
12

13  
14 Whereas: There is a conflict of interest when a committee member concurrently  
15 serves on an operating committee and the parent policy committee, and  
16

17 Whereas: Encouraging diversity in the formation of university senate committees is  
18 an essential component of shared governance, and  
19

20 Whereas: Administrative representatives might concurrently serve on policy and  
21 operating committees out of necessity, therefore be it  
22

23 Resolved That bylaw 6.11 be modified as follows: (addition of new 6.11 a, b, & c)  
24

25 6.11 Appointments of faculty to operating committees shall be for staggered three-year  
26 terms unless otherwise specified. After service for a full three-year term, members  
27 should be reappointed only in special circumstances. Appropriate administrative officers  
28 or their officers or designees shall be included on operating committees as ex officio  
29 members.  
30

31 a) *Faculty serving on a policy committee are ineligible to serve on any operating*  
32 *committee reporting to that same policy committee.*

33 b) *The Committee on Committees chair will assure that when appointments are*  
34 *made they take into consideration part (a).*

35 c) *To the extent possible, administrative designees to operating committees and*  
36 *their parent policy committee should not result in concurrent membership.—If*  
37 *concurrent membership is unavoidable, the administrator will serve as an*  
38 *exofficio non voting member on the operating committee and an exofficio voting*  
39 *member on the parent policy committee unless otherwise dictated by policy*  
40 *pertaining to committee membership.*  
41

42 Rationale: There is a potential conflict of interest if a committee member serves on an  
43 operating committee that makes a recommendation to the parent policy committee and  
44 in essence is voting twice on the same item. The recommendation proposed would  
45 keep policy and operating committees operating independently and diminish the

46 possibility of crossover membership. In addition, since the new RTP standards  
47 established in the fall of 2016 include explicit expectations for service, this bylaw  
48 change would result in more service opportunities for faculty.

49

50 Approved: 2/20/17

51 Vote: 8-0-0

52 Present: Laker, Shifflett, Higgins, Ormsbee, Boekema, Hart, Tran,  
53 Rajkovic

54 Absent: Bailey, Grosvenor,

55 Financial Impact: None expected

56 Workload Impact: No change

6  
7 **Policy Recommendation**  
8 **Amendment A to S16-8**  
9 **Selection and Review of Administrators**

10  
11  
12 Legislative History: Modifies S16-8 to allow for the participation of lecturers and tenure  
13 track faculty on the search and review committees for academic Deans; college-wide  
14 election of all faculty representatives; and clarifies how selection and review committee  
15 chairs are determined. ~~which pertains to the selection and review of administrators by~~  
16 ~~providing flexibility in the appointment of review/selection committee members.~~

17  
18 Whereas: ~~Existing policy applies one model to the membership of all selection and~~  
19 ~~review committees,~~

20  
21 Whereas: ~~Some flexibility in the constitution of committees for the selection and~~  
22 ~~review of administrators could help in fitting the membership to the~~  
23 ~~position under review/selection,~~ The selection and review of academic  
24 deans is important to all faculty in a college, and

25  
26 Whereas: Current policy provides seats on selection and review committees for only  
27 tenured faculty, and

28  
29 Whereas: Tenure track faculty and lecturers may be interested in serving on search  
30 and/or review committees for their academic dean, and

31  
32 Whereas: Diverse representation with regards to demographics, expertise and  
33 experience, are important, therefore, be it

34  
35 Resolved That ~~section 1.3 (composition of search committees) of S16-8 be modified~~  
36 as provided for in this policy recommendation. ~~as follows:~~

37  
38 Rationale: ~~This modification will permit some flexibility in the formation of search and~~  
39 ~~review committees in a way that enables the committees to be tailored to the particular~~  
40 ~~position up for review or selection.~~ All faculty do have the opportunity to participate in  
41 the review and selection of academic deans through solicited input. However, providing  
42 the faculty in each college with the option to elect any faculty member who is interested  
43 in serving on a selection or review committee, permits each college to select from  
44 among all its faculty members, the representatives they would like to have serve on a  
45 selection or review committee for academic Deans. In addition, language was provided  
46 to better enable constitution of diverse search/review committees and to reinforce the  
47 importance of confidentiality throughout the search/review process.

48  
49 Approved: 3/6/17  
50 Vote: 5-3-0  
51 Present: Bailey, Boekema, Grosvenor, Hart, Higgins, Ormsbee,  
52 Shifflett, Tran  
53 Absent: Rajkovic, Laker  
54 Financial Impact: None expected  
55 Workload Impact: No change from current situation.  
56



# Selection and Review of Administrators

## 1. Academic Administrator and Vice President Searches and Appointments

### 1.1 Applicability

This policy applies to searches for and reviews of Management Personnel Plan (MPP) administrators who serve university-wide as vice presidents and those within the Academic Division including the provost, deputy provost, deans and all other associate vice president or equivalent positions. Where not otherwise specified, the words 'academic administrators' as used in this policy means all those in the Academic Division.

### 1.2. Vacancies and Initiation of Procedures

As soon as practical after it is known that a vacancy has occurred or will occur in any of these positions, the President (for all vice presidents) or the Provost (for all other offices) shall cause a selection committee to be formed in accordance with these procedures.

### 1.3 Composition of Search Committees

Committees shall be large enough to allow for sufficiently broad representation, yet small enough so as not to be unwieldy. When feasible, an odd number of voting members will be appointed to eliminate the possibility of tied votes. Faculty, students, staff and administrators shall be represented. ~~Students should be represented as appropriate depending on the administrative position.~~ Consideration should be given to representation of the diversity of the campus. ~~Regular (tenured and tenure track)~~ Faculty shall comprise a majority on all search committees for administrators in the academic affairs division and at least one-third of other committees. If appropriate, alumni and community representatives may serve on search committees.

*1.3.1 Special Procedures for Deans of Academic Colleges:* The search committees for college deans shall be composed of nine members: five three tenured faculty (tenured, tenure track, lecturers), at least four of whom are tenured, who are not department chairs, and at least two who are chairs, all elected by and from the college faculty (no more than two from any department); two department chairs from the college, elected by its department chairs; one staff member, elected by the staff of the college; one student, one Dean (from outside the college searching for a Dean), and one member of the community or an SJSU administrator (MPP), each designated by the Provost. The faculty committee chair shall be appointed by the Provost.

#### 1.3.1.1 Recruitment Procedures

Recruitment of the faculty and staff members shall be arranged and conducted by the Associate Vice Chair of the Senate through normal committee on

104 committees processes. Interested faculty and staff will submit written statements  
105 reflecting their interest and qualifications for serving on the search committee.

106  
107 Each chair is expected to encourage faculty and staff from their department to  
108 serve on the search committee so that the resulting ballots, as best as possible,  
109 reflect the diverse nature of the programs, students, and faculty in their college  
110 and the campus.

### 111 1.3.1.2 Election Procedures

112  
113  
114 The Senate office will forward the statements of each candidate to the college  
115 office so they can be distributed to faculty/staff.

116  
117 1.3.1.2.1 Elections for the faculty representatives from the college shall be  
118 arranged and conducted by an ad hoc election committee comprised of all  
119 department chairs not on the ballot in that college.

120  
121 The ballot will be constructed by college staff to enable faculty to vote for  
122 five faculty including at least two chairs. Faculty receiving the most votes,  
123 taking into consideration tenure status, department, and the need for two  
124 chairs, shall be appointed to the committee by the Provost.

125  
126 1.3.1.2.2 Election of the staff representative will be arranged and  
127 conducted by staff in the college office who are not on the ballot.

### 128 129 1.3.1.3 Appointment Procedures

130  
131 1.3.1.3.1 Student Representative: Each department in the college shall  
132 nominate one student from its majors. The Provost shall appoint, from  
133 among those nominated, one student as a committee member.

134  
135 1.3.1.3.2 Community/Administrator and Dean Representatives: The  
136 Provost shall appoint members who have experience or expertise relevant  
137 to one or more of the programs in the college and/or the position of Dean.

138  
139 1.3.1.3.3 Faculty/Staff Representatives: Following the conclusion of  
140 college elections for faculty and staff representatives, the Provost shall  
141 appoint those elected to the search committee.

142  
143 1.3.1.3.3.1 Following elections and prior to finalizing appointments,  
144 the Provost shall review the committee membership and consider  
145 the extent to which it is a representative group. The review may  
146 include, though is not limited to, representation of the programs in  
147 the college and the composition of the pool with regard to gender  
148 and ethnicity.

149  
150 If the membership appears insufficiently representative, the Provost  
151 shall consult with the Senate's Executive Committee to determine

152 how best to improve the representativeness of the search  
153 committee. This could include the appointment of up to two  
154 additional members while maintaining the requirement that a  
155 majority of members be faculty.

156  
157 *1.3.2 Special Procedures for the Dean of the University Library.* The search committee  
158 shall be composed of nine members: three faculty librarians selected by and from the  
159 faculty librarians; one Library staff member, selected by the staff of the university library;  
160 one department chair from outside the library; one faculty member (not a chair) from  
161 outside the library; one student, one Dean (from outside the Library), and one member  
162 of the community, each designated by the Provost. The faculty committee chair shall be  
163 appointed by the Provost.

164  
165 1.3.2.1 Recruitment Procedures

166  
167 Recruitment of the faculty, student, and staff members shall be arranged and  
168 conducted by the Associate Vice Chair of the Senate through normal committee  
169 on committees processes. Interested faculty, students and staff will submit  
170 written statements reflecting their interest and qualifications.

171  
172 1.3.2.2 Election Procedures for Library Faculty and Staff

173  
174 The Senate office will forward the statements of each candidate to the college  
175 office so they can be distributed to faculty/staff.

176  
177 Elections for the faculty and staff representatives from the Library shall be  
178 arranged and conducted by staff in the Dean's office who are not on the ballot.

179  
180 1.3.2.3 Appointment Procedures

181  
182 Student, Faculty (outside library) and Department Chair Representative: By  
183 mutual consent with the Senate Executive Committee, the Provost shall appoint  
184 members from among those who applied.

185  
186 Community and Dean Representatives: The Provost shall appoint members who  
187 have experience or expertise relevant to our joint library and/or the position of  
188 Dean and who understand our commitment to diversity and inclusion.

189  
190 Library Faculty/Staff Representative: Following the conclusion of library elections  
191 for faculty and staff representatives, the Provost shall appoint those elected to  
192 the search committee.

193  
194 *1.3.3 Special Procedures for the Dean of International & Extended Studies (IES).*  
195 The search committee shall be composed of nine members: five faculty (inclusive of two  
196 department chairs); two IES staff members, selected by the staff of IES; one Dean (from  
197 outside IES), and one student, each designated by the Provost. The faculty committee  
198 chair shall be appointed by the Provost.

200 1.3.3.1 Recruitment Procedures

201  
202 Recruitment of the faculty, student, and staff members shall be arranged and  
203 conducted by the Associate Vice Chair of the Senate through normal committee  
204 on committees processes. Interested faculty, students and staff will submit  
205 written statements reflecting their interest and qualifications. Selected members  
206 should exhibit clear evidence of understanding IES and a history of engagement  
207 with the programs and activities of IES.

208  
209 1.3.3.2 Election Procedures for IES Staff Member

210  
211 The Senate office will forward the statements of each candidate to the college  
212 office so they can be distributed to staff.

213  
214 Elections for the staff representatives from IES shall be arranged and conducted  
215 by Dean's office staff who are not on the ballot.

216  
217 1.3.3.3 Appointment Procedures

218  
219 Selected members should exhibit clear evidence of understanding IES, a history  
220 of engagement with the programs and activities of IES, and an understanding of  
221 our commitment to diversity and inclusion.

222  
223 Student and Faculty Representatives: By mutual consent with the Senate  
224 Executive Committee, the Provost shall appoint members from among those who  
225 applied.

226  
227 Dean Representative: The Provost shall appoint this representative.

228  
229 IES Staff Representatives: Following the conclusion of elections for staff  
230 representatives, the Provost shall appoint those elected to the search committee.

231  
232 **1.4 Recruitment and Selection of Committee Members**

233  
234 1.4.1 *Recruitment.* Except as provided in 1.3.1, 1.3.2, and 1.3.3 above, an open  
235 nomination process for potential members for search and review committees shall be  
236 used. The Academic Senate shall publish notice of intention to appoint a search  
237 committee and shall solicit written statements either in hard copy or electronically for  
238 membership on the committee from the University community. Nominations (including  
239 self-nominations) must include a statement of interest and qualifications, inclusive of  
240 their understanding of and commitment to diversity and inclusion, and the nominee's  
241 ~~include the~~ signed or electronic consent to serve by the published nomination deadline.

242  
243 1.4.2 *Selection.* Except as provided in 1.3.1, 1.3.2, and 1.3.3 above, committee  
244 members shall be selected, from among those nominated, by mutual consent of the  
245 President and the Senate Executive Committee. If the President and the Executive  
246 Committee cannot arrive at mutual agreement, the President (or Provost, if the search is  
247 not for a vice president) shall confer with the chair of the Senate to attempt to arrive at a

248 mutually satisfactory course of action. Failing that, the President or Provost shall  
249 appoint the membership. The President or Provost shall select the committee chair from  
250 the committee membership.

### 251 **1.5. Scope and Procedures**

252

253 The President or Provost shall determine the scope and procedures of the search  
254 process in consultation with the committee. The scope and procedures of the search,  
255 the target date for the report, the minimum requirements for candidates, the  
256 qualifications of the expected finalists, and other matters relating to the selection  
257 process should be discussed. The scope of the search shall always be as wide as  
258 feasible under the circumstances and shall be conducted in accordance with the  
259 University's policies and procedures on equal opportunity and diversity. Likely  
260 candidates must be interviewed. Provisions should be made for the campus community  
261 to meet the candidates. The deliberations and recommendations of the committee shall  
262 be confidential. Concerns regarding unethical conduct, inclusive of breaches of  
263 confidentiality, should be reported to the Provost or President. Unethical conduct will  
264 result in dismissal of the committee member by the Provost or President.

265

### 266 **1.6. Committee Recommendations**

267

268 At the conclusion of its search, the committee shall report to the President or Provost,  
269 without ranking, the names of the best-qualified candidates. The President or Provost  
270 shall meet with the committee to discuss its recommendations. The search committee's  
271 records shall be turned over to the President or Provost with its report. Upon delivery of  
272 the committee's report to the President or Provost all committee records shall be  
273 destroyed.

274

### 275 **1.7. Action by the President**

276

277 The President or Provost may appoint any person recommended by the committee. If  
278 the President or Provost decides not to appoint, or is unable to appoint, any of the  
279 recommended candidates, the President or Provost may ask the committee to extend  
280 the search, or the President or Provost may consult with the Senate Executive  
281 Committee regarding appointment of a new selection committee for a new search,  
282 consistent with the provisions of this policy.

283

### 284 **1.8. Interim Appointments**

285

286 An interim appointment occurs when a position covered by this policy has or will be  
287 vacated and there is insufficient time or it is otherwise impractical to complete the  
288 normal search process explained above. The President or Provost, in consultation with  
289 the elected members of the Senate Executive Committee, may make interim  
290 appointments.

291

292 Alternatively, at the discretion of the President or Provost, the selection process for an  
293 interim appointee may utilize a selection committee wherein the interim position is  
294 announced campus-wide and interviews are held. While there is no requirement to

295 announce the position off-campus, such announcement is not prohibited. The search  
296 committee must be no smaller than three people and will be selected by the President  
297 or Provost in consultation with the elected members of the Senate Executive  
298 Committee. Interim appointments usually are for a period of one year, unless a different  
299 period is specified at the time of the appointment. An interim appointment may be  
300 renewed or extended by the President or Provost as needed in consultation with the  
301 elected members of the Senate Executive Committee.

302

## 303 **1.9. Acting Appointments**

304

305 The title “acting” (e.g., acting dean) shall be applied to an individual who is designated  
306 to act on behalf of an administrator covered by this policy, who is on a short-term  
307 absence (illness, vacation, etc.), on leave, or has left his/her position on extremely short  
308 notice. The President or designee in consultation with the elected members of the  
309 Senate Executive Committee may make an acting appointment. In an emergency or  
310 when the Senate Executive Committee is not available, acting appointments may be  
311 made by the President or Provost in consultation with the Chair of the Academic  
312 Senate. Acting appointments usually are of short duration, lasting until either the  
313 incumbent returns or an interim appointment can be made according to the procedures  
314 described in this policy. In unusual circumstances, an acting appointment may be  
315 renewed or extended by the President or Provost in consultation with the elected  
316 members of the Senate Executive Committee.

317

## 318 **2. Reviews of Administrators**

319

### 320 **2.1. Timing of Review**

321

322 If the incumbent wishes to continue in his or her position beyond the sixth year, a review  
323 of the incumbent shall be initiated according to the provisions of this policy in the  
324 second semester of the fifth year of an incumbent's term. The review shall be concluded  
325 by the beginning of the sixth year of the incumbent's term. The President may at any  
326 time initiate an interim review.

327

### 328 **2.2. Appointment and Composition of Review Committee**

329

330 For all offices covered by this policy, a review committee shall be appointed and  
331 constituted in accordance with the procedures specified in Part 1, Sections 1.3 and 1.4  
332 of this policy. The Provost shall not be eligible to serve on committees to review  
333 academic administrators.

334

### 335 **2.3 Criteria for Review**

336

337 The review committee, in consultation with the President (for vice presidents) or the  
338 Provost (for all other offices), shall specify the criteria for evaluating the incumbent's job  
339 performance, based upon the incumbent's job description, goals and recommendations  
340 arising from prior reviews (when such has occurred), and the function of the particular  
341 administrative office. The incumbent shall be asked to examine the criteria developed  
342 and to make such comments or suggestions as may seem advisable.

343  
344  
345  
346  
347  
348  
349  
350  
351  
352  
353  
354  
355  
356  
357  
358  
359  
360  
361  
362  
363  
364  
365  
366  
367  
368  
369  
370  
371  
372  
373  
374  
375  
376  
377  
378  
379  
380  
381  
382  
383  
384  
385  
386  
387  
388  
389

## 2.4 Procedures for Review

The review committee, in consultation with the President (for all Vice Presidents) or the Provost (for all other offices), shall develop procedures for conducting the review. The procedures shall be designed to secure (a) appropriate information, which can include performance goals set by the appropriate administrator and (b) appraisals of performance from as many persons as may be feasible who are knowledgeable of the incumbent's duties and performance. In addition, available data for the time period of the review should be analyzed as appropriate for the position (such as data on FTES, FTEF, class size, graduation rates, and fundraising). If he/she so desires, the incumbent shall be given an opportunity to provide the review committee with a self-evaluation based upon the criteria developed by the committee. The opinions and judgments received by review committees, the deliberations and reports of such committees, and any accompanying materials, shall be confidential. Concerns regarding unethical conduct, inclusive of breaches of confidentiality, should be reported to the Provost or President. Unethical conduct will result in dismissal of the committee member by the Provost or President.

## 2.5. Report of the Review Committee

2.5.1 The review committee shall consult with the President (for all vice presidents) or the Provost (for all other offices) before drafting its report. Following that consultation, and at the conclusion of its evaluative activities, the review committee shall prepare a written report embodying findings and conclusions. The report of the review committee shall include a statement of strengths found and improvements desired in the incumbent's performance with respect to the evaluative criteria. All raw data collected for review shall accompany, but not be part of, the review committee's report.

2.5.2 The report shall normally contain a specific recommendation by the review committee that the incumbent be reappointed or not be reappointed, with or without qualification. A majority vote of the review committee shall be sufficient to approve the report; the numerical vote shall be stated in the report. A minority report or reports shall be appended if requested by any member of the committee. Minority reports shall be seen by all members of a review committee.

2.5.3 Before forwarding the report, the review committee shall:

- provide a draft copy of the proposed report to the incumbent [L SEP]
- provide the incumbent with an opportunity to meet with the review committee in order to discuss the report [L SEP]
- provide the incumbent with the opportunity to submit to the committee a written statement which shall become part of the report to the President.

2.5.4 The President (for all vice presidents) or the Provost (for all other offices) shall again consult with the review committee to share his or her inclination and the reasons therefore.

## 2.6. Action of the President

390 Ultimate responsibility for the retention of administrators belongs solely to the President.  
391 If, after discussion with the review committee, the incumbent, and other appropriate  
392 sources of information, the President is inclined to believe a decision other than that  
393 recommended by the committee would best serve the interests of the University, before  
394 acting on that inclination the President shall consult with the Executive Committee of the  
395 Academic Senate, at which time both the report of the review committee and the  
396 reasons why the President is inclined to a decision other than that recommended would  
397 be revealed to and shared with the Executive Committee. The purpose of such a  
398 meeting would be to ascertain if some mutually agreeable course of action or decision  
399 can be found upon which the President could act. Failing that, the President shall make  
400 such decision as he or she considers best for the welfare of the University.  
401



7 **Policy Recommendation**  
8 **Required Enrollment for Culminating Graduate Students**  
9

10 Legislative history: Replaces F11-2  
11

12 **Whereas** Graduate students usually receive a Report-in-Progress (RP) grade on  
13 thesis, project, or comprehensive exam courses while they are in the  
14 process of completing their research, scholarly or creative activity,  
15 report, and/or comprehensive exams; and

16 **Whereas** Graduate culminating experiences can involve considerable university  
17 resources, including faculty and staff time and library resources; and

18 **Whereas** Payment of fees for these services sets a standard to the student,  
19 faculty, and university that the professional nature of the relationship  
20 must be respected and that all parties involved must provide their  
21 needed and timely input in the process; and

22 **Whereas** At SJSU, there is a two-tiered payment structure (0-6 units or greater  
23 than 6 units) in regular session courses. Fees solely for 1 unit can be  
24 charged only through special sessions; and

25 **Whereas** Most universities require enrollment (with fees) of graduate students as  
26 they work on their culminating experiences, including at least nine  
27 other CSU campuses; and

28 **Whereas** This policy recommendation has the unanimous support of the  
29 University Graduate Studies & Research Committee;

30 **Whereas** The current system of ensuring continuous enrollment for SJSU  
31 graduate students who have completed all of their requirements  
32 for a master's degree except for the culminating experience is to  
33 allow them to take a 1-unit UNVS or Departmental 1290R course,  
34 which limits the fees collected from students to a small amount;  
35 therefore be it  
36

37 **Resolved** That F11-2 be rescinded and replaced with the following policy.  
38  
39

40  
41 Approved: March 6, 2017  
42 Vote: 13-0-0  
43 Present: Bruck (non-voting), Campsey, Kaufman, Khan, Nash, Ng (non-  
44 voting), Saran, Sen, Simpson, Spica, Torres, Trousdale, Walters,  
45 Wilson, Yao  
46 Financial Impact: Addition of funds to the university through added fee collection,  
47 financial cost to students  
48 Workload Impact: Additional workload to Graduate Admissions & Program Evaluations  
49 to review registration of students in RP status prior to processing  
50 "Verification of Culminating Experience;" additional registrar workload  
51 to transfer students to special session status; additional Graduate  
52 Studies workload to administer the program, review appeals, handle  
53 retroactive adds, and alleviate problems with the system.

54  
55  
56  
57  
58  
59  
60  
61  
62  
63  
64  
65  
66  
67  
68  
69  
70  
71  
72  
73

74  
75  
76  
77  
78  
79  
80  
81  
82  
83  
84  
85  
86  
87  
88  
89  
90  
91  
92  
93  
94  
95  
96  
97  
98  
99  
100  
101  
102  
103  
104  
105  
106  
107  
108  
109  
110  
111  
112  
113  
114  
115  
116  
117  
118

## Required Enrollment for Culminating Graduate Students

1. All master's candidates on a thesis (Plan A) or creative project (Plan C) track must receive credit for at least one unit of a Departmental 299 course as a degree requirement to receive a master's degree. The total number of units for which master's degree credit may be received is governed by the limitation that not more than six semester units shall be allowed for a thesis or project, as stipulated in the California Code of Regulations, Title 5, Article 7, Section 40510. This limitation extends to all project or thesis-preparation (but not thesis writing) courses (often 298s although other course numbers are also used) but not to research classes. There is no limitation on the number of 298, 299, or other project or thesis course units that can be taken so long as credit (CR grade) is not received in project or thesis courses until all degree requirements are met and the units in excess of six do not appear on the degree candidacy form. The 299 and 599 numbers may be used for no purpose other than a thesis or dissertation, respectively. Despite the parlance used in some departments in calling non-299 reports "theses," a thesis is defined as a document written and submitted according to the SJSU Master's Thesis and Doctoral Dissertation Guidelines and formally reviewed by Graduate Studies within the Office of Graduate & Undergraduate Programs (GUP). Unless a thesis or dissertation is approved by Graduate Studies, thesis (299) and dissertation (599) units may not be awarded credit (CR grade). Credit in Plan B project (usually 298s) and comprehensive exam-preparation courses must also be delayed until the completion of the project or passage of the exam, respectively. Students switching from Plan A thesis to Plan B project or comprehensive exam must retroactively drop any 299 thesis units on their record or have the grades changed to NC. Project units must then be taken or added, but the latter only if all requirements of the project class, including submission of a final project report, have been fulfilled while pursuing the thesis. No more than 12 units of dissertation writing credit (599) can be applied to the doctoral degree.
2. Effective Fall 2012, once a culminating experience supervisory course (thesis, dissertation, project, or comprehensive exam-preparation course required in the degree program) has been taken with any non-letter grade (RP, I, CR), graduate students will be required to enroll in regular session (state-supported) classes to finish the requirements of their degree program or a special session (self-supported) class, UNVS or Departmental 1290R every fall and spring semester until the culminating experience is completed. Thus continuous enrollment is required of graduate students once they have begun their culminating experience work and have completed all other course requirements for their degrees. For programs that split the culminating experience coursework into two or more semesters, the requirement of continuous enrollment applies to that period following the second of those semesters unless other degree-required coursework is still to be taken. Instructors must not give grades of CR until the students have completed the course requirements; however, if they mistakenly are given CR grades, this policy still

119 requires the students to maintain continuous enrollment, thus allowing the students to  
120 take 1290R. The instructor of the class will be asked to change the grade to an  
121 RP. If any work for a class is handed in after the last day of the semester, the  
122 student must enroll the following semester even if the work simply completes an  
123 incomplete or RP. Students receiving C- or lower letter grades or NC grades in their  
124 culminating courses must repeat those courses and are therefore not eligible for the  
125 1290R course. Summers are excluded from this continuous enrollment  
126 requirement. As previously, departments can require retaking 298, 299, 599, or other  
127 project or exam-preparation courses if it is deemed that the student needs repetition  
128 of the instruction given in those courses. The exception to this requirement for  
129 course enrollment each semester until graduation is for students with an official leave  
130 of absence from the university. However, as per University Policy S15-3, VIII, 2,  
131 graduate students at this point in their program will not be eligible for a leave of  
132 absence other than a medical or military leave, except under rare circumstances.  
133 Continuous enrollment will be substantiated by GAPE prior to processing of the  
134 "Verification of Culminating Experience" memo indicating degree completion.

135 3. The 1290R-courses are to be made available as an accommodation to graduate  
136 students to maintain continuous enrollment in fall and spring semesters at a reduced  
137 cost in comparison with regular session enrollment. Students may elect to retake the  
138 regular session thesis, dissertation, project, or exam-preparation course in which the  
139 original RP or I grade was obtained instead of taking the special session 1290R  
140 course; therefore, the 1290R course is not an absolute degree requirement.

141 4. The Provost, in consultation with the the Academic Planning & Budget unit, will set  
142 the special session fees for the UNVS and Departmental 1290R courses. The UNVS  
143 1290R course has been created by GUP and is available in the semester  
144 immediately following approval of this policy. If a program does not already have a  
145 1290R course, the program must propose it. For those departments/schools that fail  
146 to create the classes, their students will take the UNVS 1290R course. For the UNVS  
147 1290R course, the Provost will determine the distribution of the fees collected but will  
148 not include distribution to the colleges and departments/schools with which the  
149 students are affiliated. Retroactive course add fees will apply for students who enroll  
150 in the 1290R course after the end of the semester.

151 5. Students who register in courses in which RP is a grading option will be notified, by  
152 the Registrar in collaboration with GUP, of this policy and the fee ramifications if an  
153 RP grade is earned. All reading committees and project, thesis, dissertation, and  
154 comprehensive exam-preparation advisors in classes in which RP is a grading option  
155 will be notified by GUP of the fee ramifications and timeline applicable if an RP grade  
156 is awarded. Students who earn an RP grade will be notified by the Registrar on how  
157 to enroll in the special sessions course.

158 6. The university requires continuous enrollment of graduate students once all degree  
159 requirements are satisfied other than the culminating experience; thus "stopping out"  
160 for even a single semester is not permitted at this point in the graduate career. This  
161 latter requirement applies to all graduate students, even if the culminating experience  
162 is a set of comprehensive exams for which there is no departmental preparation

163 class. Therefore, all graduate students, no matter the culminating experience and  
164 courses associated with it, must be enrolled each semester once all degree  
165 requirements other than the culminating experience are fulfilled. Those who fail to  
166 register for the designated course will be notified by GAPE that they must  
167 retroactively add the course in each semester missed. If such students have not at  
168 that point finished their culminating experience, they must enroll each semester  
169 thereafter until it is completed. If they have completed all degree requirements, they  
170 can graduate. In either of these cases, the students need not apply for re-admission.

171 7. Appeals of the 1290R course fee on the basis that the delay in completing the  
172 culminating experience was substantially beyond the student's control can be made  
173 to the Associate Dean of Graduate Studies. Results of the appeal will be  
174 communicated to the student within four weeks of the student filing the appeal.

175

1 San José State University  
2 Academic Senate  
3 Curriculum and Research Committee  
4 March 13, 2017  
5 Final Reading  
6

AS 1641

7 **Policy Recommendation:**  
8 **Amendment A to University Policy S16-14:**  
9 **Clarification of ‘Internship’**

10

11 **Legislative History:** Amends S16-14

12

13 **Rationale:** Since the passage of this university policy in Spring 2016, the campus  
14 has received additional clarification from the Chancellor’s Office  
15 regarding which internships require University-Organization  
16 Agreements (UOA).

17

18 **Resolved:** That the following amendments be adopted immediately.

19

20 **Whereas:** CSU Executive Order 1064 “...recognizes the beneficial educational  
21 purpose of student internships, as well as the need to maximize the  
22 educational experience while mitigating the risks to participants and  
23 minimizing the university’s liability exposure;” and furthermore  
24 requires each campus “to develop, implement, maintain and publish a  
25 student internship policy...;” and

26

27 **Whereas:** Internship is defined as “...an off-campus activity designed to serve  
28 educational purposes by offering experience in a service learning,  
29 business, non-profit, or government setting” and as further defined by  
30 the Chancellor’s Office as excluding teacher preparation placements or  
31 clinical placements such as nursing, counseling, physical therapy or  
32 occupational therapy and including practicum courses where students  
33 work in settings off-campus; and

34

35 **Whereas:** SJSU provides significant opportunities for internships, service learning,  
36 and community engagement in many departments (the majority of SJSU  
37 departments offer either service learning or internships), some of which  
38 are credit bearing or are an academic degree requirements and are  
39 therefore covered by Executive Order 1064; and

40

41 **Whereas:** CSU Executive Order 1064 requires a student internship policy  
42 governing internships where the university makes the placement (e.g.,  
43 instructor provides the site(s) from which students must choose their  
44 internship, service learning, or off-campus experience); and  
45

46 **Whereas:** An ad hoc committee with representation and input from three university  
47 divisions, Administration and Finance (Contracts and Purchasing; and  
48 Risk Management), Student Affairs (Career Center), and Academic  
49 Affairs (Center for Community Learning and Leadership and Graduate  
50 and Undergraduate Programs) worked for 4 years on the development  
51 of this policy and University-Organization Agreement (UOA), and a  
52 larger ad hoc committee (IFAC, Internship Faculty Advisory Committee)  
53 created in Fall 2014, including additional representation from the seven  
54 academic colleges, has given input on all aspects of this policy and the  
55 UOA; therefore be it  
56

57 **Resolved:** That a University-Organization Agreement (UOA) template be created,  
58 consistent with the CSU system requirements, and overseen and  
59 maintained by the Office of Student and Faculty Success and  
60 designated offices (e.g., Center for Community Learning and  
61 Leadership; CCLL) and when changes are needed in the standard UOA  
62 template (not the modifications at the department/program level), these  
63 changes will be reviewed and approved by the University Curriculum &  
64 Research Committee; and be it further  
65

66 **Resolved:** That a department and/or college will utilize the standard UOA template  
67 for Internships, Service Learning, and Off-Campus Learning  
68 Experiences where the university makes the placement, but can modify  
69 it, as needed, in consultation with and upon approval from  
70 Administration and Finance (e.g., Contracts and Purchasing, Risk  
71 Management) and notification to the Office of Student and Faculty  
72 Success; and be it further  
73

74 **Resolved:** That if the internship is a degree requirement then students may make  
75 their own placement, but the department/program must provide at least  
76 one university-approved placement option requiring a UOA or an  
77 alternative experience as approved by department/program (e.g.,  
78 course, independent study); be it further  
79

- 80 **Resolved:** That if an internship is an elective for a degree program, it should be  
81 clear (i.e., through catalog description, advising, and other program  
82 materials) to the student that he/she will make their own placement and  
83 no UOA will be required; be it further  
84
- 85 **Resolved:** That when a student makes his or her own internship arrangements, the  
86 student must sign a self-placement declaration on the Learning Plan  
87 stating that the university did not make the placement and that the student  
88 be made aware that the learning site is not covered in terms of liability, but  
89 that the student is covered by CSU credit liability insurance (i.e.,  
90 SAFECLIP), so long as the student is in good standing while completing  
91 the internship and registered/enrolled in a course that requires internship  
92 experience; be it further  
93
- 94 **Resolved:** That for all internships, the student's individual Learning Plan (LP) and  
95 Participation Guidelines (PG) be created at the department level to  
96 ensure that the non-SJSU learning site, the faculty member coordinating  
97 and overseeing the internship and the students involved are in  
98 agreement about the nature of the academic requirements and expected  
99 outcomes; and be it further
- 100
- 101 **Resolved:** That the LP define the course expectations and learning outcomes  
102 associated with the internship and that the outcomes of the LP relate to  
103 the course learning outcomes or the program learning outcomes; and be  
104 it further  
105
- 106 **Resolved:** That the LP is provided to the employer or site supervisor providing the  
107 internship; and be it further  
108
- 109 **Resolved:** That full implementation of UOA, LP, and PG documents; and training  
110 as necessary be developed and overseen by the Office of Student and  
111 Faculty Success and designated offices (i.e., CCLL); and be it further  
112
- 113 **Resolved:** That the campus, under the leadership of the Office of Student and  
114 Faculty Success, investigate and implement solutions to streamline and  
115 develop a simpler process for establishing agreements with partner sites  
116 and develop procedures to address unique situations across  
117 departments and students; and be it further  
118
- 119 **Resolved:** That all learning sites be entered into the CSU database in a timely



120 fashion consistent with the development of this system-wide database,  
121 and the training of SJSU faculty and staff with its implementation with  
122 particular emphasis on risk management issues; and be it further  
123

124 **Resolved:** That the department is responsible for the renewal of its UOA(s) and the  
125 oversight of the renewal process of UOAs rests with the Office of  
126 Student and Faculty Success; if a site requests modifications to an  
127 existing UOA, consultation with and approval from Administration and  
128 Finance (Contracts and Purchasing, Risk Management) will be needed.  
129

130 **Resolved:** That this policy be effective Fall 2016 and the UOA approval process  
131 formalized by Fall 2017.  
132

133 **Approved (C&R):** March 6, 2017

134 **Vote:** 12-0-0

135 **Present:** Anagnos, Buzanski, Chang, Cargill, Chung, Grindstaff, Medrano,  
136 Mathur, Matoush, Rodan, Trulio, Stacks

137 **Absent:** Heil  
138  
139

140 **Curricular Impact:** This policy will bring SJSU into compliance with the governing  
141 CSU  
142 Executive Order. It will also establish procedures to document  
143 that credit-bearing internships, service learning courses, and off-  
144 campus learning experiences have established learning goals.  
145

146 **Financial Impact:** Very closely tied to the Workload Impact. Staff resources are  
147 needed to process and review UOAs, train and support users, and  
148 maintain the CSU database(s).  
149

150 **Workload Impact:** Workload will involve time spent orienting students to these  
151 requirements; time spent in coordination with SJSU offices and  
152 the students in handling/processing the required forms (LP, PG,  
153 UOA); and time spent maintaining updated information on the  
154 status of these forms and our partnering organizations.  
155

156 Workload impact will be closely tied to the following factors:  
157 - the number of students enrolled in a given department's  
158 internship program  
159 - the total number of organizations at which the department's  
160 students are interning

161 - the percentage of the organizations with which a department is  
162 working already has a non-expired UOA on file  
163 -the complexity of the UOA approval process.

164  
165 Workload impact will also be tied to the agreed upon processes for  
166 handling UOAs within SJSU.  
167

1 **San José State University**  
2 **Academic Senate**  
3 **Organization and Government Committee**  
4 **March 13, 2017**  
5 **Final Reading**  
6

**AS 1642**

7 **Policy Recommendation**  
8 **Change in the Membership, Charge, and Category for the**  
9 **Student Success Committee**

10  
11  
12 Legislative History: Rescinds S11-6 which pertains to the membership of the Student  
13 Success Committee.

14  
15 Whereas: SJSU has taken proactive and definitive steps to strategically tackle  
16 issues related to student success through its Student Success Plan, and  
17

18 Whereas: Reorganization of the student success committee in the context of the  
19 Plans' initiatives and goals could facilitate progress campus wide, and  
20

21 Whereas: The current structure and size of the student success committee may not  
22 be the most effective arrangement with regard to the coordination of  
23 efforts to improve student success or to effect changes to advance student  
24 success initiatives, therefore, be it  
25

26 Resolved: That the current student success operating committee be dissolved and in  
27 its place constitute a special agency focused on student success that will  
28 report to the Instruction and Student Affairs Policy Committee, and be it  
29 further  
30

31 Resolved: That the membership and charge of the newly constituted Student  
32 Success Committee be as proposed in this policy recommendation.  
33  
34

35 Rationale: SJSU needs a university-level committee focused on student success that is  
36 populated in a way that puts key representatives together who can help move initiatives  
37 forward, provide objective input on what's working and what's not, and can review and  
38 recommend changes to academic policies, practices, and procedures. With clear  
39 expectations about providing as well as receiving input, this group can be instrumental  
40 in offering advice and nurturing connections that enable all groups engaged in various  
41 aspects of student success to more effectively reach common goals. Constituting this  
42 group as a special agency with reporting responsibilities to the instruction and student  
43 affairs policy committee would work quite well and fits within the guidelines for special  
44 agencies as provided for in our bylaws: "Special agencies are bodies created by policies  
45 recommended by the Academic Senate which, because of functions or membership,  
46 are not designated Senate committees."

47  
48 Approved: 2/20/17  
49 Vote: 9-0-1  
50 Present: Grosvenor, Laker, Shifflett, Rajkovic, Ormsbee, Boekema,  
51 Hart, Tran, Higgins, Bailey  
52 Absent: None  
53 Financial Impact: None expected  
54 Workload Impact: Increased workload for the originating members as they establish  
55 connections and determine how best to meet the elements of their  
56 charge and effectively impact efforts campus-wide around student  
57 success.

58  
59 **Charge:**

60  
61 In the context of the University's strategic plan, this committee reviews and  
62 recommends changes to academic policies, practices, and procedures as they relate to  
63 all aspects of student success. This would include, but is not limited to, student  
64 enrollment, financial aid, retention, engagement, academic skills and competencies, and  
65 time to degree. The committee will assist in identifying challenges, serve as a central  
66 information resource to gather recommendations and disseminate information on  
67 student success policies and goals and provide advice regarding the planning,  
68 development, and implementation of initiatives designed to facilitate student success.  
69 Individual members are charged with the responsibility of maintaining robust  
70 communications with the groups they are affiliated with. This will be critically important  
71 to the group's ability to formulate sound recommendations that can shape and  
72 coordinate efforts to improve student success.

73  
74 The group will report to the Instruction and Student Affairs Policy Committee. The  
75 Student Success Committee chair, at the conclusion of each academic year, will submit  
76 a report summarizing activities and accomplishments, as all special agencies do, to the  
77 Academic Senate.

78  
79  
80 **Membership:**

81  
82 AVP Transition & Retention Services (Exo)  
83 AVP Student and Faculty Success (Exo)  
84 1 Representative from Academic Affairs - appointed by VP Ac. Affairs (Exo)  
85 1 Representative from Student Affairs - appointed by VP Student Affairs (Exo)  
86 1 Graduate/undergraduate student  
87 2 Undergraduate students  
88 5 faculty

89  
90  
91 If any member cannot complete their term for any reason, or is absent from three  
92 regularly scheduled committee meetings, or repeatedly does not perform assigned  
93 committee duties, the committee chair may request a replacement from the Chair of the  
94 Committee on Committees.

95  
96  
97  
98  
99  
100  
101  
102  
103  
104  
105  
106  
107  
108  
109  
110  
111  
112  
113  
114

**Recruitment and Appointment of Members**

Faculty members serve a 3-year term which is renewable for one additional 3-year term. When filling initial appointments, the Chair of the Committee on Committees will stagger the terms of non ex-officio seats. The student members serve a 1-year term and can be re-appointed. Solicitation of applications to serve on the Student Success Committee will be made through the normal Committee on Committees process for the seats designated for faculty members. Faculty interested in serving on this committee will submit a brief letter of interest that includes information regarding their experience and engagement in student success initiatives. When multiple applications are submitted for a seat, the Executive Committee of the Academic Senate will select individuals to serve. In considering applicants, attention should focus on the person’s expertise in areas related to student success, direct engagement with student success initiatives, and the need for broad representation.

The student success committee will be co-chaired by the AVP Student and Faculty Success and a faculty member selected by the committee members.

6  
7  
8  
9 **Policy Recommendation**  
10 **Amendment C to S15-6,**  
11 **Appointment of Regular**  
12 **Faculty Employees;**  
13 **Consideration for Early**  
14 **Tenure for Previously**  
15 **Tenured Faculty**

16  
17  
18 **Resolved:** That S15-6 be amended as shown in the ~~strikeout~~ and underline of the  
19 following excerpt from the policy.

20  
21 **Rationale:** From time to time, tenured faculty at other institutions elect to come to SJSU  
22 and many of them must give up their tenure at their prior institution to do  
23 so—starting over again as untenured faculty at SJSU. Under the terms of  
24 the CBA, SJSU can offer them a maximum of two years of “service credit,”  
25 thus lessening the length of time for tenure at SJSU from six years to four  
26 years. But four years is still a very long time to wait for a faculty member  
27 who has already been through a six year cycle elsewhere. In the past,  
28 some of these previously tenured faculty were encouraged to not only  
29 accept the two years of service credit, but to also apply for tenure a year or  
30 two “early.” This could lessen the time required to regain their previous  
31 status to a total of two or three years.

32  
33 The new RTP policy (S15-8) made the requirements for early tenure more  
34 stringent. This reform was necessary for a variety of reasons and was duly  
35 considered and debated. However, the discussion about early tenure  
36 focused solely on our “native” faculty who begin their careers at SJSU. The  
37 implications of the more stringent standards for previously tenured faculty  
38 was never considered. Professional Standards is concerned that the new  
39 standards removes a tool that was previously available to help us recruit  
40 and retain some of our very best faculty.

41  
42 Professional Standards has considered several ways of addressing this  
43 issue and has consulted with the Provost. The most acceptable strategy  
44 makes use of appointment letters. In this way, the individual situations of  
45 previously tenured faculty can be addressed on a case-by-case basis, with a  
46 judgment made at the time of hiring whether their previous record warrants  
47 special consideration for early tenure. This amendment changes the  
48 appointments policy to allow an appointment letter to make such a  
49 designation.

50  
51  
52 If this policy change were accepted, language in an appointment letter might  
53 read something like this if the University wished to encourage an early  
54 tenure application from a prospect. This particular example encourages an  
55 application for tenure after the fifth year:

56  
57 At SJSU, probationary faculty may apply for early tenure  
58 under the terms explained in University Policy S15-8, which  
59 is attached. The policy specifies much higher standards for  
60 early tenure than are required for tenure after a full six year  
61 period. However, in light of your prior tenure at a

62 comparable university, SJSU offers to evaluate your  
63 application for tenure after five years of probation (with your  
64 service credit counting towards that time) using the normal  
65 standards for tenure. While a favorable decision will still  
66 depend upon your ability to meet our standards, this offer will  
67 give you an option that you may find helpful if you seek to  
68 reduce your time to tenure  
69

70 We believe that the CBA permits this policy change. The CBA reads as  
71 follows:

72  
73 13.3 The normal period of probation shall be a total of six (6)  
74 years of full--time probationary service and credited service,  
75 if any. Any deviation from the normal six (6) year  
76 probationary period shall be the decision of the President  
77 following his/her consideration of recommendations from the  
78 department or equivalent unit and appropriate  
79 administrator(s).  
80

81 The President, through the Provost, would control whether the opportunity  
82 was extended in the appointment letter, and the President, through the  
83 Provost, would also continue to decide whether the early tenure would be  
84 granted at the time of the performance review, thus doubly complying with  
85 CBA 13.3.  
86

87  
88 Approved: Under Review by the Committee

89  
90 Vote: 8-0-0

91  
92 Present: Peter, Green, Lee, Reade, Caesar, Hamed-Hagh, Marachi, Hwang

93  
94 Absent: White, Kauppila

95  
96 Financial Impact: There is a possibility that a small number of faculty may be promoted a  
97 year or two earlier than they otherwise would be, leading to higher salary costs. There is  
98 also a possibility that this will help us to recruit and retain promising faculty, leading to  
99 fewer failed searches and lower attrition, which would have cost savings.

100  
101 Workload Impact: No direct impacts.  
102

103  
104  
105  
106  
107  
108  
109  
110  
111  
112  
113  
114  
115  
116  
117  
118  
119  
120  
121  
122  
123  
124  
125  
126  
127  
128  
129  
130  
131  
132  
133  
134  
135  
136  
137

**POLICY RECOMMENDATION**  
**Amendment C to S15-6**  
**Appointment of Regular Faculty Employees;**  
**Consideration for Early Tenure for Previously Tenured Faculty**

.....  
5.0 Appointment letters

5.1 Appointment letters shall be written by the college dean in consultation with the chair of the department.

5.2 Appointment letters must be approved by the Office of the Associate Vice President for Faculty Affairs, who shall also provide suitable templates to the Colleges.

5.3 The letter shall reference the relevant university policies and department guideline regarding the criteria and standards for retention, tenure, and promotion.

5.4 Appointment letters may summarize and clarify how the expectations contained in policy and guidelines will apply to a faculty member, but the letter may not change or contradict the standards. If there is a perceived conflict between an appointment letter and university policies, the policy language shall take precedence.

5.5 In the case of a previously tenured faculty member, an appointment letter may specify whether the faculty member might be reviewed for tenure and promotion using the normal standards of the Criteria policy (S15-8, 4.1.3) earlier than the 6th probationary year

5.6 Any subsequent change in the particular character of a faculty member's academic assignment shall be made in writing and approved by the faculty member, the department chair, the college dean, and the AVP for Faculty Affairs. An addendum to the appointment letter must then be included in the personnel action file and in subsequent dossiers. Faculty who believe their academic assignment has significantly changed may request a review of their appointment letter by submitting a written request to their Chair. It is their responsibility to submit any such requests according to published timelines.



6  
7  
8  
9 **Policy Recommendation**  
10 **Selection and Review of Department Chairs and Directors**  
11

12  
13  
14 **Resolved:** That S14-8 be rescinded and replaced with the following policy, effective  
15 immediately for all new nominations and reviews.

16  
17 *Rationale:* *This revision of S14-8 incorporates the voting procedures for nominating*  
18 *Department Chairs and Directors that were formerly only available in a*  
19 *separate policy. The need to consult two separate policies each time a*  
20 *department nominates a Chair has led to confusion and procedural errors in*  
21 *the past. In addition, the policy has be reformatted for easier use and a*  
22 *number of corrections have been incorporated at the suggestion of the*  
23 *University Council of Chairs and Directors and the Deans. Among those*  
24 *changes is a reordering of the policy to align chronologically with the stages*  
25 *of a Chair’s nomination, election, evaluation, and possible removal.*  
26

27  
28  
29  
30  
31 **Approved:** March 6, 2017

32  
33 **Vote:** 9-0-0

34  
35 **Present:** Peter, Green, White, Lee, Kauppila, Caesar, Hamedi-Hagh, Caesar,  
36 Hwang

37  
38 **Absent:** Reade

39  
40 **Financial Impact:** No direct impacts. It is possible that this policy, by clarifying  
41 process, could result in some savings.  
42

43 **Workload Impact:** No direct impacts, although the clarification of methods for selection  
44 and review of department chairs could potentially prevent some time  
45 consuming failures of process.

46  
47  
48  
49  
50  
51  
52  
53

## Policy Recommendation

### Selection and Review of Department Chairs and Directors

54 1. INTRODUCTION

55  
56 1.1. Preamble

57  
58 Department Chairs are the leaders of communities of faculty as  
59 well as the most important stewards of the mission of the  
60 University at the local level. Their effectiveness depends upon the  
61 continual support of the faculty they represent. The selection of a  
62 Department Chair is therefore the most important collective  
63 decision of department faculty. This policy is designed to assure  
64 that Chairs are chosen and reviewed in a manner that assures  
65 their continual legitimacy and effectiveness as they carry out the  
66 numerous functions assigned to them by university policies and  
67 the Collective Bargaining Agreement.

68  
69 1.2. Definitions.

70 1.2.1. Throughout this policy, the term “Chair” refers both to  
71 Chairs of Departments and Directors of Schools, while the  
72 term “Department” refers both to Departments and to  
73 Schools.

74 1.2.2. Departments elect a “nominee” to be department Chair; the  
75 President appoints a nominee to become Chair. Hence  
76 department elections are a nomination process with the  
77 outcome of choosing a “Chair nominee” and are called  
78 “nomination elections.”

79 1.2.3. The terms “Professor” and “Associate Professor” are also  
80 understood to include the equivalent titles in faculty  
81 disciplines that use alternative names, such as librarians  
82 and counselors.

83 1.2.4. This policy uses the generic term “chair” to refer collectively  
84 to all categories of chairs regardless of the manner of  
85 nomination and appointment. When there is a need for  
86 greater differentiation, the policy will refer to “acting chair”  
87 and “interim chair” as defined later in the policy, and  
88 “regularly appointed chair” to refer to a chair who has been  
89 nominated by the department and appointed by the  
90 President for the standard four year term.

91  
92 2. QUALIFICATIONS

93  
94 Chairs should preferably be Professors but may be Associates, and should have  
95 earned rank and tenure prior to the time the appointment to Chair would become  
96 effective. Exceptions should only be made in rare instances and for compelling  
97 reasons approved by the President in consultation with the Professional  
98 Standards committee.—Chair nominee requirements: The nominees for chair  
99 must be tenured faculty holding positions of Associate or Full Professor or  
100 equivalent at the time the appointment to Chair would become effective.

101  
102  
103  
104  
105  
106  
107  
108  
109  
110  
111  
112  
113  
114  
115  
116  
117  
118  
119  
120  
121  
122  
123  
124  
125  
126  
127  
128  
129  
130  
131  
132  
133  
134  
135  
136  
137  
138  
139  
140  
141  
142  
143  
144  
145  
146  
147  
148  
149  
150  
151

### 3. DEPARTMENT NOMINATING PROCESS

Every four years, the department faculty shall identify a nominee ~~one or more nominees~~ for Department Chair by secret ballot vote following these procedures outlined in F02-4. These are also the ~~preferred~~ procedures, ~~when time permits~~, for departments to recommend candidates for an acting role as Chair (in section 10 below.)

- 3.1. Charging the Department: The Dean (or designee) should attend a Department meeting at the beginning of the nomination process to provide this policy, ~~the department voting rights policy~~, and the Chair's job description and fraction of assigned time, and to explain the process for nominating a Chair. The job description should be developed in consultation with the Department and should be periodically reviewed. The Dean (or designee) should depart before deliberations begin, unless specifically invited to remain by the majority vote of the faculty present.
- 3.2. Open meeting. A meeting shall be held to begin the election of a nominee to serve as Department Chair. The department may determine the nature and medium of the meeting according to its own preferences, but the meeting must be open to all faculty in the department and publicized a minimum of one week in advance.
- 3.3. Decision on external search. The department may decide at this stage, through normal voting procedures, to seek permission to search for an external chair (as per section 4.1 below) instead of proceeding immediately with a normal nominating election. Should permission be denied the department should proceed to 3.4.
- 3.4. At the open meeting, faculty may suggest names to appear on the ballot for the nominating election. The meeting shall provide the opportunity to ascertain the willingness of candidates to serve, for candidates to make statements, and for candidates to take questions.
- 3.5. The nominating election. All faculty may then vote by secret ballot (proportional votes for part-time faculty) on all candidates proposed and willing to serve. Balloting must be available for 5 working days.
  - 3.5.1. If there is just one candidate, balloting must still occur, with a choice provided to "recommend" or "do not recommend" the candidate.
  - 3.5.2. If there are two candidates, balloting will provide a choice between the two candidates and a choice "do not recommend any candidate."
  - 3.5.3. If there are three or more candidates, the ballot may use ranked-order preferential voting, as per Robert's Rules Revised, with one preference being "do not recommend any candidate."
- 3.6. Counting the votes. The votes will be counted by a college election committee that will consist of three individuals including one a minimum of one or more member of the College RTP committee (chosen by the committee from a department other than the one holding the nomination election) plus one representative from the Dean's office (chosen by the Dean), and one tenured faculty member from the department (chosen by the department personnel committee from among those department faculty who are not candidates.) In addition, one faculty observer (other than any candidate) appointed by each candidate shall be allowed to observe the vote count upon request. ~~representative from the Department. To promote~~

152 ~~transparency, and to the extent possible while preserving the principle of~~  
153 ~~secret ballots, the elections committee will allow the counting of the ballots~~  
154 ~~to be observed by any interested parties. The results shall be tallied and~~  
155 ~~certified (signed) by the election committee.~~

156 3.7. Forwarding the name. Only the name of a candidate who receives a majority  
157 of votes cast by the regular (tenured and probationary) faculty shall be  
158 forwarded to the President via the College Dean as the nominee of the  
159 department.

160 3.8. Distributing the results. A statement of the vote of all faculty, broken down  
161 into two categories – vote by regular faculty and by temporary faculty--  
162 including the actual number of votes cast in each category – will be  
163 forwarded to the President via the College Dean. If the final vote total from  
164 part-time faculty contains a fraction, it shall be rounded to help preserve  
165 anonymity. The results shall also distributed to the faculty from the relevant  
166 department.

167  
168 ~~The department voting rights for the selection and review of Department~~  
169 ~~Chair are included in the Department Voting Rights policy, (F02-4 as of May,~~  
170 ~~2014, or its successor policy).~~

171 3.9. Second round nomination elections. If a department is unable to nominate a  
172 Chair by a majority vote of the probationary and tenured faculty, it may  
173 continue to try to obtain a nominee by repeating the process if they are  
174 willing and the Dean determines that there is sufficient time. Otherwise the  
175 situation will be resolved via section 6 “Failure to Obtain...”

#### 176 177 4. EXTERNAL SEARCHES

178 4.1. Request for an external search. An external search is a search in which  
179 candidates from outside San Jose State University are invited to apply to  
180 be hired as a tenured faculty member and as department Chair.  
181 Department faculty may request an external search for department chair  
182 with the understanding that a successful search might have a negative  
183 impact on funding available for other recruitment. At the option of the  
184 department, an external search could also allow internal candidates to  
185 apply and be granted equal consideration. A department request for an  
186 external search should take the form of a majority vote of the department  
187 (following normal procedures for department voting rights). Such requests  
188 are not automatically granted.

189 4.2. Procedures for an external search. Successful completion of an external  
190 search for a department Chair requires coordination of two separate  
191 tasks: the appointment of a new faculty member in accordance with the  
192 appointment policy and the recommendation to the President of a Chair  
193 nominee in accordance with this policy. To expedite the successful  
194 conclusion of such a search, departments may combine some procedures  
195 that are common to both processes as outlined below. Departments  
196 should determine which of these three alternatives they will use by majority  
197 vote (following the normal procedures for department voting rights), and  
198 they must do so prior to the start of a search. Whichever method the  
199 department adopts, the recruitment committee must conform to the normal  
200 requirements of the appointment section of the Appointment, Retention,  
201 Tenure and Promotion policy.

202 4.2.1. Departments may designate all permanent and probationary faculty  
203 as a recruitment committee “of the whole” so that the appointment  
204 recommendation and the nomination recommendation are

205 coterminous. When this method is chosen, the committee of the  
206 whole must provide temporary faculty with the opportunity to  
207 provide confidential feedback on the search prior to final  
208 recommendations. A department may only use this method when  
209 a majority of its permanent faculty are tenured. If it chooses this  
210 method, the normal prohibition of faculty serving on a personnel  
211 committee evaluating faculty of higher rank is suspended.

212 4.2.2. Departments may use separate processes for the appointment and  
213 for the nomination functions associated with an external search for  
214 a department Chair. Using this method, a smaller recruitment  
215 committee makes a recommendation under the normal appointment  
216 policy. Then the department as a whole votes to endorse or not to  
217 endorse the recommendation of the recruitment committee. For  
218 each candidate, the department's endorsement must specify  
219 whether or not that candidate is acceptable as a Chair. If more than  
220 one candidate is acceptable, the department must rank them in  
221 order of preference. The department's endorsement serves to  
222 nominate a candidate to be Chair, but should be accompanied by  
223 the recruitment committee's report to justify the appointment. In  
224 the event of conflict between the recommendations of the  
225 recruitment committee and the department, the department makes  
226 the final recommendation as to who to nominate as its Chair, but  
227 may only nominate from among those candidates deemed to be  
228 acceptable finalists by the recruitment committee. When this  
229 method is chosen by a department, time must be budgeted to allow  
230 these procedures to take place at the conclusion of the search.

231 4.2.3. Departments may choose to delegate their prerogative to nominate  
232 a Chair exclusively to their recruitment committee.

233 4.3. In conformity with the ARTP (Appointment, Retention, Tenure, and  
234 Promotion) policy, an external nominee for Chair shall be reviewed and  
235 must receive a favorable recommendation for tenure from the appropriate  
236 personnel committee of the department before the appointment can be  
237 completed.

## 238 5. APPOINTMENT

239 5.1. The President appoints and removes the Department Chair in consultation  
240 with the Provost, College Dean, and department faculty. The term of the  
241 appointment is normally four years.

242 5.2. Except in rare instances and for compelling reasons, the President shall  
243 appoint a person recommended by the department faculty.

244 5.3. Technical details concerning the appointment of a Chair (appointment  
245 letters, salary adjustments, etc.) will be coordinated by the Office of the  
246 Provost.

## 247 6. FAILURE TO OBTAIN CHAIR NOMINEES AS DESCRIBED IN SECTIONS 3 248 (Nominations), 8 (Reappointment), and 10 (Acting)

249  
250 Departments may be unable to successfully conclude a normal nomination for  
251 Department Chair. This could be the case in a department with no senior  
252 (~~associate or full professor~~) leadership qualified to be Chair, or no willing  
253 candidates. If a department fails to reach consensus (majority vote of the tenured  
254 and probationary faculty) following a normal nomination process (Section III), the  
255 Dean shall consult with the faculty at a department meeting to determine the best  
256  
257  
258

259 course of action. This could be either the nomination of an interim or acting Chair,  
260 initiation of an external search, extension of a prior interim appointment, or  
261 nomination of a non-departmental interim Chair-- as per the relevant sections of  
262 this policy.  
263

- 264 6.1. External Search. An external search may be requested as per section 4 of  
265 the policy, although such requests are not automatically granted.  
266 6.2. Extended interim Chairs. If there has been a failure to reach consensus,  
267 and an interim Chair is serving and was not a candidate for Chair, the  
268 interim Chair may be extended by six months to allow time for more  
269 permanent solutions. Normally, a department should not have to operate  
270 under interim leadership for more than one year.  
271 6.3. Non departmental interim Chairs. In extreme cases, and only when all of  
272 the aforementioned measures fail, the President may appoint a SJSU  
273 faculty member from outside the department to serve as interim Chair,  
274 after consultation with the College Dean and department faculty. External  
275 departmental interim Chairs are subject to all the normal limits provided in  
276 section 9. Consultation with the department faculty is normally done by  
277 the Provost and Dean soliciting advice at a department meeting.  
278 6.4. Extended interim Chairs. The extension of an interim appointment beyond  
279 one year represents a failure of collegiality and should be avoided. If this  
280 occurs the Organization and Government Committee of the Academic  
281 Senate shall inquire into the reasons for the situation and report its  
282 recommendations to the Senate and the President.  
283

## 284 7. REVIEW OF DEPARTMENT CHAIRS 285

- 286 7.1. Timing of Normal Review: The Dean shall initiate the formal review of  
287 each Department Chair during the fourth year of an incumbent's term,  
288 unless the incumbent states that he/she will not be a candidate to ~~If the~~  
289 ~~incumbent wishes to continue as Chair in his or her position beyond the~~  
290 ~~fourth year, a review of the incumbent shall be initiated according to the~~  
291 ~~provisions of this policy in the fourth year of an incumbent's term.~~  
292 7.2. Early Review: At any time, department faculty may initiate request a  
293 formal review of the Department Chair by submitting a petition to the Dean  
294 ~~a petition.~~ The petition shall state simply that "The undersigned faculty  
295 call for a prompt review of our Department Chair." If the petition is signed  
296 by department faculty totaling more than 50% of the department  
297 electorate, ~~signed 50% of the department electorate as defined by F02-4.~~  
298 ~~Except in rare instances and for compelling reasons, after this request~~  
299 ~~from the department faculty, the College Dean will initiate the formal~~  
300 ~~review of the Department Chair.~~ To determine if the petition exceeds the  
301 50% threshold, the signatures of both permanent and temporary faculty  
302 will be counted, with the signatures of temporary faculty weighted  
303 according to the proportion of their appointment. The Dean will announce  
304 the number of signatures and whether the petition exceeds the threshold,  
305 but will keep the petition itself and the signed names confidential.  
306 7.3. Appointment and Composition of Review Committee: At the beginning of  
307 the fourth year of the Department Chair's term, under the direction of the  
308 College Dean, the tenured and tenure-track department faculty shall elect  
309 from its ranks a peer review committee to evaluate the Department Chair's  
310 performance<sup>1</sup>. The review committee, in consultation with the College  
311 Dean, will determine the procedures and scope of the review.

---

<sup>1</sup> See CFA/CSU Agreement Article 15

312 7.4. Criteria for Review: The review committee, in consultation with the College  
313 Dean, shall specify the criteria for evaluating the incumbent's job  
314 performance. The principal criteria shall be derived from the job  
315 description that was provided to the Chair at the time of appointment. The  
316 incumbent shall be asked to examine the criteria developed and to make  
317 such comments or suggestions as may seem advisable.

318 7.5. Procedures for Review: The review committee, in consultation with the  
319 College Dean, shall develop procedures for conducting the review. The  
320 procedures shall be designed to secure appropriate information and  
321 appraisals of performance from as many persons as may be feasible who  
322 are knowledgeable of the incumbent's performance. If he/she so desires,  
323 the incumbent shall be given an opportunity to provide the review  
324 committee with a self-evaluation based upon the criteria developed by the  
325 committee. The opinions and judgments received by review committees,  
326 the deliberations and reports of such committees, and any accompanying  
327 materials, shall be confidential.

328 7.6. Report of the Review Committee: At the conclusion of its evaluative  
329 activities, the review committee shall prepare a written report embodying  
330 findings and conclusions. The report of the review committee shall include  
331 a statement of strengths found and improvements desired in the  
332 incumbent's performance with respect to the evaluative criteria. All raw  
333 data collected for review shall accompany, but not be part of, the review  
334 committee's summary narrative. Before forwarding the final report to the  
335 College Dean, the review committee shall:

336 7.6.1. Provide a draft copy of the narrative portion of the report to the  
337 incumbent;

338 7.6.2. Provide the incumbent with an opportunity to meet with the review  
339 committee in order to discuss the report;

340 7.6.3. Provide the incumbent with the opportunity to submit to the  
341 committee a written statement which shall become part of the report  
342 to the College Dean.

343  
344  
345 The review committee shall forward its final report to the College Dean.  
346 The College Dean will discuss the findings with the Department Chair and  
347 will report in general to the department faculty. On completion, the final  
348 report from the review committee, additional evaluation by the College  
349 Dean, and any response from the Department Chair will be forwarded to  
350 the Provost.

351 7.7. Confidentiality. The review committee, college dean, and officers of the  
352 University shall hold in confidence data received by the review  
353 committee, its report, and accompanying materials.  
354  
355

## 356 8. REAPPOINTMENT OF A DEPARTMENT CHAIR

357  
358  
359 In order to serve one or more subsequent terms, the Department Chair must  
360 proceed through the review process and regular nominating process.  
361

## 362 9. SELECTION OF AN INTERIM CHAIR

363  
364 An interim appointment occurs when a Department Chair's position has or will  
365 be vacated and there is insufficient time or it is otherwise impractical to  
366 complete the regular nomination process explained in Section I (Nominations).

367 The interim Chair serves only as long as required to complete the  
368 appointment of a permanent chair.

369  
370 9.1. Appointment procedure. The President may make interim appointments  
371 after consultation with the College Dean and department faculty, normally  
372 by soliciting advice from as many faculty as possible at a department  
373 meeting called for this purpose.

374 9.2. Interim Chair requirements. Interim appointments should normally be a  
375 member of the department in which they will serve and they should be  
376 tenured faculty members (see section 6 for exceptions.)

377 9.3. Transition to a regularly appointed Chair. While overseeing all the  
378 complex tasks of the department, the interim Chair's ultimate  
379 responsibility is to prepare the department for an orderly transition to a  
380 regularly appointed Chair. ~~The department, under the leadership of the~~  
381 ~~interim Chair, should initiate the normal process for the nomination of a~~  
382 ~~department Chair.~~ The interim Chair should serve until a regularly  
383 appointed Chair takes office, normally by the end of the ~~current~~  
384 ~~semester, but not more than six months~~ first full semester following the  
385 appointment, with summer service being a matter of mutual agreement  
386 between the interim Chair and the President. For example, an interim  
387 Chair appointed in April could serve through the end of Fall semester, or  
388 an October appointee could serve to the end of Spring semester or (by  
389 mutual consent) through the summer. If the department cannot transition  
390 to a regularly appointed Chair within six months this time frame, the  
391 situation should be resolved under section 6 (Failure to Obtain) of this  
392 policy.

393 9.4. Technical details concerning the appointment of an interim Chair  
394 (appointment letter, salary adjustments, etc.) will be coordinated by the  
395 Office of the Provost.

## 396 10. SELECTION OF AN ACTING CHAIR

397  
398  
399 An acting appointment occurs when a Department Chair is on a temporary  
400 absence (illness, vacation, or leave) but is expected to return within a year. If the  
401 absence is less than one month, the Dean, in consultation (if possible) with the  
402 continuing Chair may determine that there is no need for an acting Chair.  
403 Otherwise, an acting Chair is appointed and serves only until the permanent Chair  
404 returns.

405  
406 10.1. Planned need for acting Chair. When the short-term absence of a Chair  
407 can be anticipated, the Department should nominate an Acting Chair using  
408 the procedures outlined in III (normal nomination.)

409 10.2. Sudden need for acting Chair. When there is insufficient time or it is  
410 otherwise impractical to complete the regular nomination process  
411 explained in Section III, an Acting Chair should be designated using the  
412 procedures outlined in IV (interim.)

413 10.3. Limit on length of service. An Acting Chair should not serve more than one  
414 full academic year, and possibly the summer before or after the academic  
415 year. A Chair who is absent for more than one year should be replaced.

416 10.4. Technical details concerning the appointment of an acting Chair  
417 (appointment letter, salary adjustments, etc.) will be coordinated by the  
418 Office of the Provost.

## 419 11. REMOVAL OF DEPARTMENT CHAIR



421  
422  
423  
424  
425  
426  
427  
428  
429  
430  
431  
432  
433  
434  
435  
436  
437  
438  
439  
440  
441  
442  
443  
444  
445  
446  
447  
448  
449  
450  
451

In rare circumstances it may become necessary to remove a Department Chair prior to the expiration of the four year term. There are two possible situations in which a Chair may be removed.

- 11.1. Administrative removal. The administrative removal of a Chair previously recommended by the faculty of a department is a very serious matter, and should only be undertaken for compelling reasons, such as criminal activity, manifest breach of ethics, gross malfeasance of duties, or other extremely serious personnel matters. A Chair shall receive due process appropriate to the nature of the offense that justifies removal. Prior to removal, the President or Provost should meet with the Dean and the faculty assembled in a department meeting to announce ~~explain~~ the action and solicit advice on the transition. If it is impossible to meet prior to the removal, then the meeting should be held as soon as a majority of the faculty can be assembled. Replacement of the Chair should be initiated according to the procedures in sections I or IV of this policy.
- 11.2. Faculty initiated removal. Faculty may not initiate the removal of their Chair unless a formal review has been completed within the previous six months. (They may initiate such a review as per II.1 of this policy.) Following the conclusion of any faculty-initiated early review, the department will vote to determine if their Chair should be recalled. ~~The recall vote will follow normal procedures for department voting rights.~~ A recall vote will follow the same procedures as a vote to recommend a Chair nominee as described in section III of this policy, save only that it requires a vote of 2/3 of the probationary and permanent faculty to forward a recommendation to the President that the Chair be removed, with the votes of temporary faculty also reported as per the above procedures. If removed, replacement of the Chair should be initiated according to the procedures in sections III or IV of this policy.

6  
7  
8  
9 **Policy Recommendation**  
10 **Rescinding and Replacing F97-7 Policy on Privacy of**  
11 **Electronic Information**

12  
13  
14 Resolved: That F97-7 be rescinded.

15  
16 Resolved: That the following be adopted as policy effective immediately.

17  
18 *Rationale: This document summarizes important principles on privacy of electronic*  
19 *information found in the AAUP document "Academic Freedom and Electronic*  
20 *Communications" and elements copied from the University of California system policy on*  
21 *"Electronic Communications." Our archaic F97-7 was very vague and increasingly*  
22 *obsolete. The CSU system policy has some useful protections, but does not directly*  
23 *address information privacy in a forthright manner. This document explains the rationale*  
24 *for protecting protects privacy of electronic information within the context of academic*  
25 *freedom and the culture of a university of higher learning.*

26  
27 *While Professional Standards originally created a bulkier and considerably more specific*  
28 *policy draft, negotiations with the President's Chief of Staff and the Information Security*  
29 *Officer persuaded us to slim the policy down to key principles and leave the minutiae to a*  
30 *Presidential Directive that is currently under draft.*

31  
32 *Approved: March 6, 2017*

33  
34 *Vote: 7-0-0*

35  
36 *Present: Peter, Green, White, Lee, Reade, Kauppila, Caesar, Hamedi-Hagh,*  
37 *Hwang, Marachi*

38  
39 *Absent: White, Reade, Lee*

40  
41 *Financial Impact: No direct impacts*

42  
43 *Workload Impact: No direct impacts*  
44

45  
46  
47  
48  
49

## Policy Recommendation

### Principles Regarding Privacy of Electronic Information

50 1. Purpose

- 51
- 52 1.1. San José State University (SJSU) recognizes that principles of academic  
53 freedom and shared governance, freedom of speech, and privacy hold  
54 important implications for the use of electronic communications.
- 55 1.2. SJSU respects the privacy of electronic communications in the same way  
56 that it respects the privacy of paper correspondence and telephone  
57 conversations, while seeking to ensure that University administrative  
58 records are accessible for the conduct of the University's business.
- 59 1.3. SJSU recognizes the value of privacy as a condition for academic freedom  
60 and the benefits that privacy and autonomy bring to the individual, to  
61 groups, and to the culture of SJSU.
- 62 1.4. SJSU recognizes that faculty members and students have a reasonable  
63 expectation of privacy in their electronic communications.

64

65 2. Principles governing involuntary disclosure

- 66 2.1. **Rarely used and clearly defined.** SJSU does not examine or disclose the  
67 contents of electronic records without the consent of the individual  
68 participating in the communication except in rare cases that are clearly  
69 defined.
- 70 2.2. **Clear authorization.** When involuntary disclosure takes place, it must first  
71 be authorized by the President, and records of the authorization must be  
72 kept.
- 73 2.3. **Least Perusal.** Authorization shall be limited to the least perusal of  
74 contents and the least action necessary to resolve a matter.
- 75 2.4. **Disclosure.** SJSU shall at the earliest opportunity that is lawful and  
76 consistent with other University policy notify the affected individual of the  
77 action(s) taken and the reasons for the action(s) taken.
- 78 2.5. **Institutional Accountability.** In a manner consistent with law and  
79 concerns of confidentiality, SJSU shall prepare an annual report tracking the  
80 frequency and general purpose of all authorizations of involuntary  
81 disclosure. This report will be circulated to an appropriate body of  
82 stakeholders that will include tenured faculty chosen by the Academic  
83 Senate.

84

85 3. Implementation

86

87 The President will issue and maintain a directive that implements the purpose and  
88 principles of this policy

89

90 4. Privacy Advisory

91

92 Various laws and available security technologies affect the degree of privacy that  
93 users can expect. No electronic system is entirely secure from unauthorized  
94 intrusions. Users should be warned that legal requirements may require  
95 disclosure, such as disclosure under the Public Records Act, discovery in civil

96 litigation, and legal searches performed in cooperation with state and federal law  
97 enforcement authorities.

1 **San Jose State University**  
2 **Academic Senate**  
3 **Instruction & Student Affairs Committee**  
4 **March 13, 2017**  
5 **First Reading**  
6

**AS 1648**

7 **Policy Recommendation**  
8 **Graduate Student Revalidation of Courses that Exceed the 7-**  
9 **Year Limit**

10  
11 **Whereas:** SJSU does not have policy on expiration or revalidation of graduate  
12 coursework; and  
13

14 **Whereas:** the University Graduate Studies & Research Committee endorsed this  
15 policy unanimously; therefore be it  
16

17 **Resolved:** That the following policy be enacted.  
18

19 **Approved:** March 6, 2017

20 **Vote:** 13-0-0

21 **Present:** Bruck (non-voting), Campsey, Kaufman, Khan, Nash, Ng (non-  
22 voting), Saran, Sen, Simpson, Spica, Torres, Trousdale, Walters,  
23 Wilson, Yao

24 **Financial Impact:** None

25 **Workload impact:** Slight increase for faculty supervising the revalidation process,  
26 though this is already university practice.  
27  
28  
29  
30  
31  
32  
33  
34  
35  
36  
37  
38  
39  
40  
41  
42  
43  
44  
45

46  
47  
48  
49  
50  
51  
52  
53  
54  
55  
56  
57  
58  
59  
60  
61  
62  
63  
64  
65  
66  
67  
68  
69  
70  
71  
72  
73  
74  
75  
76  
77  
78  
79  
80  
81  
82  
83  
84  
85  
86  
87  
88  
89  
90  
91

## **Graduate Student Revalidation of Courses that Exceed the 7-Year Limit**

1. Courses taken by graduate students at SJSU expire 7 years from the point of grade posting, in compliance with California Code of Regulations, Title 5, Article 7, Section 40510. A maximum of 9 units for a 30-unit program (or 12 units for a program with more than 30 units) of expired courses may be revalidated by any one student. Programs have the option of setting stricter policy limits on revalidation, such as allowing no units or fewer units to be revalidated. The student must have earned at least a “B” grade in a course to revalidate it. The department that offered the class must administer an exam for each course that will be revalidated. The exam can be either an oral or written one, and it must be designed and graded by the faculty member who taught the original course, by one who has taught the course at another time, or by one who has reasonable knowledge of the course content. If there are no faculty members with the requisite knowledge in the discipline, the course cannot be revalidated. The exam must be a rigorous one, invariably requiring studying on the part of the student. It must not necessarily though require recollection of all of the material in the original class; thus, administering an exam similar to the original final exam would not be warranted.
  
2. Because the course material is considered outdated after 7 years, the goal must be to determine if the student’s knowledge is up to date. That is, simply knowing the original content of an outdated course is inadequate. Students may be presented with a list of relevant books or other materials that would help bring them up to speed with respect to current knowledge in the field. The exam should reflect and test their understanding of that more current material. Testing the current knowledge of the field should be the goal even if the course has changed little or the field has not progressed past the point of the original class.
  
3. Supervisory courses, such as independent study, seminar, research, project, thesis, or comprehensive exam preparatory courses, cannot be revalidated. Graduate courses taken as a senior undergraduate at SJSU to be used for graduate credit are eligible for revalidation (with departmental consent), but those taken at other institutions are not. If these courses expire, they must be repeated or replaced. Expiration of projects and theses is an extremely rare event given that they usually occur at the end of the curricular program. If they were to expire, they would have to be replaced by entirely new ones that did not repeat any material in the original one. Theses previously published would remain in the SJSU repository as legitimate contributions. Comprehensive exams would need to be retaken in their entirety to reflect the more current state of material in the field. Credential courses can be revalidated at the discretion of the department.

- 92 4. If students can present a compelling case that their progress through the  
93 program was delayed unnecessarily by inattentive department advisors,  
94 unavailability of required courses, or other departmental circumstances beyond  
95 their control, they can appeal to the Associate Dean of Graduate Studies for an  
96 extension of the limit. Extensions should very rarely be awarded.  
97
- 98 5. Approval of the revalidation will be by the examining professor, the program's  
99 graduate advisor, and the Associate Dean of Graduate Studies.  
100  
101