Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury

Do not enter social security numbers on this form as it may be made public. ► Information about Form 990 and its instructions is at www.irs.gov/form990.

JUL 1. 2015 and ending JUN 30, 2016 A For the 2015 calendar year, or tax year beginning Check if applicable: C Name of organization D Employer identification number THE TOWER FOUNDATION OF SAN JOSE STATE Address change UNIVERSITY Name change 83-0403915 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ termin-ated ONE WASHINGTON SOUARE 408-924-1765 71,797,965. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ X Amended return SAN JOSE, CA 95192-0183 H(a) Is this a group return Applica-tion pending F Name and address of principal officer: LESLIE ROHN for subordinates? ..... Yes X No SAME AS C ABOVE **H(b)** Are all subordinates included? Yes Tax-exempt status: X = 501(c)(3) = 501(c)) ◀ (insert no.) 4947(a)(1) or 527 If "No," attach a list. (see instructions) J Website: ► WWW.SJSU.EDU/TOWERFOUNDATION H(c) Group exemption number ▶ K Form of organization: X Corporation Trust Association Other > Year of formation: 2004 M State of legal domicile: CA Part I Summary Briefly describe the organization's mission or most significant activities: ASSISTANCE TO ACADEMIC PROGRAMS Governance & FACILITIES, STUDENT SCHOLARSHIPS, FACULTY, & ATHLETICS PROGRAMS if the organization discontinued its operations or disposed of more than 25% of its net assets. 31 Number of voting members of the governing body (Part VI, line 1a) 3 23 Number of independent voting members of the governing body (Part VI, line 1b) 4 4 Activities & 482 Total number of individuals employed in calendar year 2015 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 25 6 0. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a **b** Net unrelated business taxable income from Form 990-T, line 34 23,542. 7h **Prior Year Current Year** 15,291,809. 40,854,387. Contributions and grants (Part VIII, line 1h) 8 Revenue 3,017,893 3,000,213. Program service revenue (Part VIII, line 2g) 5,617,568 5,330,679. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 884,899 931,270. 11 24.812.169 50,116,549. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 3,581,923 3,353,495. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 4,562,058, 5,879,933. 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) 0. **b** Total fundraising expenses (Part IX, column (D), line 25) 9,127,933. 13,163,286. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 17,271,914. 22,396,714. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 7,540,255. 27,719,835. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year** 5 **End of Year** 171,070,749 191,290,140. Total assets (Part X, line 16) 1,488,026. 1,389,021. 21 Total liabilities (Part X, line 26) 三年 169,582,723. 189,901,119. Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign LESLIE ROHN, COO Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature CHRISTY ENGELMANN P00745224 Paid self-employed Firm's name RSM US LLP 42-0714325 Preparer Firm's EIN ▶ Firm's address 1145 BROADWAY PLAZA, SUITE 900 Use Only Phone no. 253-572-7111 TACOMA, WA 98402-3529

No

X Yes

May the IRS discuss this return with the preparer shown above? (see instructions)

4d Other program services (Describe in Schedule	O.)	)
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including grants of \$ 19,850,049. Total program service expenses

Form 990 (2015)

(Expenses \$

) (Revenue \$

## Form 990 (2015) UNIVERSITY Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	•		
J	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
0		6		x
-	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		Į
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a		х
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
-	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	116		
•	the organization's separate of consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	115		x
10-		11f		
ıza	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-	х	
	Schedule D, Parts XI and XII	12a		
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	۱	,	
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	77
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."			
	complete Schedule G. Part III	19		Х

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# Form 990 (2015) UNIVERSITY Part IV Checklist of Required Schedules (continued)

			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		Х
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			,,
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):	00		. v
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	X	Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	00-		x
00	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	х	_ A
	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	20		x
31	contributions? If "Yes," complete Schedule M	30		
	Did the organization liquidate, terminate, or dissolve and cease operations?	31		x
	If "Yes," complete Schedule N, Part I  Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		<del></del>
JZ	• •	32		x
33	Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	- OZ		
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	00		
٠.	Part V, line 1	34	х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		x
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

## Form 990 (2015) UNIVERSITY Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V				
			Yes	No	
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable				
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		77		
_	(gambling) winnings to prize winners?	1c	Х		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	filed for the calendar year ending with or within the year covered by this return 2a 482		v		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х		
2-	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	0-	х		
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X		-
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b	Λ	-	-
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x	
h	If "Yes," enter the name of the foreign country:	<del>4</del> a			
b	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		х	
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		х	_
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c			-
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit				-
	any contributions that were not tax deductible as charitable contributions?	6a		x	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts				_
	were not tax deductible?	6b			
7	Organizations that may receive deductible contributions under section 170(c).				
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Х		_
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X		_
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required				
	to file Form 8282?	7с		Х	
d	If "Yes," indicate the number of Forms 8282 filed during the year				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х	_
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х	_
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		<del></del>	_
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		Х	_
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the				
_	sponsoring organization have excess business holdings at any time during the year?	8			
9	Sponsoring organizations maintaining donor advised funds.	0-			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		<del>                                     </del>	_
_	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b			
0	Section 501(c)(7) organizations. Enter:  Initiation fees and capital contributions included on Part VIII, line 12  10a				
a b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b				
1	Section 501(c)(12) organizations. Enter:				
' a	Gross income from members or shareholders				
	Gross income from other sources (Do not net amounts due or paid to other sources against				
-	amounts due or received from them.)				
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a			
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year				
3	Section 501(c)(29) qualified nonprofit health insurance issuers.				
а	Is the organization licensed to issue qualified health plans in more than one state?	13a			_
	Note. See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the				
	organization is licensed to issue qualified health plans				
С	Enter the amount of reserves on hand				
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х	_
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		<u> </u>	
			$\alpha \alpha \alpha$		

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Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

<u> </u>	Check if Schedule O contains a response or note to any line in this Part VI						X					
Sec	tion A. Governing Body and Management						ı					
		1 1		ا ب		Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		31								
	If there are material differences in voting rights among members of the governing body, or if the governing											
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.											
b	Enter the number of voting members included in line 1a, above, who are independent	1b		23								
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationshi	p with a	ny other									
	officer, director, trustee, or key employee?				2		Х					
3	Did the organization delegate control over management duties customarily performed by or under the	e direct	supervision									
	of officers, directors, or trustees, or key employees to a management company or other person?				3		Х					
4	Did the organization make any significant changes to its governing documents since the prior Form 9	990 was	filed?	[	4		Х					
5	5 Did the organization become aware during the year of a significant diversion of the organization's assets?											
6												
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a	ppoint c	ne or									
	more members of the governing body?			[	7a	Х						
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, s	tockhol	ders, or									
	persons other than the governing body?				7b		х					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the ye			_								
а	The governing body?	-	=		8a	х						
b	Each committee with authority to act on behalf of the governing body?			- 1	8b	Х						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea											
	organization's mailing address? If "Yes." provide the names and addresses in Schedule O				9		х					
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	evenue (	Code )									
	THIS COUNTY DISCOUNT HIS HOUSE AS IN COUNTY TO THE HIS HOUSE		3000,			Yes	No					
10a	Did the organization have local chapters, branches, or affiliates?			ſ	10a		Х					
	If "Yes," did the organization have written policies and procedures governing the activities of such cl			¨								
		•	,		10b							
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing boo				11a	Х						
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			- 1	12b	Х						
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "											
	in Schedule O how this was done	,			12c	Х						
13	Did the organization have a written whistleblower policy?			Γ	13	Х						
14	Did the organization have a written document retention and destruction policy?			- [	14	Х						
15	Did the process for determining compensation of the following persons include a review and approve			¨								
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?											
а	The organization's CEO, Executive Director, or top management official				15a		х					
	Other officers or key employees of the organization				15b		х					
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			¨								
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment wi	th a									
	taxable entity during the year?				16a		х					
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluation			¨								
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ	-	•									
	exempt status with respect to such arrangements?			[	16b							
Sec	tion C. Disclosure											
17	List the states with which a copy of this Form 990 is required to be filed ▶CA											
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	Γ (Section	on 501(c)(3)s only	y) av	ailable	)						
	for public inspection. Indicate how you made these available. Check all that apply.											
	X Own website Another's website X Upon request Other (explain	n in Sch	edule O)									
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, co		•	and f	inanci	al						
	statements available to the public during the tax year.											
20	State the name, address, and telephone number of the person who possesses the organization's bo	oks and	records:									
	LESLIE ROHN - 408-924-1765											
	ONE WASHINGTON SOHARE SAN JOSE CA 95192_0183											

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### Form 990 (2015) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

X

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

		orga	niza			npen	sate	ated any current officer, director, or trustee.					
(A)	(B)		(C) Position		(D)	(E)	(F)						
Name and Title	Average		not c	heck i	more	than o		Reportable	Reportable	Estimated			
	hours per					s both		compensation	compensation	amount of			
	week (list any						T	from the	from related organizations	other compensation			
	hours for	direct				_		organization	(W-2/1099-MISC)	from the			
	related	ee or	stee			nsate		(W-2/1099-MISC)	(** =/ *********************************	organization			
	organizations	Individual trustee or director	Institutional trustee		oyee	Highest compensated employee				and related			
	below	vidual	itution	ser	Key employee	nest c	ner			organizations			
	line)	indi	Inst	Officer	Key	High	Former						
(1) CONSTANCE B. MOORE	0.50												
DIRECTOR		Х						0.	0.	0.			
(2) AMIR MASHKOORI	0.50												
DIRECTOR		Х						0.	0.	0.			
(3) ANTHONY JACKSON	0.50												
DIRECTOR		Х						0.	0.	0.			
(4) PAUL LANNING	40.00												
CEO		Х		Х				0.	97,053.	32,326.			
(5) CYNTHIA THAWLEY	0.50												
DIRECTOR (UNTIL JUNE 2016)		Х						0.	0.	0.			
(6) CHARLES W. DAVIDSON	0.50												
DIRECTOR		Х						0.	0.	0.			
(7) CYNTHIA LAZARES	0.50												
DIRECTOR (UNTIL OCT 2015)		Х						0.	0.	0.			
(8) DANA C. DITMORE	0.50												
DIRECTOR		Х						0.	0.	0.			
(9) DAVID WENG	0.50												
DIRECTOR		х						0.	0.	0.			
(10) DONALD L. LUCAS	0.50												
DIRECTOR (UNTIL JUNE 2016)		Х						0.	0.	0.			
(11) EDWARD OATES	0.50												
CHAIRMAN OF THE BOARD		х						0.	0.	0.			
(12) GARY J. SBONA	0.50												
DIRECTOR		Х						0.	0.	0.			
(13) JAMES JIMENEZ	0.50												
DIRECTOR		Х						0.	0.	0.			
(14) JENNY MING	0.50												
DIRECTOR		х						0.	0.	0.			
(15) JOHN W. BAIRD	0.50												
DIRECTOR		х						0.	0.	0.			
(16) JOSEPH P. PARISI	0.50												
DIRECTOR		х						0.	0.	0.			
(17) KEITH LEE BARNES	0.50												
DIRECTOR (UNTIL JUNE 2016)		х						0.	0.	0.			
F20007 10 10 15							•			Form <b>990</b> (2015)			

THE TOWER FOUNDATION OF SAN JOSE STATE Form 990 (2015) UNIVERSITY

101111000 (2010)										
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	l Hig	ghes	t C	ompensated Employee	s (continued)	
(A)	(B)			(0	<b>C)</b>			(D)	(E)	(F)
Name and title	Average hours per week	box	not cl , unles cer an	ss per	more son i	than o	n an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) KIM POLESE	0.50									
DIRECTOR (UNTIL OCT 2015)		Х						0.	0.	0.
(19) LARRY B. BOUCHER	0.50									
DIRECTOR (UNTIL JUNE 2016)		Х						0.	0.	0.
(20) LESLIE C. FRANCIS	0.50									
DIRECTOR		Х						0.	0.	0.
(21) PETER V. UEBERROTH	0.50									
DIRECTOR		Х						0.	0.	0.
(22) PHILLIP R. BOYCE	0.50									
DIRECTOR		Х						0.	0.	0.
(23) STEPHEN H. CAPLAN	0.50									
DIRECTOR		Х						0.	0.	0.
(24) RICHARD CONNIFF	0.50									
DIRECTOR		Х						0.	0.	0.
(25) WANDA HENDRIX	0.50									
DIRECTOR		Х						0.	0.	0.
(26) ANDY FEINSTEIN	0.50									
EX OFFICIO	40.00	Х						0.	243,513.	85,497.
1b Sub-total				<b></b>	0.	340,566.	117,823.			
c Total from continuation sheets to Part VI							<b></b>	634,953.	1,610,808.	534,716.
d Total (add lines 1b and 1c)							<b></b>	634,953.	1,951,374.	652,539.

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 3 Х For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services Х rendered to the organization? If "Yes," complete Schedule J for such person .....

## **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
FINANCIAL ADMINISTRATIVE SUPPORT SERVICES,		
3180 NEWBERRY DRIVE, SUITE 200, SAN JOSE,	ACCOUNTING	240,000.

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

Form **990** (2015)

Form 990 UNIVERSITY 83-0403915

Form 990 UNIVERSITY									83-04039	915
Part VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	yee	s, a	nd F	ligh	est (	Compensated Employe	es (continued)	
(A)	(B)				C)	_		(D)	(F)	
Name and title	Average				ition	1		Reportable	<b>(E)</b> Reportable	Estimated
	hours	(c	heck	all	that	арр	ly)	compensation	compensation	amount of
	per week (list any hours for related	ustee or director	trustee		90	Highest compensated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related
	organizations below line)	Individual trustee	Institutional trustee	Officer	Key employee	Highest com	Former			organizations
(27) BETH VON TILL	0.50									
EX OFFICIO	40.00	Х						2,545.	79,380.	35,909
(28) RICHARD THAWLEY	0.50									
DIRECTOR (UNTIL JUNE 2016)		Х						0.	0.	0
(29) GENE BLEYMAIER	0.50									
EX OFFICIO	40.00	Х						221,454.	235,112.	74,544
(30) MICHAEL J. KAUFMAN	0.50									
EX OFFICIO	40.00	х						0.	104,114.	49,513
(31) MOHAMMAD QAYOUMI (UNTIL AUG'15)	0.50									
EX OFFICIO, PRESIDENT	40.00	х		х				15,675.	359,949.	96,006
(32) ROD DIRIDON	0.50									
DIRECTOR		х						0.	6,296.	0
(33) COLEETTA MCELROY	0.50									
EX OFFICIO	40.00	х						0.	115,700.	36,778
(34) JOSEE LAROCHELLE (UNTIL MAY'16)	0.50									
EX OFFICIO, INTERIM CFO	40.00	х		х				0.	207,862.	67,629
(35) CHARLES FAAS	0.50									
EX OFFICIO, CFO (BEG JUNE '16)	40.00	Х		х				0.	0.	0
(36) COLLEEN B. WILCOX	0.50									
DIRECTOR		х						0.	0.	0
(37) GARY D. RADINE	0.50									
DIRECTOR		х						0.	0.	0
(38) RONALD M. FILICE	0.50									
DIRECTOR		х						0.	0.	0
(39) SUSAN MARTIN (BEG AUG'15)	0.50									
EX OFFICIO, INTERIM PRES	40.00	Х		Х				0.	99,930.	31,528
(40) WILLIAM E. BARTON	0.50									
DIRECTOR		Х						0.	0.	0
(41) LESLIE ROHN	40.00									
SECRETARY & COO				Х				0.	131,059.	44,276
(42) RONALD CARAGHER	0.00									
HEAD COACH, FOOTBALL	40.00					х		284,839.	271,406.	89,255
(43) JUDITH KASS	40.00									
DIRECTOR OF HUMAN RESOURCES						Х		110,440.	0.	9,278
		•								
Total to Part VII, Section A, line 1c								634,953.	1,610,808.	534,716

Form 990 (2015) UNIVERSITY

Part VIII Statement of Revenue

		Check if Schedule O cont	ains a respons	se or note to any line	e in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	( <b>D)</b> Revenue excluded from tax under sections 512 - 514
ΩS	1 a	Federated campaigns	1a					012 011
ant		Membership dues						
يَ ق		Fundraising events		208,170.				
ifts,		Related organizations		409,998.				
nig nig		Government grants (contribution		,				
Sir		All other contributions, gifts, gran						
Contributions, Gifts, Grants and Other Similar Amounts	·	similar amounts not included above		40,236,219.				
흱	a	Noncash contributions included in lines		1,113,577.				
Sapa	_	Total. Add lines 1a-1f		<del></del>	40,854,387.			
				Business Code	, ,			
a)	2 a	ADMINISTRATION FEE		611170	3,000,213.	3,000,213.		
ķ	b				, ,	, ,		
Program Service Revenue	c							
E S	d							
Beg	е							
Pro		All other program service reve	nue					
		Total. Add lines 2a-2f			3,000,213.			
	3	Investment income (including						
		other similar amounts)	•	·	2,490,582.			2,490,582.
	4	Income from investment of tax						
	5	Royalties	·	<b>.</b>				
		•	(i) Real	(ii) Personal				
	6 a	Gross rents	, ,					
	b	Less: rental expenses						
		Rental income or (loss)						
		Net rental income or (loss)						
		Gross amount from sales of	(i) Securitie					
		assets other than inventory	24,143,60	2.				
	b	Less: cost or other basis						
		and sales expenses	21,303,50					
	С	Gain or (loss)	2,840,09	7.				
		Net gain or (loss)			2,840,097.			2,840,097.
ne	8 a	Gross income from fundraising						
n l		including \$ 208	<u>,170.</u> of					
Other Reven		contributions reported on line	•					
er F		Part IV, line 18		a 412,896.				
훈		Less: direct expenses		b 377,911.				
~		Net income or (loss) from fund	-	·	34,985.			34,985.
	9 a	Gross income from gaming ac						
		Part IV, line 19		a				
		Less: direct expenses		b				
		Net income or (loss) from gam						
	10 a	Gross sales of inventory, less						
		and allowances		a				
		Less: cost of goods sold		b				
-	С	Net income or (loss) from sale						
-		Miscellaneous Revenu	e	Business Code	005 00=	005.005		
		OTHER		611170	896,285.	896,285.		
	b			-				
	C			-				
		All other revenue			006 205			
		Total. Add lines 11a-11d			896,285. 50,116,549.	3,896,498.	0.	5,365,664.
	12	Total revenue. See instructions.		<b>■</b> 1	JU,110,349.	J,070,478.I	υ.	J J J J J J J J J J J J J J J J J J J

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UNIVERSITY

### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (C) Management and general expenses (B) (D) (A) Do not include amounts reported on lines 6b. Program service expenses Total expenses Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations 3,309,486 3,309,486 and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 44,009 44,009 individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 ....... Benefits paid to or for members ..... Compensation of current officers, directors, 201,610 201,610, trustees, and key employees ..... Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 3,671,087. 3,201,315. 469,772. Other salaries and wages 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 115,591 86,261, 29,330. 1,509,385 1,012,623, 496,762, Other employee benefits 9 48,064 382,260. 334,196. 10 Payroll taxes 11 Fees for services (non-employees): Management 5,753 1,845. 3,908 Legal 391,086. 391,086, Accounting Lobbying Professional fundraising services. See Part IV, line 17 491,293. Investment management fees ..... 491,293. Other. (If line 11g amount exceeds 10% of line 25, 1,350,755 1,223,195 127,560 column (A) amount, list line 11g expenses on Sch O.) 145,298 119,469. 25,829. Advertising and promotion 12 2,454,189 1,926,758. 527,431. Office expenses 13 Information technology 14 15 Royalties 75,806 32,250. 43,556. 16 Occupancy 14,431, 588,243, 573,812, 17 Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 796,202. 796,202. Conferences, conventions, and meetings 19 20 Payments to affiliates \_\_\_\_\_ 3,565,909 3,565,909 21 Depreciation, depletion, and amortization ..... 22 19,001 5,548. 13,453. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) UBI TAX 1,719. 1,719 ADMINISTRATION FEE 3,000,258. 2,859,049. 141,209 DUES & SUBSCRIPTIONS 156,115. 146,473. 9,642, С STUDENT SUPPORT & INCEN 107,288. 107,288. 14,371 13,068, 1,303 е All other expenses 22,396,714. 19,850,049 2,546,665 0. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Check here

if following SOP 98-2 (ASC 958-720)

83-0403915 Form 990 (2015) Page **11** Part X Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 1 Cash - non-interest-bearing 31,164,174. 31,936,573. Savings and temporary cash investments 2 13,199,313. 28,131,456. 3 Pledges and grants receivable, net 3 7,000. 17,461. Accounts receivable, net 4 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L 6 4,034,333. 3,449,032. 7 Notes and loans receivable, net 7 8 Inventories for sale or use 219,351. 210,944. 9 Prepaid expenses and deferred charges **10a** Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D ...... 10a b Less: accumulated depreciation \_\_\_\_\_\_ 10b 10c 84,805,655. 11 96,641,876. Investments - publicly traded securities 11 Investments - other securities. See Part IV, line 11 35,956,142. 29,521,488. 12 12 983,979. 756,045. Investments - program-related. See Part IV, line 11 13 13 14 Intangible assets 14 690,341. 635,726. 15 Other assets. See Part IV, line 11 15 **Total assets.** Add lines 1 through 15 (must equal line 34) 171,070,749. 191,290,140. 16 16 804,111. 813,774. Accounts payable and accrued expenses 17 17 18 18 Grants payable 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D Loans and other payables to current and former officers, directors, trustees, Liabilities key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 23 23 Unsecured notes and loans payable to unrelated third parties 24 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 683,915. 575,247. 25 Schedule D 1,389,021. 1,488,026. **Total liabilities.** Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here 

X
and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 8,216,333. 8,841,699. 27 27 Unrestricted net assets 64,134,374. 79,159,669. 28 Temporarily restricted net assets 28 96,606,650. 102,525,117. 29 Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. Capital stock or trust principal, or current funds 30 30 Paid-in or capital surplus, or land, building, or equipment fund 31 32 Retained earnings, endowment, accumulated income, or other funds 32

> 191,290,140. Form 990 (2015)

189,901,119.

169,582,723.

171,070,749.

33

34

33

Total net assets or fund balances

Total liabilities and net assets/fund balances

Form 990 (2015) UNIVERSITY 83-0403915 Page **12** 

Pa	rt XI Reconciliation of Net Assets								
	Check if Schedule O contains a response or note to any line in this Part XI				X				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	50	116,	549.				
2	Total expenses (must equal Part IX, column (A), line 25)	2	22	396,	714.				
3	Revenue less expenses. Subtract line 2 from line 1								
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))								
5									
6	Donated services and use of facilities	6							
7	Investment expenses	7							
8	Prior period adjustments	8							
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-	558,	859.				
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,								
	column (B))	10	189	901,	119.				
Pa	rt XII Financial Statements and Reporting								
	Check if Schedule O contains a response or note to any line in this Part XII				X				
				Yes	No				
1	Accounting method used to prepare the Form 990: Cash X Accrual Other								
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.								
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X				
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a							
	separate basis, consolidated basis, or both:								
	Separate basis Consolidated basis Both consolidated and separate basis								
b	Were the organization's financial statements audited by an independent accountant?		2b	Х					
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,							
	consolidated basis, or both:								
	X Separate basis Consolidated basis Both consolidated and separate basis								
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,							
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х					
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.								
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit									
	Act and OMB Circular A-133?		За		X				
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	ed audit							
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b						

Form **990** (2015)

#### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

THE TOWER FOUNDATION OF SAN JOSE STATE

NIVERSITY

Employer identification number 83-0403915

Part		Reason for Public C	Sharity Status //	All arganizations must be	amplete th	io nort \ Co	a inaturations						
							ee instructions.						
~	_	ation is not a private found	•	•	•	•							
1 ⊨	_	A church, convention of ch					I)(A)(i).						
2	_	A school described in <b>secti</b>		·									
3 _	_	A hospital or a cooperative					•						
4 _	_	A medical research organiza	ation operated in cor	ijunction with a hospital	described	in <b>sectio</b>	n 170(b)(1)(A)(iii). Enter	the hospital's name,					
	_	city, and state:											
5 _		An organization operated for		lege or university owned	d or operat	ed by a go	vernmental unit describe	ed in					
_	_	section 170(b)(1)(A)(iv). (C	complete Part II.)										
6 _		A federal, state, or local gov	ernment or governm	ental unit described in	section 17	70(b)(1)(A)	(v).						
7 X													
	section 170(b)(1)(A)(vi). (Complete Part II.)												
8 _	A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)												
9 _		An organization that normal	lly receives: (1) more	than 33 1/3% of its sup	port from o	contributio	ns, membership fees, an	d gross receipts from					
		activities related to its exem	npt functions - subjec	t to certain exceptions,	and (2) no	more than	n 33 1/3% of its support f	rom gross investment					
		income and unrelated busir	ess taxable income	(less section 511 tax) fro	m busines	sses acquii	red by the organization a	fter June 30, 1975.					
		See <b>section 509(a)(2).</b> (Cor	mplete Part III.)										
10	<u> </u>	An organization organized a	and operated exclusi	vely to test for public sa	fety. See	section 50	09(a)(4).						
11 🗌	],	An organization organized a	and operated exclusi	vely for the benefit of, to	perform t	he functior	ns of, or to carry out the	purposes of one or					
		more publicly supported org	ganizations describe	d in <b>section 509(a)(1)</b> o	r section	509(a)(2).	See <b>section 509(a)(3).</b> (	Check the box in					
		ines 11a through 11d that	describes the type of	supporting organization	n and com	plete lines	11e, 11f, and 11g.						
а		Type I. A supporting orga	ınization operated, sı	upervised, or controlled	by its supp	oorted orga	anization(s), typically by	giving					
		the supported organization	n(s) the power to req	gularly appoint or elect a	majority o	of the direc	tors or trustees of the su	pporting					
		organization. You must c	omplete Part IV, Se	ctions A and B.									
b		Type II. A supporting orga	anization supervised	or controlled in connect	tion with its	s supporte	ed organization(s), by hav	ing					
		control or management of	f the supporting orga	nization vested in the sa	ame perso	ns that co	ntrol or manage the supp	orted					
		organization(s). You mus	t complete Part IV,	Sections A and C.									
c		Type III functionally inte	grated. A supporting	g organization operated	in connect	tion with, a	and functionally integrate	d with,					
		its supported organization	n(s) (see instructions)	. You must complete I	Part IV, Se	ections A,	D, and E.						
d		Type III non-functionally	integrated. A supp	orting organization oper	ated in co	nnection w	rith its supported organiz	ation(s)					
		that is not functionally into	egrated. The organiz	ation generally must sat	isfy a distr	ibution rec	quirement and an attentiv	reness					
		requirement (see instructi	ons). You must con	plete Part IV, Sections	A and D,	and Part	V.						
е [		Check this box if the orga	nization received a v	vritten determination fro	m the IRS	that it is a	Type I, Type II, Type III						
		functionally integrated, or	Type III non-function	nally integrated supporti	ng organiz	ation.							
f E	nter	the number of supported of	rganizations										
g P		de the following information	about the supporte										
	(i)	Name of supported	(ii) EIN	(iii) Type of organization (described on lines 1-9	(iv) Is the o		(v) Amount of monetary	(vi) Amount of					
		organization		above (see instructions))	governing of	in your document?	support (see instructions)	other support (see instructions)					
					Yes	No	instructions)	instructions)					
otal							I						

Schedule A (Form 990 or 990-EZ) 2015 UNIVERSITY

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support								
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2011	<b>(b)</b> 2012	(c) 2013	<b>(d)</b> 2014	<b>(e)</b> 2015	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")	13,109,385.	38,660,320.	15,521,255.	15,291,809.	40,854,387.	123,437,156.		
2	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
4	Total. Add lines 1 through 3	13,109,385.	38,660,320.	15,521,255.	15,291,809.	40,854,387.	123,437,156.		
5	The portion of total contributions								
	by each person (other than a								
	governmental unit or publicly								
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)						16,336,914.		
6	Public support. Subtract line 5 from line 4.						107,100,242.		
Sec	ction B. Total Support								
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	<b>(e)</b> 2015	(f) Total		
7	Amounts from line 4	13,109,385.	38,660,320.	15,521,255.	15,291,809.	40,854,387.	123,437,156.		
8	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties								
	and income from similar sources	2,202,985.	2,473,535.	2,776,170.	2,526,429.	2,490,582.	12,469,701.		
9	Net income from unrelated business								
	activities, whether or not the								
	business is regularly carried on				137,710.	34,985.	172,695.		
10	Other income. Do not include gain								
	or loss from the sale of capital								
	assets (Explain in Part VI.)								
11	<b>Total support.</b> Add lines 7 through 10						136,079,552.		
12	Gross receipts from related activities,	etc. (see instruction	ns)			12	15,477,212.		
13	First five years. If the Form 990 is for	the organization's	first, second, third	d, fourth, or fifth ta	x year as a sectior	501(c)(3)			
	organization, check this box and stop	here							
Sec	ction C. Computation of Publi	c Support Per	centage						
14	Public support percentage for 2015 (li	ne 6, column (f) di	vided by line 11, co	olumn (f))		14	78.70 %		
15	Public support percentage from 2014	Schedule A, Part	II, line 14			15	89.47 %		
16a	33 1/3% support test - 2015. If the o	organization did no	t check the box or	line 13, and line 1	14 is 33 1/3% or m	ore, check this box			
	stop here. The organization qualifies	as a publicly suppo	orted organization				<b>\</b> X		
b	33 1/3% support test - 2014. If the o								
	and <b>stop here.</b> The organization quali	ifies as a publicly s	upported organiza	tion			▶□		
17a	10% -facts-and-circumstances test	- <b>2015.</b> If the org	anization did not c	heck a box on line	13, 16a, or 16b, a	and line 14 is 10% o	or more,		
	and if the organization meets the "fac-	ts-and-circumstand	ces" test, check thi	s box and stop h	ere. Explain in Pa	t VI how the organ	nization		
	meets the "facts-and-circumstances"	test. The organizat	ion qualifies as a p	oublicly supported	organization		▶□		
b	10% -facts-and-circumstances test	- 2014. If the org	anization did not c	heck a box on line	13, 16a, 16b, or 1	7a, and line 15 is	10% or		
	more, and if the organization meets th		•						
	organization meets the "facts-and-circ	umstances" test.	Γhe organization qι	ualifies as a public	ly supported orgar	nization			
18	rivate foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions								

Schedule A (Form 990 or 990-EZ) 2015

Page 3

## Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support	clow, picase comp	olete i art ii.j				
Calendar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1 Gifts, grants, contributions, and		, ,	, ,		, ,	,,
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in any activity that is related to the						
organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support	T		T		T	
Calendar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
9 Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on						
securities loans, rents, royalties						
and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
activities not included in line 10b,						
whether or not the business is						
regularly carried on  12 Other income. Do not include gain				<del> </del>		
or loss from the sale of capital						
assets (Explain in Part VI.)						
<ul><li>13 Total support. (Add lines 9, 10c, 11, and 12.)</li><li>14 First five years. If the Form 990 is for</li></ul>	r the organization	s first second thir	d fourth or fifth to	l Ny voar ac a coctio	n 501(c)(3) organiza	L
check this box and stop here	•		•	•		. —
Section C. Computation of Publ	ic Support Per	rcentage				
15 Public support percentage for 2015 (			column (f))		15	%
<b>16</b> Public support percentage from 2014					16	%
Section D. Computation of Inve	stment Income				•	
17 Investment income percentage for 2	<b>015</b> (line 10c, colu	mn (f) divided by lir	ne 13, column (f))		17	%
18 Investment income percentage from					18	%
19a 33 1/3% support tests - 2015. If the	e organization did r				33 1/3%, and line 1	7 is not
more than 33 1/3%, check this box a						<b>.</b> .
b 33 1/3% support tests - 2014. If the	e organization did r	not check a box or	line 14 or line 19a	a, and line 16 is mo		
line 18 is not more than 33 1/3%, che	eck this box and s	top here. The org	anization qualifies	as a publicly supp	orted organization	
20 Private foundation. If the organization	on did not check a	box on line 14, 19	a, or 19b, check th	nis box and see ins	structions	

83-0403915

## Part IV | Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "Yes," *provide detail in Part VI*.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
3.0		
0-		
3c		
4a		
4b		
4c		
E-		
5a		
5b	<del>                                     </del>	
5c		
_		
6		
7		
8		
_		
9a		
9b		
9с		
40		
10a		
10b		L

•	Check the box next to the method that the organization used to satisfy the integral Part Test during the year (see instructions):				
а	The organization satisfied the Activities Test. Complete line 2 below.				
b	The organization is the parent of each of its supported organizations. Complete line 3 below.				
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instru	uctions).			
2 Activities Test. Answer (a) and (b) below.					
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of				
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify				
	those supported organizations and explain how these activities directly furthered their exempt purposes,				
	how the organization was responsive to those supported organizations, and how the organization determined				
	that these activities constituted substantially all of its activities.	2a			
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more				
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the				
	reasons for the organization's position that its supported organization(s) would have engaged in these				
	activities but for the organization's involvement.	2b			
3	Parent of Supported Organizations. Answer (a) and (b) below.				
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or				
	trustees of each of the supported organizations? Provide details in Part VI.	3a			
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each				
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b			

Pai	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Orga	nizations	. agr -
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust or	Nov. 20, 1970. <b>See instru</b>	ictions. All
	other Type III non-functionally integrated supporting organizations must co	mplete S	ections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
_3_	Other gross income (see instructions)	3		
_4	Add lines 1 through 3	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional		ted Type III supporting orga	nization (see
	instructions).			· 

Schedule A (Form 990 or 990-EZ) 2015

Par	t V Type III Non-Functionally Integrated 509(	a)(3) Supporting Orga	nizations (continued)			
Secti	on D - Distributions		,	Current Year		
1	Amounts paid to supported organizations to accomplish exer	mpt purposes				
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported				
	organizations, in excess of income from activity					
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	8			
4	Amounts paid to acquire exempt-use assets					
5	Qualified set-aside amounts (prior IRS approval required)					
6	Other distributions (describe in Part VI). See instructions.					
7	<b>Total annual distributions.</b> Add lines 1 through 6.					
8	Distributions to attentive supported organizations to which the	e organization is responsive				
	(provide details in Part VI). See instructions.					
9	Distributable amount for 2015 from Section C, line 6					
10	Line 8 amount divided by Line 9 amount					
		(i)	(ii)	(iii)		
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2015	Distributable Amount for 2015		
			110 2010	71111041111101 2010		
1	Distributable amount for 2015 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2015					
	(reasonable cause required-see instructions)					
3	Excess distributions carryover, if any, to 2015:					
a						
b						
С						
	From 2013					
	From 2014					
	Total of lines 3a through e					
	Applied to underdistributions of prior years					
	Applied to 2015 distributable amount					
<u>    i                                </u>	Carryover from 2010 not applied (see instructions)					
	Remainder. Subtract lines 3g, 3h, and 3i from 3f.					
4	Distributions for 2015 from Section D,					
	line 7: \$					
	Applied to underdistributions of prior years					
	Applied to 2015 distributable amount					
	Remainder. Subtract lines 4a and 4b from 4.					
5	Remaining underdistributions for years prior to 2015, if any. Subtract lines 3g and 4a from line 2 (if amount					
	greater than zero, see instructions).					
6	Remaining underdistributions for 2015. Subtract lines 3h					
U	and 4b from line 1 (if amount greater than zero, see					
	instructions).					
7	Excess distributions carryover to 2016. Add lines 3j					
•	and 4c.					
8	Breakdown of line 7:					
a						
b						
	Excess from 2013					
	Excess from 2014					
	Excess from 2015					

Schedule A (Form 990 or 990-EZ) 2015

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

## **Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
 ▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990 .

OMB No. 1545-0047

Name of the organization

THE TOWER FOUNDATION OF SAN JOSE STATE

UNIVERSITY

Employer identification number

 $83 \!-\! 0403915$ 

Organiz	organization type (cneck one):					
Filers of	<b>:</b>	Section:				
Form 99	0 or 990-EZ	X 501(c)( <sup>3</sup> ) (enter number) organization				
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation				
		527 political organization				
Form 99	0-PF	501(c)(3) exempt private foundation				
		4947(a)(1) nonexempt charitable trust treated as a private foundation				
		501(c)(3) taxable private foundation				
	neck if your organization is covered by the <b>General Rule</b> or a <b>Special Rule</b> .  Ite. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.					
General	eneral Rule					
	For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.  pecial Rules					
Special	Rules					
X	sections 509(a)(1) a any one contributor	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under nd 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, line 1. Complete Parts I and II.				
	year, total contribut	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the ions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for uelty to children or animals. Complete Parts I, II, and III.				
	year, contributions is checked, enter he purpose. Do not co	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., mplete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively, etc., contributions totaling \$5,000 or more during the year				
but it mu	ust answer "No" on	at is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

Name of organization
THE TOWER FOUNDATION OF SAN JOSE STATE
UNIVERSITY

Employer identification number
83-0403915

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	ıl space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$4,830,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 2	Name, address, and ZIP + 4	Total contributions  \$ 2,515,310.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$2,484,690.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Complete Part II for noncash contributions.
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No.	Name, audiess, and ZIF + 4	\$	Person Payroll Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Complete Part II for noncash contributions.

Name of organization
THE TOWER FOUNDATION OF SAN JOSE STATE
UNIVERSITY

Employer identification number

83-0403915

Part II	Noncash Property (see instructions). Use duplicate copies of Part II	if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		  \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		  \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		  \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		  \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
			<del>-</del>
		l \$	İ

Name of orga	nization		Employer identification number
	FOUNDATION OF SAN JOSE STATE		02.0402045
Part III	Exclusively religious, charitable, etc., cont the year from any one contributor. Complete completing Part III, enter the total of exclusively religious	columns (a) through (e) and the follows, charitable, etc., contributions of \$1,000 or I	in section 501(c)(7), (8), or (10) that total more than \$1,000 for wing line entry. For organizations less for the year. (Enter this info. once.)
(a) No. from Part I	Use duplicate copies of Part III if addition  (b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	t
-	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, a	(e) Transfer of gift	t Relationship of transferor to transferee
-			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, a	(e) Transfer of gift	Relationship of transferor to transferee
-			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, a	(e) Transfer of gift	Relationship of transferor to transferee
-			

## **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

THE TOWER FOUNDATION OF SAN JOSE STATE UNIVERSITY

**Employer identification number** 83 - 0403915

Pai	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advis	sed funds
	are the organization's property, subject to the organization's $% \left( 1\right) =\left( 1\right) \left( 1$		
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can be	used only
	for charitable purposes and not for the benefit of the donor o	r donor advisor, or for any other purpose	conferring
D :			
Pai	TII Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or e	. —	torically important land area
	Protection of natural habitat	Preservation of a cer	tified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			
С	Number of conservation easements on a certified historic stru		
d	Number of conservation easements included in (c) acquired a		ure
	listed in the National Register		
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the	e organization during the tax
	year ▶		
4	Number of states where property subject to conservation eas	· · · · · · · · · · · · · · · · · · ·	
5	Does the organization have a written policy regarding the per		
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing cons	servation easements during the year
_	<u> </u>		
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conserva	ition easements during the year
•		ti-f - th	(I-) (A) (D) (*)
8	Does each conservation easement reported on line 2(d) abov		
•	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation		
	include, if applicable, the text of the footnote to the organizat	tion's imancial statements that describes	the organization's accounting for
Pai	conservation easements. TIII Organizations Maintaining Collections of	Art. Historical Treasures, or Ot	ther Similar Assets.
	Complete if the organization answered "Yes" on Form		
12	If the organization elected, as permitted under SFAS 116 (AS		nent and halance sheet works of art
ıu	historical treasures, or other similar assets held for public exh	•	·
	the text of the footnote to its financial statements that describ		noe of public service, provide, in that Alli,
h	If the organization elected, as permitted under SFAS 116 (AS		and halance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed		
	relating to these items:	addation, or recognism in farities affect of par	blio solvido, provido trio following amounto
	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
			<b>L</b> .
2	If the organization received or held works of art, historical trea		
_	the following amounts required to be reported under SFAS 1:		a gan, provide
а	Revenue included on Form 990, Part VIII, line 1	· ·	<b>&gt;</b> \$
	Assets included in Form 990, Part X		
			<b>F Y</b>

	THE TOWER FO	OUNDATION OF SA	N JOSE STATE					
Sche	dule D (Form 990) 2015 UNIVERSITY				83	3-0403	915	Page
Par		llections of Art	, Historical Tre	asures, or Othe	r Similar A	ssets	(continu	ed)
3	Using the organization's acquisition, accession						,	
_	(check all that apply):	,	,	<b>3</b>	.g			
а	Public exhibition	d	I can or exc	hange programs				
b	Scholarly research	e		nange programs				
		e						
C	Preservation for future generations					<b>5</b>		
4	Provide a description of the organization's coll					n Part X	JII.	
5	During the year, did the organization solicit or							
-	to be sold to raise funds rather than to be main						Yes	No
Par	t IV Escrow and Custodial Arrang		te if the organizatio	n answered "Yes" o	n Form 990, Pa	art IV, Iir	ne 9, or	
	reported an amount on Form 990, Part	X, line 21.						
1a	Is the organization an agent, trustee, custodian	n or other intermedi	ary for contributions	s or other assets not	included			
	on Form 990, Part X?					🔲	Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII ar							
							Amount	
С	Beginning balance				1c			
	Additions during the year							
	Distributions during the year							
f	Ending balance				1f			
	Did the organization include an amount on For						Yes	□ No
	•		•			—	163	<b>="</b>
Par	If "Yes," explain the arrangement in Part XIII. C							
	2 I 2 I 2 I 2 I 2 I 2 I 2 I 2 I 2 I 2 I					hook	(a) Four v	aara baal
	<u></u>	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years		(e) Four y	
_	Beginning of year balance	120,043,749.	117,679,105.	98,282,638.	73,000,			99,988
b	Contributions	7,852,326.	1,722,517.	2,878,179.	<del>                                     </del>			97,836
С	Net investment earnings, gains, and losses	1,778,843.	1,108,824.	16,867,445.	9,274,	418.	-8	49,965
d	Grants or scholarships							
е	Other expenditures for facilities							
	and programs							
f	Administrative expenses	490,009.	466,697.	349,157.	394,	755.	4	47,617
g	End of year balance	125,627,222.	120,043,749.	117,679,105.	98,282,	638.	73,0	00,242
2	Provide the estimated percentage of the curre	nt year end balance	(line 1g, column (a)	) held as:				
а	Board designated or quasi-endowment	12.74	%					
b	Permanent endowment   81.61	%	_					
С	Temporarily restricted endowment	5.65 %						
	The percentages on lines 2a, 2b, and 2c shoul	d equal 100%						
За	Are there endowment funds not in the possess		tion that are held an	d administered for t	he organization	1		
	by:	or the organiza	non that are here ar	ia aariii ilotoroa for t	no organización	•	[v	es No
								X
	(m)						3a(i)	X
	(ii) related organizations						3a(ii)	^A
b	If "Yes" on line 3a(ii), are the related organizati						3b	
Do:	Describe in Part XIII the intended uses of the c		vment funds.					
rai	t VI Land, Buildings, and Equipme		<b>=</b>					
	Complete if the organization answered	"Yes" on Form 990		i i				
	Description of property	(a) Cost or ot		' '	Accumulated		(d) Book v	value
		basis (investm	nent) basis	(other) de	epreciation	$\perp$		
1a	Land							
h	Ruildings	İ						

Schedule D (Form 990) 2015

0.

e Other

c Leasehold improvementsd Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

83-0403915

(a) Description of security of category exclusive seven security (b) Block value (c) Method of valuation: Cost or end of year market value (f) Financial desired from 190, Part X, col. (g) line 12; 10, 754, 783. END-OF-YEAR MARKET VALUE (g) Part A CRESCENT FUND (g) 18, 766, 705. END-OF-YEAR MARKET VALUE (g) Financial statements and report to the organization answered "Yes" on Form 990, Part X, line 11c. See Form 990, Part X, line 13. (g) Description of investment (g) Description of investment (g) Description of investment (g) Description of investment (g) Description of investment (g) Description of investment (g) Description of investment (g) Description of investment (g) Description of investment (g) Description of investment (g) Description of investment (g) Description of investment (g) Description of investment (g) Description of investment (g) Description of investment (g) Description (g) Des	Complete if the organization answered "Yes" of	on Form 990, Part IV, line	11b. See Form 990, Pa	art X, line 12.	
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of val	uation: Cost or end-of-year m	arket value
(a)   TVALINTERNATIONAL FUND       10,754,783    END OF YEAR MARKET VALUE	(1) Financial derivatives				
A   1	(2) Closely-held equity interests				
B  PFA CRESCENT FUND   18,766,705.   END-OP-YEAR MARKET VALUE	(3) Other				
Co   Di   Di   Di   Di   Di   Di   Di   D	(A) IVA INTERNATIONAL FUND-I	10,754,783.	END-OF-YEAR M	ARKET VALUE	
Cis   Cis	(B) FPA CRESCENT FUND	18,766,705.	END-OF-YEAR M	ARKET VALUE	
(E)   (F)	(C)				
(G) (H) (G) (H) (F) (F) (F) (F) (F) (F) (F) (F) (F) (F	(D)				
(G) (H) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	(E)				
Cotal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	(F)				
Total. (20) (b) must equal Form 990, Part X, col. (B) line 12,   29, 521, 488.    Complete if the organization answered "Yes" on Form 990, Part IV. line 11c. See Form 990, Part X, line 13.   (a) Description of investment   (b) Book value   (c) Method of valuation: Cost or end-of-year market value   (d)   (e)	(G)				
Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	(H)				
Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.  (a) Description of investment (b) Book value (c) Method of valuation: Cost or end of year market value (d) Method of valuation: Cost or end of year market value (e) (e) (f) (f) (f) (f) (f) (f) (f) (f) (f) (f	Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶	29,521,488.			
(a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1)	Part VIII Investments - Program Related.				
(1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Col. (th) must equal Form 990, Part X, col. (B) line 13.)    Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.  (a) Description (b) Book value (c) (1) (2) (3) (4) (6) (6) (7) (8) (9) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)  Part X Other Liabilities.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  (a) Description of liability (b) Book value (c) (7) (8) (9) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)  Part X Other Liabilities.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  (a) FONDS HELD IN TRUST LIABILITY - CURRENT 71, 635. (3) FONDS HELD IN TRUST LIABILITY - NONCURRENT 503, 612. (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25,1 575, 247.  2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's linancial statements that reports the organizat	Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Pa	art X, line 13.	
(£) (3) (4) (5) (6) (7) (8) (9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶  Part XX Other Assets.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.  (a) Description (b) Book value  (1) (2) (3) (4) (5) (6) (7) (8) (9) (9) Total. (Column (b) must equal Form 990, Part X col. (B) line 15.)  Part X Other Liabilities.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  (a) Description (b) Book value  (1) Federal income taxes (2) FUNDS HELD IN TRUST LIABILITY - CURRENT 71, 635. (3) FUNDS HELD IN TRUST LIABILITY - NONCURRENT 503, 612. (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X col. (B) line 25.	(a) Description of investment	(b) Book value	(c) Method of val	uation: Cost or end-of-year m	arket value
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶  Part XI Other Assets.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.  (a) Description (b) Book value  (1) (2) (3) (4) (5) (6) (7) (8) (9) (9) Total. (Column (b) must equal Form 990, Part X col. (B) line 15.)  Part X Other Liabilities.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  (a) Description (b) Book value  (b) Book value  (1) (7) (8) (9) (9) (1) Federal income taxes (2) FUNDS HELD IN TRUST LIABILITY - CURRENT 71, 635. (3) FUNDS HELD IN TRUST LIABILITY - NONCURRENT 503, 612. (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X col. (B) line 25	(1)				
(3) (4) (5) (6) (7) (8) (9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) >  Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.  (a) Description (b) Book value  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)  Part X Other Liabilities.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  1. (a) Description of liability (b) Book value  (1) Federal income taxes (2) FUNDS HELD IN TRUST LIABILITY – CURRENT (3) FUNDS HELD IN TRUST LIABILITY – CURRENT (4) (5) (6) (7) (8) (9) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) equal Form 990, Part X, col. (B) line 25.)  Total (Column (b) equal Form 990, Part X, col	(2)				
(4) (5) (6) (7) (8) (9) Total. (Col. (b) must equal Form 990, Part X, col. (β) line 13.)▶  Part XI Other Assets.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.  (a) Description (b) Book value  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X col. (β) line 15.)  Part XI Other Liabilities.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  1. (a) Description of liability (b) Book value  (1) Federal income taxes (2) FUNDS HELD IN TRUST LIABILITY - CURRENT 71, 635. (3) FUNDS HELD IN TRUST LIABILITY - NONCURRENT 503, 612.  (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (β) line 25.)  FORM STATE 1 TRUST					
(6) (7) (8) (9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶    Part IX   Other Assets.   Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.    Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.    (a) Description   (b) Book value	(4)				
(7) (8) (9)  Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)   Part IX Other Assets.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.  (a) Description (b) Book value  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)  Part X Other Liabilities.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  (a) Description of liability (b) Book value  (1) Federal income taxes (2) FUNDS HELD IN TRUST LIABILITY - CURRENT 71, 635. (3) FUNDS HELD IN TRUST LIABILITY - NONCURRENT 503, 612. (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.  575, 247.  2 Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII	(5)				
(7) (8) (9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)  Part IX Other Assets.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.  (a) Description  (b) Book value  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)  Part X Other Liabilities.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  (a) Description of liability  (b) Book value  (1) Federal income taxes (2) FUNDS RELD IN TRUST LIABILITY - CURRENT 71, 635. (3) FUNDS HELD IN TRUST LIABILITY - NONCURRENT 503, 612. (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	(6)				
(8) (9) (9) (10tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)  Part IX Other Assets.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.  (a) Description (b) Book value  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X col. (B) line 15.)  Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  1. (a) Description of liability (b) Book value  (1) Federal income taxes (2) FUNDS HELD IN TRUST LIABILITY - CURRENT 71,635. (3) FUNDS HELD IN TRUST LIABILITY - NONCURRENT 503,612. (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  FORM SHELD IN TRUST LIABILITY - NONCURRENT 503,612. (4) (5) (6) (7) (8) (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Form Sheld IN TRUST LIABILITY - NONCURRENT 503,612. (4) (5) (6) (6) (7) (8) (9) (9) (9) (9) (9) (1) (1) (1) (2) (2) (2) (3) (4) (5) (6) (6) (7) (7) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9					
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶    Part IX					
Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.  (a) Description (b) Book value  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)  Part X  Other Liabilities.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.  1.  (a) Description of liability (b) Book value  (1) Federal income taxes (2) FUNDS HELD IN TRUST LIABILITY - CURRENT (3) FUNDS HELD IN TRUST LIABILITY - NONCURRENT (4)  (5)  (6)  (7)  (8)  (9)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)  Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)					
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	organization's liability for uncertain tax positions under	FIIN 40 (ASC 740). Check	nere ii the text of the f		

83-0403915

Page 4

Complete if the organization answered "Yes" on Form 990, Part I				
1 Total revenue, gains, and other support per audited financial statements			1	43,427,573.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a Net unrealized gains (losses) on investments	2a	-6,842,580.		
<b>b</b> Donated services and use of facilities	2b			
c Recoveries of prior year grants				
d Other (Describe in Part XIII.)		377,905.		
e Add lines 2a through 2d			2e	-6,464,675.
3 Subtract line 2e from line 1			3	49,892,248.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a Investment expenses not included on Form 990, Part VIII, line 7b	4a			
<b>b</b> Other (Describe in Part XIII.)		224,301.		
c Add lines 4a and 4b			4c	224,301.
				50,116,549.
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I, line Part XII Reconciliation of Expenses per Audited Financial		Expenses per F	eturn.	
Complete if the organization answered "Yes" on Form 990, Part I	V, line 12a.			
1 Total expenses and losses per audited financial statements			1	23,109,177.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a Donated services and use of facilities	2a			
<b>b</b> Prior year adjustments	2b			
c Other losses				
d Other (Describe in Part XIII.)		936,764.		
e Add lines 2a through 2d			2e	936,764.
3 Subtract line 2e from line 1			3	22,172,413.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a Investment expenses not included on Form 990, Part VIII, line 7b	4a			
<b>b</b> Other (Describe in Part XIII.)		224,301.		
c Add lines <b>4a</b> and <b>4b</b>		•	4c	224,301.
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. lin			5	22,396,714.
Part XIII Supplemental Information.	<u>le 16.)</u>		<u> </u>	
lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide	le any additional inform	ation.		
PART XI, LINE 2D - OTHER ADJUSTMENTS:				
FUNDRAISING EXPENSES	377,911.			
ROUNDING	-6.			
TOTAL TO SCHEDULE D, PART XI, LINE 2D	377,905.			
PART XI, LINE 4B - OTHER ADJUSTMENTS:				
MISC NONCASH GIFTS	224 301			
MISC NONCASH GIFTS	224,301.			
PART XII, LINE 2D - OTHER ADJUSTMENTS:				
FUNDRAISING EXPENSES	377,911.			
UNCOLLECTIBLE PLEDGES	558,859.			

532055 09-21-15

## SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

## **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

2015
Open to Public Inspection

Name of the organization

THE TOWER FOUNDATION OF SAN JOSE STATE

Employer identification number

UNIVERSITY

83-0403915

Pa	rt I	General Infor	mation on A	ctivities Out	side the United States. Comple	ete if the organization answered "Y	es" on	
	Form 990, Part IV, line 14b.							
1	For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance,							
	the gra	antees' eligibility fo	or the grants or a	ssistance, and t	he selection criteria used to award the	grants or assistance?	Yes No	
	_							
2	_		ribe in Part V the	organization's p	procedures for monitoring the use of its	grants and other assistance outside	de the	
_		l States.						
3					n be duplicated if additional space is n		(6) T-1-1	
	(a	Region	(b) Number of offices	(c) Number of employees, agents, and	(d) Activities conducted in region (by type) (e.g., fundraising, program	(e) If activity listed in (d) is a program service,	(f) Total expenditures	
			in the region	agents, and independent	services, investments, grants to	describe specific type	for and	
				contractors	recipients located in the region)	of service(s) in region	investments in region	
				in region			mrregion_	
CAYN	MAN IS	LANDS	0	0	INVESTMENTS		679,093.	
							7	
3 a	Sub-to	otal	0	0			679,093.	
		rom continuation					,	
		to Part I	0	0			0.	
С		(add lines 3a						
	and 3h		0	0			679,093.	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2015

<u>Schedule</u> F (Form 990) 2015 UNIVERSITY 83-0403915 Page **2** 

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
	the grantee or counse	el has provided a section	recognized as charities by the to 501(c)(3) equivalency letter		recognized as tax-ex			

UNIVERSITY

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (c) Number of (d) Amount of (e) Manner of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement non-cash assistance non-cash assistance

Page 3

UNIVERSITY

83-0403915

# Schedule F (Form 990) 2015 Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? <i>If</i> "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Yes	X No

Schedule F (Form 990) 2015

#### **SCHEDULE G**

(Form 990 or 990-EZ)

**Supplemental Information Regarding Fundraising or Gaming Activities** 

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

**2015** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>
THE TOWER FOUNDATION OF SAN JOSE STATE

Employee

Empl

Employer identification number

UNIVERSITY 83-0403915 Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. а Mail solicitations Solicitation of non-government grants b Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events С g In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2015

Page 2

Pa	rt I					
		of fundraising event contributions and gr	(a) Event #1 TOWER GALA	(b) Event #2 MINETA AWARDS BANQUET	(c) Other events	(d) Total events (add col. (a) through
			(event type)	(event type)	(total number)	col. <b>(c)</b> )
ne			(GVGIII LYPS)	(Gront typo)	(total Hallisol)	
Revenue	1	Gross receipts	286,366.	83,000.	251,700.	621,066.
	2	Less: Contributions	157,000.	5,900.	45,270.	208,170.
	3	Gross income (line 1 minus line 2)	129,366.	77,100.	206,430.	412,896.
	4	Cash prizes				
Direct Expenses	5	Noncash prizes	599.		6,020.	6,619.
	6	Rent/facility costs	8,649.	1,628.	45,065.	55,342.
ect Exp	7	Food and beverages	75,225.	11,272.	46,773.	133,270.
٦	8	Entertainment	300.		500.	800.
	9	Other direct expenses		8,000.	22,053.	181,880.
	10				<b>&gt;</b>	377,911.
Do	11 rt I	Net income summary. Subtract line 10 from I Gaming. Complete if the organization				34,985.
Г		\$15,000 on Form 990-EZ, line 6a.	answered tes on Forn	1990, Part IV, line 19, or	reported more than	
		ψ13,300 GH1 GHH 330 L2, IIIC 0a.		(b) Pull tabs/instant		(d) Total gaming (add
nue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)
Revenue						
	1	Gross revenue				
es	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct E	4	Rent/facility costs				
_	5	Other direct expenses				
	6	Volunteer labor	Yes %  No	Yes %  No	Yes %  No	
	7	Direct expense summary. Add lines 2 through	h 5 in column (d)		<b>&gt;</b>	
	8	Net gaming income summary. Subtract line 7	7 from line 1, column (d)		<b>&gt;</b>	
		ter the state(s) in which the organization condu				
		the organization licensed to conduct gaming a				Yes No
ú		No," explain:				
10a	— We	ere any of the organization's gaming licenses re	evoked, suspended or te	rminated during the tax	year?	Yes No
		Yes," explain:	· · · · · · · · · · · · · · · · · · ·	· ·		
	_					

#### THE TOWER FOUNDATION OF SAN JOSE STATE

Sch	edule G (Form 990 or 990-EZ) 2015 UNIVERSITY 83	8-040391	L 5	Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	☐ No
	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	No
13	Indicate the percentage of gaming activity conducted in:	. —		
	The organization's facility	13a		%
	An outside facility			<del>/</del> 6
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:	. 100		
14	criter the flattle and address of the person who prepares the organization's gaining/special events books and records.			
	Name			
	Address			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
b	If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount			
	of gaming revenue retained by the third party > \$			
С	If "Yes," enter name and address of the third party:			
	Name			
	Address			
16	Gaming manager information:			
	Name			
	Gaming manager compensation > \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
47	Mandatow distributions			
	Mandatory distributions:			
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		V	□ Na
	retain the state gaming license?	🗀	Yes	∟ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
Da	organization's own exempt activities during the tax year > \$			
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part II	, lines 9,	9b, 10	b, 15b,
	15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).			

#### THE TOWER FOUNDATION OF SAN JOSE STATE

Schedule G (Form 990 or 990-EZ) UNIVERSITY	83-0403915	Page 4
Schedule G (Form 990 or 990-EZ) UNIVERSITY  Part IV   Supplemental Information (continued)		
Continued)		

#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

THE TOWER FOUNDATION OF SAN JOSE STATE

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Schedule I (Form 990) (2015)

Part I General Information on Grants and Assistance  1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	UNIVERSITY							83-0403915
1. Does the organization maintain records to substantiate the amount of the grants or assistance, the grants or assistance, and the selection	Part I General Information on Grants a	nd Assistance						
1 Does the organization maintain records to substantiate the amount of the grants of assistance, and the selection	1 Does the organization maintain records	to substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or assi	stance, and the selection	on
criteria used to award the grants or assistance?	criteria used to award the grants or assi-	stance?						Yes No
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	2 Describe in Part IV the organization's pro	ocedures for monito	oring the use of grant	funds in the United	States.			
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any	Part II Grants and Other Assistance to	Domestic Organiz	ations and Domestic	C Governments. C	omplete if the orga	anization answered "\	es" on Form 990, Part	IV, line 21, for any
recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	recipient that received more than	\$5,000. Part II can I	be duplicated if additi	ional space is neede	ed.	(s) Mathaul of	T	1
1 (a) Name and address of organization or government  (b) EIN  (c) IRC section if applicable  (d) Amount of cash grant  (e) Amount of non-cash assistance  (f) Method of valuation (book, FMV, appraisal, other)  (g) Description of non-cash assistance  or assistance		(b) EIN			non-cash	valuation (book, FMV, appraisal,		
SAN JOSE STATE UNIVERSITY ONE WASHINGTON SQUARE SAN JOSE, CA 95912 77-0414438 3,280,217. 0. SCHOLARSHIPS AND REIMBURSED SALARIES AND BENEFITS	NE WASHINGTON SQUARE	77-0414438		3,280,217.	0.			REIMBURSED SALARIES AND
CSU MONTEREY BAY  100 CAMPUS CENTER  SEASIDE, CA 93955  20,358.  0.  SCHOLARSHIPS	00 CAMPUS CENTER			20,358.	0.			SCHOLARSHIPS
MONTEREY BAY AQUARIUM RESEARCH INSTITUTE - 7700 SANDHOLDT ROAD - MOSS LANDING, CA 95039  5,936. 0. SCHOLARSHIP	NSTITUTE - 7700 SANDHOLDT ROAD -			5,936.	0.			SCHOLARSHIP
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	2 Enter total number of section 501(c)(3) a	nd government ora	anizations listed in th	e line 1 table		<u> </u>	1	<b>•</b>
3 Enter total number of other organizations listed in the line 1 table		-						3.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Schedule I (Form 990) (2015)

UNIVERSITY

RSITY 83-0403915

Part III can be duplicated if additional space is needed	d.				
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
SCHOLARSHIPS	35	44,009.	0.		
		,			
Part IV Supplemental Information. Provide the information	required in Part I, lin	e 2, Part III, column	(b), and any other ac	dditional information.	
PART I, LINE 2:					
THE TOWER FOUNDATION FUNDS SCHOLARSHIPS THAT ARE	AWARDED TO STU	DENTS OF SAN			
JOSE STATE UNIVERSITY (SJSU). THE SCHOLARSHIPS A	RE DIRECTED BY	sjsu's			
FINANCIAL AID AND SCHOLARSHIP OFFICE AND ITS ATH					
EVALUATE APPLICANTS TO ENSURE THEY MEET THE CRIT		•			
DONOR. THE AMOUNT OF SCHOLARSHIPS AWARDED BY SJS					
SCHOLARSHIP OFFICE AND FUNDED BY THE TOWER FOUND.	AIION WAS \$1,/6	1,013.			

Page 2

532291 04-01-15

### SCHEDULE J (Form 990)

Department of the Treasury

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

Open to Public Inspection

Internal Revenue Service Name of the organization

► Information about Schedule J (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

THE TOWER FOUNDATION OF SAN JOSE STATE

UNIVERSITY

Empl
UNIVERSITY

m990. | Inspection | Employer identification number

OMB No. 1545-0047

83-0403915

Pa	art I Questions Regarding Compensation			
	·		Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  X Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	l a	ĺ	I

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2015

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Derients	(6)(1)-(0)	reported as deferred on prior Form 990	
(1) ANDY FEINSTEIN	(i)	0.	0.	0.	0.	0.	0.	0.	
EX OFFICIO	(ii)	243,513.	0.	0.	60,609.	24,888.	329,010.	0.	
(2) GENE BLEYMAIER	(i)	173,054.	48,400.	0.	0.	0.	221,454.	0.	
EX OFFICIO	(ii)	235,112.	0.	0.	57,773.	16,771.	309,656.	0.	
(3) MICHAEL J. KAUFMAN	(i)	0.	0.	0.	0.	0.	0.	0.	
EX OFFICIO	(ii)	104,114.	0.	0.	24,811.	24,702.	153,627.	0.	
(4) MOHAMMAD QAYOUMI (UNTIL AUG'15)	(i)	15,675.	0.	0.	0.	0.	15,675.	0.	
EX OFFICIO, PRESIDENT	(ii)	359,949.	0.	0.	79,163.	16,843.	455,955.	0.	
(5) COLEETTA MCELROY	(i)	0.	0.	0.	0.	0.	0.	0.	
EX OFFICIO	(ii)	115,700.	0.	0.	28,278.	8,500.	152,478.	0.	
(6) JOSEE LAROCHELLE (UNTIL MAY'16)	(i)	0.	0.	0.	0.	0.	0.	0.	
EX OFFICIO, INTERIM CFO	(ii)	207,862.	0.	0.	51,036.	16,593.	275,491.	0.	
(7) LESLIE ROHN	(i)	0.	0.	0.	0.	0.	0.	0.	
SECRETARY & COO	(ii)	131,059.	0.	0.	33,187.	11,089.	175,335.	0.	
(8) RONALD CARAGHER	(i)	274,839.	10,000.	0.	0.	0.	284,839.	0.	
HEAD COACH, FOOTBALL	(ii)	270,116.	0.	1,290.	66,867.	22,388.	360,661.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

UNIVERSITY

Part III   Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 3:
THE ORGANIZATION'S CEO IS COMPENSATED BY SAN JOSE STATE UNIVERSITY
(SJSU), A RELATED ORGANIZATION. SJSU ESTABLISHES THE COMPENSATION OF
THE ORGANIZATION'S CEO BASED ON GUIDELINES OF THE UNIVERSITY AND
THROUGH THE USE OF A COMPENSATION SURVEY OR STUDY.

#### **SCHEDULE L**

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

#### **Transactions With Interested Persons**

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2015 **201**5

Open To Public Inspection

OMB No. 1545-0047

Name of the organization

THE TOWER FOUNDATION OF SAN JOSE STATE UNIVERSITY

Employer identification number 83-0403915

Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (b) Relationship between disqualified (d) Corrected? (a) Name of disqualified person (c) Description of transaction person and organization Yes No 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (h) Approved (d) Loan to or (i) Written (a) Name of (b) Relationship (c) Purpose (e) Original (g) In (f) Balance due by board or from the interested person with organization of loan principal amount default? agreement? committee? organization? To From Yes No Yes No Yes No

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization a	<u>answered "Yes" on Form 990, Pa</u>	art IV, line 27.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

**\$** 

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2015

Total

Schedule L (Form 990 or 990-EZ) 2015 UNIVERSITY

	wered "Yes" on Form 990, Part IV, line 28a, 28	3b, or 28c.	1	17-101		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?		
SIRRI RIRIDON	GIRRI DIRITROVI IG MV	67,716. SABRA DIRID		Yes	No	
SABRA DIRIDON	SABRA DIRIDON IS TH	67,716.	SABRA DIRID		Х	
				1		
Part V Supplemental Information	n					
Provide additional information for	responses to questions on Schedule L (see i	nstructions).				
SCH L, PART IV, BUSINESS TRANSACTI	ONS INVOLVING INTERESTED PERSONS:					
(1) NIME OF PERSON SIRRY PERSON						
(A) NAME OF PERSON: SABRA DIRIDON						
(B) RELATIONSHIP BETWEEN INTERESTE	D DEDCON AND ODCANTZATION.					
(b) REDATIONSHIP BETWEEN INTERESTE	D FERSON AND ORGANIZATION:					
SABRA DIRIDON IS THE DAUGHTER-IN-L	AW OF THE BOARD DIRECTOR ROD DIR	IDON				
(D) DESCRIPTION OF TRANSACTION: SA	BRA DIRIDON IS AN EMPLOYEE OF THE	SAN				
JOSE STATE UNIVERSITY. HER COMPENS	ATION IS REIMBURSED BY TOWER					
FOUNDATION.						

## **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

**Open To Public** Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

THE TOWER FOUNDATION OF SAN JOSE STATE

► Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

UNIVERSITY

**Employer identification number** 83-0403915

Pai	rt I Types of Property							
		(a)	(b)	(c)	(d)			
		Check if	Number of	Noncash contribution	Method of de		•	
		applicable		amounts reported on Form 990, Part VIII, line 1g	noncash contribu	tion ar	nounts	3
1	Art - Works of art	Х	22		FAIR MARKET VALU	Ε		
2	Art - Historical treasures			·				
3	Art - Fractional interests							
4	Books and publications	Х		100.	FAIR MARKET VALU	Ε		
5	Clothing and household goods	Х		1,264.	FAIR MARKET VALU	Ε		
6	Cars and other vehicles	Х	1	2,500.	FAIR MARKET VALU	Ε		
7	Boats and planes	Х	1	82,000.	FAIR MARKET VALU	Ε		
8	Intellectual property			·				
9	Securities - Publicly traded	Х	31	889,276.	STOCK MARKET QUO	res		
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory	Х	12	2,004.	FAIR MARKET VALU	Ε		
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts				<u> </u>			
25	Other (AUCTION ITEMS)	Х	50	· · · · · · · · · · · · · · · · · · ·	FAIR MARKET VALU			
26	Other (EQUIPMENT)	X	9	, , , , , , , , , , , , , , , , , , ,	FAIR MARKET VALU			
27	Other (GIFT CERT) Other (TICKETS)	X	21	· '	FAIR MARKET VALU			
28	Galler 🕨 🚶			<u> </u>	FAIR MARKET VALU			
29	Number of Forms 8283 received by the organization appropriate the appropriation appropriate Section 2000						2	
	for which the organization completed Form 828	os, Part IV, L	Jonee Acknowledg	gement 29				Na
200	During the year did the organization receive by	contributio	n any proporty ron	orted in Dort Llines 1 throug	sh 20 that it		Yes	No
Sua	During the year, did the organization receive by must hold for at least three years from the date							
	exempt purposes for the entire holding period?					30a		Х
h	If "Yes," describe the arrangement in Part II.					30a		
31	Does the organization have a gift acceptance po	olicy that re	equires the review o	of any non-standard contribu	tions?	31	х	
32a	Does the organization hire or use third parties o							
JEU	contributions?		•			32a	.	х
b	If "Yes," describe in Part II.					- JEG		
33	If the organization did not report an amount in o	column (c) f	or a type of proper	ty for which column (a) is che	ecked.			
	describe in Part II.			-,				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) (2015)

#### **SCHEDULE 0**

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.
Information about Schedule O (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>

2015 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

THE TOWER FOUNDATION OF SAN JOSE STATE UNIVERSITY

Employer identification number 83-0403915

FORM 990, PART VI, SECTION A, LINE 7A: THE SAN JOSE STATE UNIVERSITY PRESIDENT WHO IS A BOARD DIRECTOR OF THE FOUNDATION HAS THE SOLE AUTHORITY TO APPOINT THE BOARD MEMBERS FOR THE FOUNDATION. FORM 990, PART VI, SECTION B, LINE 11: THE TOWER FOUNDATION'S AUDIT COMMITTEE REVIEWS THE 990 FORM IN DETAIL WITH TOWER MANAGEMENT. THE 990 IS DISTRIBUTED TO THE FULL BOARD PRIOR TO SUBMISSION TO THE INTERNAL REVENUE SERVICE. MINUTES KEPT FOR THE AUDIT COMMITTEE AND BOARD OF DIRECTORS DOCUMENT THE PROCESS. FORM 990, PART VI, SECTION B, LINE 12C: THE CONFLICT OF INTEREST POLICY AND RELATED DISCLOSURE STATEMENT IS REVIEWED ON AN ANNUAL BASIS AT THE TOWER FOUNDATION AUDIT COMMITTEE MEETING IN NOVEMBER. THE COMMITTEE RECOMMENDS ANY CHANGE TO THE POLICY AND DISCLOSURE FORM. THIS POLICY AND THE DISCLOSURE FORM ARE THEN PRESENTED AT THE DECEMBER MEETING TO TOWER BOARD MEMBERS. ALL BOARD MEMBERS ARE REQUIRED TO COMPLETE THE DISCLOSURE FORM AND THE FORMS ARE COLLECTED BY TOWER MANAGEMENT. IF THERE ARE ANY DISCLOSED CONFLICTS, THEY ARE ADDRESSED AT THE SUBSEQUENT AUDIT COMMITTEE MEETING AND PRESENTED TO THE BOARD AS APPROPRIATE. FORM 990, PART VI, SECTION B, LINE 15: THE ORGANIZATION'S CEO. OFFICERS AND KEY EMPLOYEES ARE GENERALLY COMPENSATED BY SAN JOSE STATE UNIVERSITY, A RELATED ORGANIZATION OF THE TOWER FOUNDATION. THEREFORE, THE TOWER FOUNDATION HAS NOT ESTABLISHED

Name of the organization THE TOW UNIVERS	ER FOUNDATION OF SAN JOSE STATE		Employer identification number 83-0403915
COMPENSATION POLICIES FOR TH	ESE INDIVIDUALS. HOWEVER, SAN JOS	SE STATE	
UNIVERSITY DETERMINES COMPEN	SATION FOR THE TOWER FOUNDATION'S	CEO, OFFICERS	
AND KEY EMPLOYEES BASED ON R	EVIEW AND APPROVAL BY INDEPENDENT	PERSONS AND	
COMPARABILITY DATA.			
FORM 990, PART VI, SECTION C	, LINE 19:		
AUDITED FINANCIAL STATEMENTS	AND CONFLICT OF INTEREST POLICY A	ARE AVAILABLE	
ON THE ORGANIZATION'S WEBSIT	E. GOVERNING DOCUMENTS ARE AVAILA	ABLE UPON	
REQUEST.			
FORM 990, PART VII, SECTION	A, LINE 1A, COLUMN D:		
CSU POLICY REQUIRES THAT STI	PEND PAYMENTS BY AN AUXILIARY TO A	A CSU	
EMPLOYEE BE MADE THROUGH THE	AUXILIARY'S PAYROLL. ACCORDINGLY	, SOME	
PAYMENTS MADE TO UNIVERSITY	EMPLOYEES ON BEHALF OF SJSU ARE RE	EFLECTED	
AS COMPENSATION FROM THE TOW	ER FOUNDATION ON FORM 990, PART VI	ΙΙ,	
SECTION A, LINE 1A, COLUMN D			
FORM 990, PART XI, LINE 9, C	HANGES IN NET ASSETS:		
UNCOLLECTED PLEDGES		-558,859.	
FORM 990, PART XII, LINE 2C:			
THE ORGANIZATION'S PROCESS F	OR OVERSEEING THE AUDIT OF THE FIN	NANCIAL	
STATEMENTS AND THE SELECTION	OF AN INDEPENDENT ACCOUNTANT HAS	NOT	
CHANGED FROM PRIOR YEARS.			

#### **SCHEDULE R** (Form 990)

# **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

THE TOWER FOUNDATION OF SAN JOSE STATE **Employer identification number** Name of the organization UNIVERSITY 83-0403915

(b)	(c)	(d)	(e)	(f)
Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity
9				THE TOWER FOUNDATION O
				SAN JOSE STATE
REAL ESTATE MANAGEMENT	CALIFORNIA	0.	0.	UNIVERSITY
	Primary activity	Primary activity  Legal domicile (state or foreign country)	Primary activity  Legal domicile (state or foreign country)  9	Primary activity  Legal domicile (state or foreign country)  Total income End-of-year assets

Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt Part II organizations during the tax year.

(a)  Name, address, and EIN  of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contr ent	rolled
				501(c)(3))		Yes	No
SAN JOSE STATE UNIVERSITY - 77-0414438							
ONE WASHINGTON SQUARE							
SAN JOSE, CA 95192	STATE UNIVERSITY	CALIFORNIA	115		N/A		Х
	]						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2015

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j	(k)	_
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of end-of-year assets	Disprop	ortionate tions?	Code V-UBI	Gener mana partr	Percenta ping ownersh	ige iip
HILO PROJECT, LLC -		oouniny)					103	110	( (	103	10	_
, 26-3694655, 1346 THE ALAMEDA,	1											
	HOUSING			EXCLUDED								
95126	INVESTMENT	HI	N/A	SECTION 512	-5,820.	1,465,284.		x	N/A		71.4	88
	_											
	_											
										+		—
	_											
	-											
	_											

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)  Name, address, and EIN  of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(i conti ent	tion b)(13) rolled tity?
		country)		,				Yes	No
	-								
-									
									<del>                                     </del>

UNIVERSITY

#### Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		Х
	Gift, grant, or capital contribution to related organization(s)	1b	Х	
С	Gift, grant, or capital contribution from related organization(s)	1c		Х
	Loans or loan guarantees to or for related organization(s)	1d		Х
	Loans or loan guarantees by related organization(s)	1e		Х
f	Dividends from related organization(s)	1f		Х
g	Sale of assets to related organization(s)	1g		Х
h	Purchase of assets from related organization(s)	1h		Х
i	Exchange of assets with related organization(s)	1i		Х
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		Х
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		Х
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11	Х	
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		Х
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Х	
0	Sharing of paid employees with related organization(s)	10		Х
р	Reimbursement paid to related organization(s) for expenses	<b>1</b> p	Х	
q	Reimbursement paid by related organization(s) for expenses	1q	Х	
r	Other transfer of cash or property to related organization(s)	1r	Х	
s	Other transfer of cash or property from related organization(s)	1s	Х	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) SAN JOSE STATE UNIVERSITY	В	3,280,217.	FMV
(2) SAN JOSE STATE UNIVERSITY	P	4,827,728.	FMV
(3) SAN JOSE STATE UNIVERSITY	Q	78,347.	FMV
(4) SAN JOSE STATE UNIVERSITY	L	0.	
(5) SAN JOSE STATE UNIVERSITY	N	0.	
(6) SAN JOSE STATE UNIVERSITY	R	240,220.	FMV

83-0403915 UNIVERSITY

(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7)SAN JOSE STATE UNIVERSITY	S	409,998.	FMV
(8)			
(9)			
(10)			
(11)			
(12)			
(13)			
(14)			
(15)			
(16)			
(17)			
(18)			
(19)			
(20)			
(21)			
(22)			
(23)			
(24)			

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Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.?  Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner?  Yes No	(k) r Percentage ownership
	-									

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Part VII	(Form 990) 2015 UNIVERSITY Supplemental Information		
	Provide additional information for responses to questions on Schedule R (see instructions).		