IP Location Planning (Breakout AA)

33rd Annual TEI-SJSU – High Tech Tax Institute November 14, 2017

> Crowne Plaza Cabana 4290 El Camino Real Palo Alto, CA

Topics and Presenters

- Introduction and Key Considerations
 William Skinner, Partner Fenwick (Moderator)
- Netherlands Structures
 Pie Geelen, Head European Desk, New York DLA Piper
- Irish Structures
 Gabe Gartner, Principal PwC
- Singapore Structures

 Jon Davies, Partner Armanino
- U.S. Structures, including U.S. Branch Nate Giesselman, Partner – Skadden

Key Considerations in IP Location Planning

- Tax Rate and Incentives in IP Jurisdiction
- BEPS and DEMPE Functions
 - Operations inside and outside IP jurisdiction
- CbC Reporting
- Anti-Avoidance Legislation
 - UK DPT
 - Australia MAAL and DPT
 - Rumblings in France and Germany

Key Considerations in IP Location Planning

- EU Considerations
 - State Aid
 - ATAD I and II
- US Tax Considerations
 - Temporary § 482 Regulations
 - Current IRS Transfer Pricing Practice
 - Subpart F Planning
 - 2016 US Model Treaty Changes
 - Possible Tax Reform
- GAAP Considerations / ASC 740

4

IP STRUCTURING – AN UPDATE ON THE NETHERLANDS

5

The Netherlands – a short legislative update

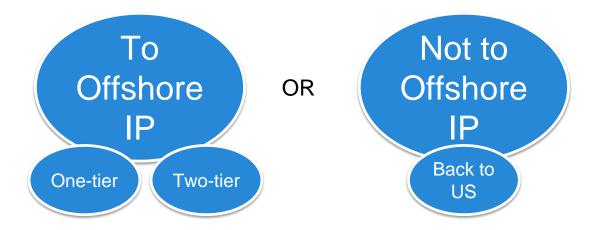
Tax Agenda of newly formed government/coalition (October 2017)

- Reduce tax rate to 21%
- Abolish dividend withholding tax
- Introduction of royalty and interest withholding tax in abusive situations

Other key legislative developments

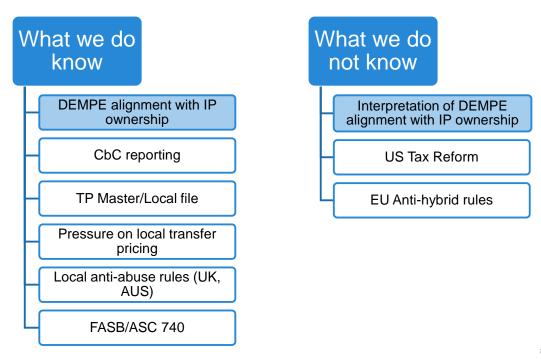
- Dutch Cooperatives in certain situations subject to Dutch dividend withholding tax
 - Substance requirements for intermediate shareholders of Dutch Cooperatives
- Dutch Innovationbox updated with Nexus approach

IP Structuring: The Dilemma



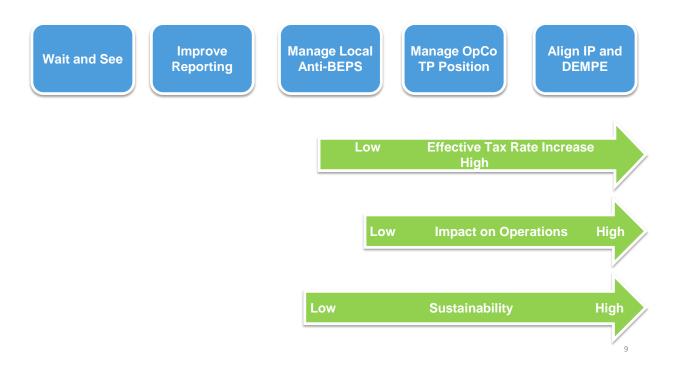
7

IP Structuring: Uncertainty in the market place

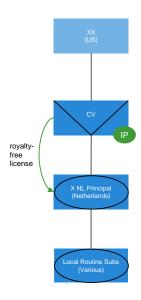


8

CV/BV Structures - What are companies doing?



Dutch royalty free license structure: Improve CbC reporting position



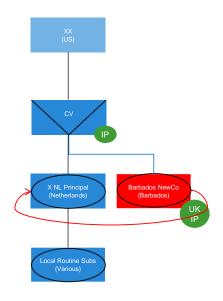
Description

- CV and X NL Principal re-enter into a royalty-free License and Distribution
- For Dutch tax purposes X NL Principal should be entitled to a deemed income tax deduction for tax accounting purposes

Objectives and benefits

- Favorable CbC reporting position as CV does not report royalty income in commercial accounts
- CV funded by dividend income (oustide of scope CbC)
- Improves UK imported mismatch anti-hybrid position
- Potentially increases beneficial ownership position of NL Principal by eliminating (back-to-back) payment obligation
- Dutch tax ruling available (but high end of TP range)
- Not invasive to current operating model and does not require change in operational substance

Barbados IP Co: Manage UK Anti-Hybrid rules



Description

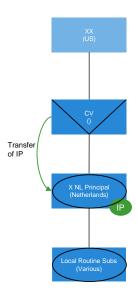
- CV sets up new Barbados company
- CV carves out UK IP to Barbados company
- Barbados company licenses IP to NL Principal

Objectives and considerations

- Primary aim to mitigate UK Anti-Hybrid provisions applicable as of January 1, 2017
- Barbados subject to IBC regime and thus subject to sliding scale of tax in Barbados and therefore allows local UK subsidiary to stay outside of scope of UK antihybrid rules

11

On-shoring of IP to the Netherlands: Align IP and DEMPE



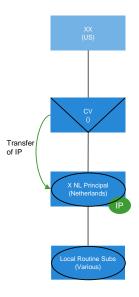
Description

- CV transfers IP to NL Principal in return for a combination of equity and debt
- NL Principal party to CSA going forward
- DEMPE functionality build up in the Netherlands

Dutch Tax

- Step up to FMV of IP in the Netherlands
- IP is amortizable
- Interest expense is deductible
- Credit of withholding taxes available
- Gain upon exit of IP taxable in the Netherlands
- Combination of above elements manages ETR

On-shoring of IP to the Netherlands: Align IP and DEMPE



Objectives/Benefits

- Creates long term BEPS sustainable tax model
- Eliminates Stateless Entity in structure and CbC report (unless partly financed with debt then interest income in Stateless Entity)
- Allows for DEMPE functionality to be build up in the Netherlands
- Significantly improves beneficial ownership position of NL Principal

Other Considerations

- Dutch tax ruling available
- Financial and tax modelling is key
- Taxable gain recognition of IP upon exit of IP out of Netherlands

13

Ireland



Timeline of Expected Changes

January 1, 2019

CFC Rules (ATAD)

January 1, 2020

- Anti-Hybrid (ATAD)
- Exit Taxes (ATAD)

January 1, 2021

- IR/NR Grandfathering
- 2017 OECD TP Rules

15

Coffey Report - Key Recommendations

Overview

- Independent report on Ireland's corporate tax code released September 12, 2017
- Prepared by Seamus Coffey (economist from the University College Cork)
- Includes recommendations for the Irish Department of Finance to consider

IP Amortization Regime

• Reintroduce 80% "cap" on trading income for a tax year that can be offset by capital allowances from IP (and related interest expense)

Transfer Pricing

- Update transfer pricing legislation to 2017 OECD Transfer Pricing Guidelines / BEPS Action Items 8-10 by January 1, 2021 (current rules reference 2010 OECD Transfer Pricing Guidelines)
- Adequately resource Competent Authority

International Tax System

- Consider adopting a territorial tax system or simplifying foreign tax credit rules
- Adopt CFC rules under ATAD by January 1, 2019

Update On Ireland's International Tax Strategy

Overview

Budget 2018 issued by Irish Department of Finance on October 10, 2017

Corporate Tax Rate

o Reaffirmed 12.5% corporate income tax rate on trading income

IP Amortization Regime

 Reintroduce 80% "cap" on trading income for a tax year that can be offset by capital allowances from IP (applicable to IP acquired after October 10, 2017)

BEPS and ATAD

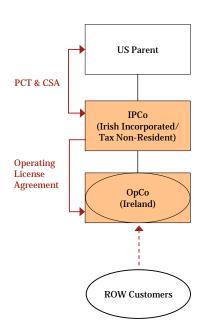
- Commitment to implementation of OECD BEPS (e.g., Ireland has adopted CbCr, MLI, and Knowledge Development Box with "modified nexus approach")
- Commitment to implementation of EU ATAD
- Does not support moving away from consensus at the OECD level with respect to taxation of Digital Business

Coffey Report

- Launching consultation process on recommendations in the Coffey Report
- Consultation period of October 10, 2017 January 30, 2018

17

Resident/Non-Resident Structure



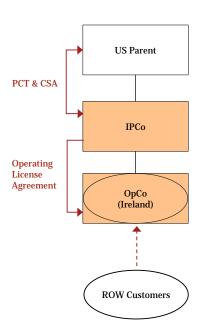
Changes to Tax Residence Rules

- o Ireland Finance Act 2014 modified the Irish tax residence rules effective January 1, 2015
 - New companies incorporated in Ireland will be Irish tax resident (subject to "tiebreaker" rules under an applicable Tax Treaty)
 - Existing companies incorporated in Ireland are grandfathered until January 1, 2021 (provided no change in ownership and nature of business)

Considerations

2017 OECD Transfer Pricing Guidelines expected by January 1, 2021 (*See* Coffey Report, Section 6.3.11)

Modified Two-Tier Structure



Tax Resident in Tax Treaty Jurisdiction

- IPCo is incorporated in Ireland, but tax resident in another country that has a Tax Treaty with Ireland
 - Tax residency under a Tax Treaty generally is determined by the location of management and control
 - For example, Malta generally does not tax "passive income" not remitted to Malta (e.g., royalties paid by OpCo to a bank account of IPCo outside Malta)

Incorporated Outside Ireland

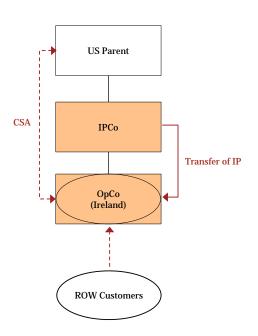
 IPCo is incorporated and tax resident in a low-tax jurisdiction outside Ireland (e.g., Barbados, Bermuda, or Cayman)

Considerations

- Anti-hybrid rules under ATAD by January 1, 2020
- 2017 OECD Transfer Pricing Guidelines expected by January 1, 2021 (See Coffey Report, Section 6.3.11)

19

Onshore IP Structure



Onshoring of IP

Entry

- IP must be onshored to OpCo in a transaction that is treated as a "capital expenditure" (e.g., a sale or exclusive license)
- Stamp duty exemption for "specified intangible assets"

o Amortization Regime

- Section 291A provides for capital allowances with respect to "specified intangible assets" (e.g., patents, know how, computer software, copyrights, trademarks, and goodwill of a business that is attributable to such intangible assets)
- Customer lists acquired with a business are <u>not</u> amortizable
- Amortization period is equal to the book life of the IP under Irish GAAP/IFRS (subject to an elective 15-year term)
- Capital allowances in excess of trading income may be carried forward indefinitely

Exit

- Gain on sale of IP by OpCo generally will be subject to Irish capital gains tax at a 33% rate
- Prior amortization deductions will be subject to recapture if OpCo sells the IP within 5 years
- OpCo may migrate its tax residence out of Ireland on a taxfree basis if OpCo is 90% owned by a company that is (i) not tax resident in Ireland and (ii) controlled by residents of a tax treaty country

Considerations

- Reintroduction of 80% "cap" on capital allowances from IP (applicable to IP acquired after October 10, 2017)
- Exit tax rules under ATAD by January 1, 2020

20

Onshore and Knowledge Development Box

| Amortization under Section 291A | | | | | | | | | |
|---------------------------------|---|--|---|--|--|--|--|--|--|
| Qualifying IP | Transfer Required | Term of Amortizatio n | Cap on Amortizatio n | Carryover of Excess Amortizatio n | Exit of IP Taxed | Claw-back on Exit | | | |
| Broadly Defined | Capital Expenditure (e.g., Sale or Exclusive License) | Book Life for Irish GAAP/IFRS Elective 15- Year Term | 80% "Cap" on Income Offset for a Tax Year | Yes (Indefinitely) | Capital Gains Taxed at 33% if Sell IP | Prior Capital Allowances if Exit Within 5 Years | | | |

| Knowledge Development Box | | | | | | | | |
|-------------------------------|--------------------------------|----------|-------------------------------------|--|-----------------------------|--|--|--|
| Qualifying IP | Legal Ownership Required | Tax Rate | Qualifying Income | "Embedded Royalties" | Limitations | | | |
| Patents Copyrighted Software | No | 6.25% | Net Income from Qualifying IP | Yes (Where Price for Goods or Services is Attributable to Qualifying IP) | Modified Nexus Approach* | | | |

^{*} Modified Nexus Approach:

 $Qualifying\ Expenditures\ +\ Max\ 30\%\ Uplift\ Expenditures$

Overall Expenditures

x Overall IP Income

21

Singapore Structures

Advantages of Singapore IP Holding Structure

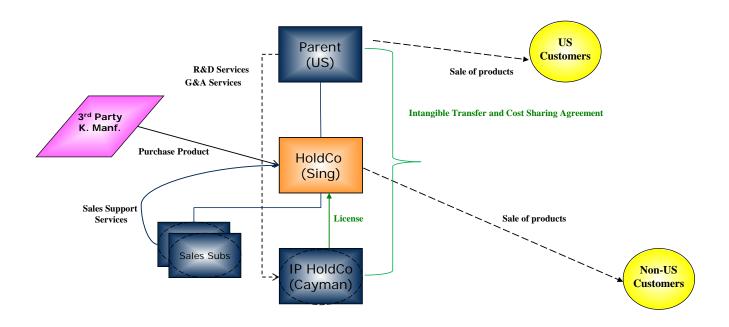
- Large tax treaty network including India, China, Taiwan, major Europeans
- Statutory rate of 17%
- Development & Expansion Incentive- reduced rates of 5 to 15% for qualifying activities (manufacturing, leading-edge activities)
- Productivity and Innovation Credit (PIC) which permits 400% tax deductions is soon expiring
- Intellectual Property Development Incentive proposed with 2017 Budget but was not included in the recent tax bill (was similar to a Patent Box)
- Draft tax bill introduces beneficial rules for foreign companies to re-domicile their IPCo's to Singapore and includes relief from exit taxes imposed by the other jurisdiction
- Writing down allowances (WDA) are granted for capital expenditure incurred in acquiring IP rights including patents, copyrights, trademarks and certain trade secrets that have commercial value
 - Straight-line basis over 5, 10 or 15-year period
 - Presently only applicable through end of Year of Assessment (YA) 2020 (so through end of year ending within 2019)

23

Advantages of Singapore IP Holding Structure

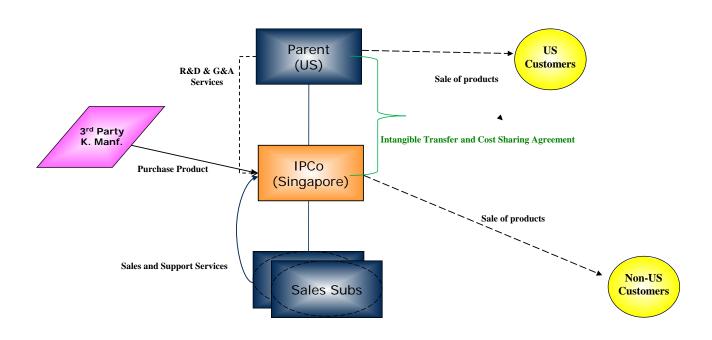
- Cost Sharing Agreements are recognized and deductions generally are permitted for R&D payments made under the CSA
 - Under current rules, the breakdown of expenditures is examined to ensure excluded costs are not expensed
 - New safe harbor has been introduced allowing for 75% deduction for qualifying R&D projects rather than providing the breakdown
- Costs of registering patents, trademarks, designs and certain other IP, including professional fees, can qualify for 100% deduction until last day of YA 2020
- No dividend withholding tax
- The Forum on Harmful Tax Practices (FHTP) released a report on preferential regimes concluding that Singapore's tax incentives satisfy BEPS Action 5
- Instituted CbC reporting for financial years starting on or after 01/01/2017 and signed the Multilateral Competent Authority Agreement for auto exchange of CbC reports
- Volunteered to undergo peer review on implementation of MAP for effective dispute resolution, one of only a few Asian countries to do

Singapore Structure #1: Transactions



25

Singapore Structure #2: Transactions



IP Development and Monetization US Perspective

27

US Intangibles Rules in the Global Environment

- Despite US involvement in, and stated commitment to, the OECD BEPS initiatives, US rules are increasingly divergent from international standards
- Examples
 - Transfer pricing rules—Section 482 development v. BEPS Actions 8-10
 - Taxation of nonresidents—US ECI rules v. BEPS Action 7
 - Hybrids—US CTB rules v. BEPS Action 2
- This divergence creates both challenges and opportunities, particularly for companies with significant U.S. development activities
- Prospects for US tax reform add further uncertainty

US Transfer Pricing Developments and BEPS

- US (Section 482)
 - A "corporate finance" approach
 - » Investor model
 - » Income method
 - Clearly delineates asset ownership from activity
 - Upfront "value capture"
 - » 367(d) regulations
 - » "All value" rules in 1.482-1T
 - » Cost sharing regulations and litigated cases
- BEPS 8-10
 - A function-focused approach
 - » DEMPE
 - » Control over risk
 - Commingles asset ownership and activity
 - "Value capture" over time
 - » DEMPE examples
 - » Cost Contribution Arrangement

Differences in transfer pricing analysis create significant double taxation risks and uncertainty in corporate transactions

2

Uncertainty from Different Treatment—Example 16

- BEPS Report 8-10 Example 16
 - P conducts R&D, as well as owning S, an R&D provider, and T, a manufacturer
 - P transfers patents to T; "compensation paid by Company T in exchange for the transferred patents and related intangibles is based on a valuation of anticipated future cash flows generated by the transferred intangibles at the time of the transfer"
 - P and S perform contract R&D for T
- US analysis
 - IRS position likely to focus on initial transfer (e.g., PCT payment regulations)
 - After initial transfer, T owns the patents—it is entitled to income it earns and the proceeds of any disposition
 - Change in functions, including creation of T R&D center, no longer relevant
- BEPS analysis
 - T's acquisition of patents "should accurately be delineated as the provision of financing by Company T equating to the costs of the acquired intangibles and the ongoing development"
 - Consequences unclear—creation of debt instrument, allocation of deductions to P?
 - What if T builds an R&D center in Year 3?
- Given these differences, US transfers that split income and DEMPE functions are particularly challenging

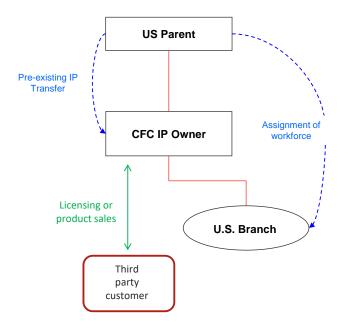
Treatment of Nonresidents

- US (ECI and Subpart F)
 - US rules attribute IP-related income (e.g., royalties) to an office or fixed place of business where the office is a material factor:
 - "Soliciting, negotiating, or performing other activities required to arrange the license" is a material factor
 - » No material factor where office "develops, creates, produces, or acquires and adds substantial value to, the property"
 - » Grecian Magnesite
 - Subpart F active royalty rules require "adding substantial value" and earning third party royalties
- · OECD standards
 - Reduced emphasis on contract formation activities
 - Attribution of IP ownership based on DEMPE, functions suggests that R&D activities should attract substantial value

US rules unlikely to treat activities that are critical to OECD/DEMPE analysis as generating ECI, even if they also support Subpart F position

31

Combining these Differences—US Branches



Intended Treatment

- US branch activities satisfy DEMPE requirements, so CFC treated as IP owner
- No U.S. ECI
- U.S. activities included in Subpart F analyis

Potential applications

- Third party licensing (active royalties)
- Modified nexus approach

Key considerations

- · Branch v. DRE
- 367(d) on setup
- · Potential for regulatory change

Impact of U.S. Tax Reform

• TBD...